

Appendix C –

SWFL Promise Zone Strategy

SOUTHWEST FLORIDA RURAL PROMISE ZONES

SOUTHWEST FLORIDA
REGIONAL PLANNING COUNCIL



GOALS



Create Jobs



Enhance
Economic Activity



Improve
Educational
Opportunities



Reduce Crime

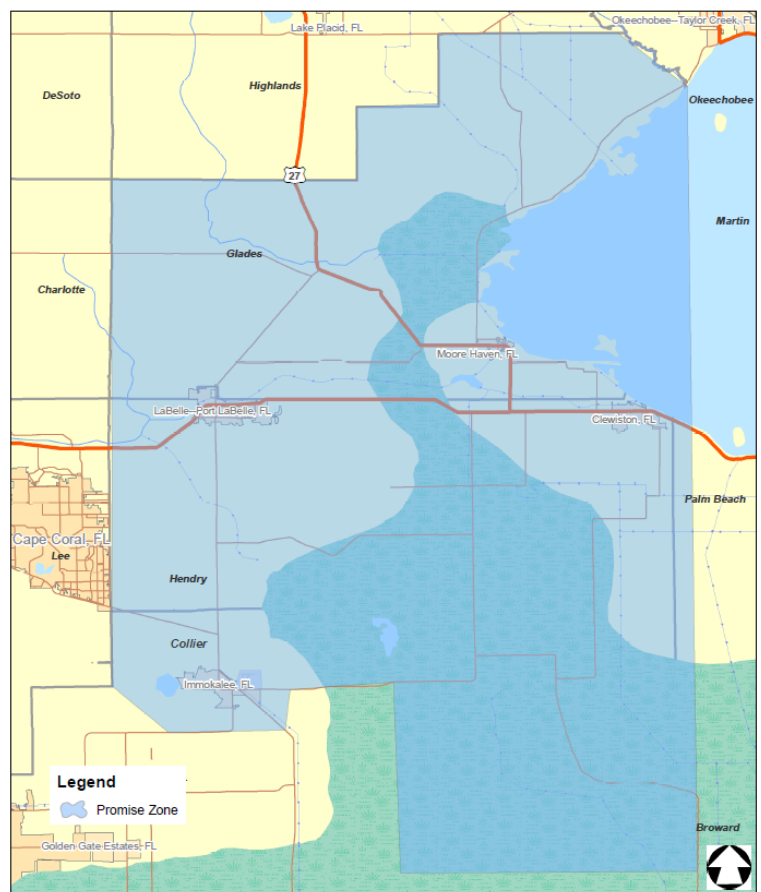


Improve
Community
Infrastructure

PRIORITY FUNDING ACCESS

Promise Zones will receive priority access to federal investments that further their strategic plans, federal staff on the ground to help them implement their goals, and five full-time AmeriCorps VISTA members to recruit and manage volunteers and strengthen the capacity of the Promise Zone initiatives. Promise Zone designations will have a term of ten years and may be extended as necessary to capture the full term of availability of the Promise Zone tax incentives if enacted by Congress.

PROMISE ZONE AREA



Big Issues...Real Solutions

*Building Prosperity, High Paying Jobs, Vibrant
Communities and Global Competitiveness*



SOUTHWEST FLORIDA PROMISE ZONE EXECUTIVE SUMMARY

The Southwest Florida Promise Zone (SFPZ), which covers Glades, Hendry, and the Immokalee portion of Collier counties, was designated by President Barack Obama in June 2016. The SFPZ is one of only four rural areas within the country that have received this competitive designation since 2014. The designation was received due to the SFPZ's high rates of poverty and unemployment (31.2% and 15.65% respectively), the strength of community partnerships, and a strategic plan aimed at improving the quality of life and providing new opportunities for residents. The goals of the SFPZ Strategic Plan center around creating jobs, enhancing economic activity, improving educational opportunities, reducing crime, and improving community infrastructure.

The Southwest Florida Regional Planning Council (SWFRPC) is the lead entity for the PZ initiative. It has over 40 years of experience of bringing together diverse partners to accomplish common goals. Glades, Hendry, and Collier Counties will serve as the Implementation Partners. The Southwest Florida Workforce Development Board, Small Business Development Center, Immokalee Business Development Center, Immokalee Foundation and the Southwest Florida Regional Human Trafficking Council were included in the initial application and are partners in this initiative. Additional partners from the public, private, and non-profit sectors are essential to achieving our goals and will be added as we move forward.

GOALS SNAPSHOT

Job Creation

- Attract new businesses
- Train residents for jobs and connect them with employers

Enhance Economic Activity

- Provide resources to help small businesses form and grow
- Develop and market eco-tourism attractions

Improve Educational Opportunities

- Expand educational programs
- Expand career development programs
- Expand post-secondary and career success programs

Reduce Crime- Human Trafficking And Drug Intervention

- Prevent recruitment of HT victims through education and events
- Reduce HT through education of professionals likely to interact with HT victims
- Expand drug and mental health treatment programs

Improve Infrastructure

- Enhance and improve public infrastructure throughout the Promise Zone

Promise Zones Federal Programs

Primary Category = ● Secondary Category = □

Federal programs offering Promise Zone preferences as of July 7, 2016. During the term of the Promise Zone designation, the specific benefits made available to Promise Zones may vary due to changes in policy, appropriations and authorizations for relevant federal programs.

Primary Category = ● Secondary Category = □																
Federal programs offering Promise Zone preferences as of July 7, 2016. During the term of the Promise Zone designation, the specific benefits made available to Promise Zones may vary due to changes in policy, appropriations and authorizations for relevant federal programs.																
	Access to Capital Asset Building Business Assistance Community Capacity Building Economic Development Education Healthy Food Access Health Housing Human Services and Family Support Community Infrastructure Public Safety Workforce Development												Program Information		Applications Due	
U.S. Department of Agriculture																
Community Connect Grant Program												●			USDA RD Website	6/17/2016
Community Facilities Grant Program	●					□		□				□	□		USDA RD Website	Rolling
Community Food Projects Competitive Grants Program				□			●	□							USDA NIFA Website	11/30/2015
Distance Learning and Telemedicine Grant Program						●		□							USDA RD Website	Not Open
Farm To School Grants					□	□	●	□							USDA FNS Website	11/1/2016
Farmers Market and Local Food Promotion Program					□		●	□							USDA AMS Website	5/12/2016
Food Insecurity Nutrition Incentive (FINI) Grant Program							●								USDA NIFA Website	Not Open
Housing Preservation Grants					□				●						USDA RD Website	2/12/2016
Rural Community Development Initiative	□			●	□									□	USDA RD Website	7/22/2016
Self-Help 523 TA Grants					□				●					□	USDA RD Website	Rolling
SNAP Process and Technology Improvement Grants							□			●					USDA FNS Website	6/2/2015
U.S. Department of Commerce																
Economic Development Assistance Programs	□			□		●									EDA Website	Various
Corporation for National and Community Service																
AmeriCorps VISTA				●											CNCS Website	Rolling
U.S. Department of Education																
Charter Schools Program Replication and Expansion Grant						●									Office of Innovation and Improvement Website	6/24/2016
Native Youth Community Projects						●									Office of Elementary and Secondary Education	7/1/2016
Performance Partnership for Disconnected Youth						●									Office of Career, Technical, and Adult Education	Not Open
Promise Neighborhoods						●										9/16/2016
U.S. Department of Health and Human Services																
American Indian and Alaska Native EHS Expansion and EHS Child Care Partnerships						□				●					Administration for Children and Families Website	8/24/2016
Assets for Independence		●													Office of Community Services Website	10/11/2016
Community Economic Development Program	□				●		□							□	Office of Community Services Website	4/27/2016
Community Economic Development Program - Healthy Food Financing Initiative Program	□				□		●							□	Office of Community Services Website	4/27/2016
Community Services Block Grants Technical Assistance		□		□	□	□	□	□	□	●	□	□	□		CSBG Website	Rolling
Early Childhood Comprehensive Services Impact (HRSA)								●							Health Resources and Service Administration Website	4/26/2016

Promise Zones Federal Programs

Primary Category = ● Secondary Category = □

Federal programs offering Promise Zone preferences as of July 7, 2016. During the term of the Promise Zone designation, the specific benefits made available to Promise Zones may vary due to changes in policy, appropriations and authorizations for relevant federal programs.

	Access to Capital	Asset Building	Business Assistance	Community Capacity Building	Economic Development	Education	Healthy Food Access	Health	Housing	Human Services and Family Support	Community Infrastructure	Public Safety	Workforce Development	Program Information	Applications Due
Early Head Start Expansion and EHS-Child Care Partnership Grants					□				●					Administration for Children and Families Website	8/24/2016
Health Centers New Access Grants							●							Health Resources and Service Administration Website	Not Open
Migrant and Seasonal EHS - Child Care and EHS Expansion Partnerships					□				●					Administration for Children and Families Website	8/24/2016
U.S. Department of Housing and Urban Development															
Capacity Building for Community Development and Affordable Housing Grants								●						Community Planning and Development Website	
Choice Neighborhoods Implementation Grant	□	□		□	□	□	□	●	□	□	□	□	□	Public and Indian Housing Website	6/28/2016
Choice Neighborhoods Planning Grant	□	□		□	□	□	□	●	□	□	□	□	□	Public and Indian Housing Website	6/28/2016
Community Development Block Grant for Indian Tribes and Alaska Native Villages				●										Public and Indian Housing Website	6/14/2016
Fair Housing Initiatives Program - Education and Outreach Initiative				□	□			●						Fair Housing and Equal Opportunity Website	6/23/2015
Fair Housing Initiatives Program - Fair Housing Organizations Initiative				□				●						Fair Housing and Equal Opportunity Website	N/A
Fair Housing Initiatives Program - Private Enforcement Initiative				□				●						Fair Housing and Equal Opportunity Website	N/A
Jobs Plus Pilot Program					●							□		Public and Indian Housing Website	6/13/2016
Juvenile Re-Entry Assistance Program				□	□			●				□		Public and Indian Housing Website	1/4/2016
Lead Based Paint Hazard Control Grant Program								●						Office of Lead Hazard Control and Healthy Homes	Not Open
Lead Hazard Reduction Demonstration Grant Program								●						Office of Lead Hazard Control and Healthy Homes	6/23/2015
U.S. Department of Justice															
Byrne Criminal Justice Innovation Program												●		LISC Website	5/12/2016
COPS Hiring Program												●		DOJ Website	6/23/2016
Diagnostic Center Technical Assistance												●		DOJ Website	N/A
U.S. Department of Labor															
Face Forward 3 - Intermediary and Community Grants													●	Employment Training and Administration Website	4/23/2015
Linking Employment Activities Pre-Release													●	Employment Training and Administration Website	2/2/2016
Reentry Employment Opportunities													●	REO Website	N/A

Promise Zones Federal Programs

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Federal programs offering Promise Zone preferences as of July 7, 2016. During the term of the Promise Zone designation, the specific benefits made available to Promise Zones may vary due to changes in policy, appropriations and authorizations for relevant federal programs.

	Access to Capital	Asset Building	Business Assistance	Community Capacity Building	Economic Development	Education	Healthy Food Access	Health	Housing	Human Services and Family Support	Community Infrastructure	Public Safety	Workforce Development	Program Information	Applications Due
Reentry Employment Opportunities: Pathways to Justice Careers for Youth												●		Employment Training and Administration Website	4/9/2016
Reentry Employment Opportunities: Reentry Demonstration for Young Adults												●		Employment Training and Administration Website	2/23/2017
Summer Jobs and Beyond: Career Pathways for Youth												●		Employment Training and Administration Website	3/25/2016
Training to Work 3 -Adult Reentry Grants												●		Employment Training and Administration Website	1/15/2016
YouthBuild								□				●		Employment Training and Administration Website	7/6/2016
Environmental Protection Agency															
Local Food Local Places										●				EPA Website	N/A
National Endowment for the Arts															
Our Town	□			□						●	□			NEA Website	9/12/2016
U.S. Small Business Administration															
Community Advantage		□		●										Office of Capital Access	N/A
HUB Zone Program			□		●									SBA Website	N/A
Office of Entrepreneurship Education			●		□									Office of Entrepreneurship Education	N/A
Office of Native American Affairs			●		□									Office of Native American Affairs Website	N/A
Program for Investment in Micro-Entrepreneurs (PRIME)	●				□									PRIME Website	5/18/2016
U.S. Department of the Treasury															
New Markets Tax Credit Program	●		□		□					□				New Markets Tax Credit Website	N/A

SOUTHWEST FLORIDA RURAL PROMISE ZONE APPLICATION

SECTION I-EXECUTIVE SUMMARY

The Southwest Florida Promise Zone (SFPZ) is a rural area with a young population, low cost of living, and an abundance of developable land. It also faces high unemployment and a workforce that is largely unskilled. To address these issues, SFPZ created a strategic plan focusing on five goals aimed at improving the quality of life and providing new opportunities for residents. The goals of the SFPZ Strategic Plan center around creating jobs, enhancing economic activity, improving educational opportunities, reducing crime, and improving community infrastructure. The activities under the SFPZ goals include: marketing the region based on the communities' target industries, training workers, and connecting them to jobs, providing resources to help small businesses form and grow, developing markets for locally grown fresh food, promoting eco-tourism, improving educational opportunities for residents, expanding community policing, to reduce crime, identifying and reducing human, trafficking, and expanding much-needed community infrastructure. The Southwest Florida Regional Planning Council (SWFRPC) will serve as the lead entity. It has over 40 years of experience of bringing together diverse partners to accomplish common goals. Glades, Hendry, and Collier Counties will serve as the Implementation Partners. The Southwest Florida Workforce Development Board, Small Business Development Center, Immokalee Business Development Center, Immokalee Foundation and the Southwest Florida Regional Human Trafficking Council also will serve as partners. In addition, over 50 organizations and entities within the SFPZ are committed to implementing this plan.

***The SFPZ was selected as a "Promise Zone Finalist" in the 2015 PZ designation process.**



SECTION III-NEED

The Southwest Florida Promise Zone (SFPZ) covers all of Glades and Hendry Counties in addition to the northern section of Collier County including the rural community of Immokalee, north to the Hendry County border. This three-county area is rural in nature and lies in the southerly center of the state, away from Florida's coastline. Its economy relies heavily on agriculture and livestock. Together, the three counties have 11% of the state's total acres in farmland and produce 20% of the state's \$1.8 billion annual fruit harvest according to the 2012 Census of Agriculture.

As identified through the Promise Zone Mapping Tool, the population for this area is 76,438 (2010 Census) and the overall poverty rate is 31.20% with the highest tract poverty rate in the SFPZ at **61.20%** (ACS 2011 or ELI Rate from CHAS 2010). The employment rate is 84.35% (ACS 2011) meaning **15.6%** of the population is unemployed, which is extremely high. Unemployment has been a long-term problem as evidenced by the high poverty rates and is due to the lack of viable employment opportunities. Hendry County typically has one of the highest unemployment rates in the state. Many existing jobs are related to the agriculture field and are low-paying and often seasonal. The Promise Zone Mapping Tool identified a vacancy rate of 7.22% (ACS 2011 or USPS 2013) for the designated area.

The Part 1 Crime Rates per 1,000 people in the SFPZ are shown in the table below for the period 2012-2014. The number of Part 1 crimes are from the Uniform Crime Reporting (UCR) Statistics for Glades, and Hendry Counties, and the unincorporated portion of Collier County.

TABLE 1: PART 1 CRIME RATE PER 100,000 PEOPLE

Area	2012	2013	2014
Promise Zone Area	2,578	2,410	2,315

The SFPZ is a hotbed for human trafficking- both sex and labor trafficking. Nearly 50 years after the award winning Harvest of Shame documentary by Edward Murrow, one of the largest human



trafficking prosecutions occurred based on events in Immokalee. Over 1,200 victims were involved. 62 human trafficking calls were received by the local hotline in 2015. Addressing Human Trafficking is a strong priority in the SFPZ.

SECTION IV-SELECTION CRITERIA: STRATEGY

SECTION IV-PART A: NEEDS AND ASSETS ASSESSMENT

Needs:

The SFPZ is an area facing many challenges. As indicated below in Table 2, it has a diverse population that is largely Hispanic, especially in Immokalee. (For data purposes, the Immokalee CDP Census area data were used for the unincorporated portion of Collier County included in the Promise Zone application. The CDP captures approximately 95% of the population in the included area of Collier County and provides recent data on the population.)

Many Hispanic people come to this area of Florida to work in agriculture and eventually settle here. Many of these people come from Mexico, Guatemala, Honduras, or other nearby countries and have extremely low education levels, having left school prior to completing eighth grade. This is reflected in the low percentage of residents within the SFPZ who have graduated from high school, which is significantly lower in the areas with a high percentage of foreign born residents.

The high prevalence of residents speaking a language other than English at home is also an indicator of significant barriers faced by many residents within the SFPZ. Included in this group is the large number of Haitians who live in Immokalee and who speak only Creole. As a result, materials for trainings or public meetings, must often be provided in English, Spanish and Creole.

**TABLE 2: DEMOGRAPHIC DATA FOR SOUTHWEST FLORIDA PROMISE ZONE**

	Glades	Hendry	Immokalee CDP	Florida
Median Age	43.4	32.6	25.5	40.8
% Female	43.4%	47.8%	44.7%	51.1%
% Black or African American	13.5%	13.4%	18.9%	16.7%
% Hispanic or Latino	21.8%	50.3%	75.6%	23.6%
% Native American	5.6%	2.2%	1%	.5%
% Language other than Eng. spoken at home, age 5+	21.6%	42.0%	80.5%	27.3%
% Foreign born	15.0%	24.1%	42.6%	19.3%
% High school graduate or higher, age 25+	75.6%	64.3%	32.7%	85.8%
Persons per household	3.11	3.24	5.08	2.58
% below poverty level	25.3%	28.7%	45.0%	15.6%

Sources: U.S. Census Bureau, American Community Survey (2013).

The SFPZ has a concentration of all of the risk factors recognized as creating a "perfect environment" for human trafficking. As recognized in the comprehensive US Department of State's Report on Trafficking Persons, children working in agriculture, Native American children, migrant workers, employees of businesses in ethnic communities, populations with limited English proficiency, and rural populations are all at high-risk for human trafficking. All of these factors are present in the SFPZ. A large trafficking ring was uncovered in the SFPZ as part of a 2 year investigation with our partner, the Southwest Florida Regional Human Trafficking Coalition ("SWFLHTC") and member organization the Abuse Counseling and Treatment ("ACT") playing an integral role in the investigation.

Although many of the resources exist to achieve higher education levels in the SFPZ, the graduation rate is significantly lower than other areas in the state and the educational attainment levels remain low. Reasons for this include lack of: parental support and recognition of education's importance in their children's lives, funding for scholarships, adult education (both GED and workforce training) available to non-English speakers, as well as supportive services for students (tutoring, counseling, etc.), public transportation, and connections to employment.



The lack of education affects the types of businesses that will locate in the community. A recent report prepared by the Site Selection Group for a rural economic development group called FHREDI, of which the SFPZ communities are members, identified the lack of a skilled workforce as the area's greatest weakness in attracting new businesses. Addressing this issue will require a multi-faceted, long-term approach and is a critical element of the SFPZ Strategic Plan.

According to the March 2014 report, Opportunity Naples: Competitive Assessment, the sustainability of the Collier County workforce is at risk. There is a shortage of qualified workers aged 24-44 in most occupational categories to replace the increasing number of retiring baby boomers. Agriculture, mining and accommodations/food service are the only three business sectors projected to have enough local residents to fill the employment gaps. Fields with the largest gaps include: real estate/rental/leasing, professional/scientific and technical services, and management of companies and enterprises. Careers with greatest risk and lack of sustainability are management, architecture/engineering, community and social service, protective service, and business and financial operations. Also, there is a shortfall in qualified candidates for the quickly developing medical manufacturing, sciences, and tourism industries.

Physical Needs: SFPZ also struggles with a lack of amenities in many areas due to the low population levels that cannot support them. Much of the SFPZ is approximately one hour by car from larger communities that offer a variety of services and stores. Within SFPZ, these services are non-existent or extremely limited. This not only means residents must travel unacceptable distances for more specialized services, but also there are fewer jobs due to fewer businesses in the SFPZ. Additionally, most SFPZ communities lack family-friendly/youth activities such as movie theaters, skating rinks, and other recreational attractions.

Other physical needs include infrastructure such as water and wastewater treatment, widening of several main roads (SR 80), public transit both within the communities and to other communities, and



more parks and sports fields for children to play organized sports. Sidewalks are also needed for the large pedestrian population. In addition, civic infrastructure within the SFPZ is greatly needed to enable citizens to connect with each other, solve problems and build community in both physical and non-physical ways.

Assets: The SFPZ has many assets to offer. The population is relatively young with the median age ranging from 26 to 43 in the SFPZ counties. The population is also ready to work but will need training to perform high-skill jobs.

A "hidden asset" of the SFPZ is the abutting deep pocket of individual and corporate wealth that exists in the Naples, Florida area. The wealth disparity between Immokalee and abutting Naples area is the 2nd worst/most divergent in the country, with Naples as one of the six wealthiest communities in the country. (24/7 Wall Street, published in USA Today July 11,2015). Naples has long been known as a hot spot for wealthy retirees and Fortune 500 executives. The Naples area business community is cognizant that a skilled labor force is at risk for the future of growing Collier County. Due to the young population of and close proximity of Immokalee, it is well recognized that the future workforce for Collier County must be developed in large part in Immokalee. In addition current and former business leaders, recognize that without investment in education, the depressed conditions of rural areas within the SFPZ inevitably will persist. Naples is a hugely philanthropic area with a large community of benefactors and mentors to the Immokalee Foundation, one of the partners for the SFPZ strategy. This commitment of resources, both financial and time/mentoring, is available to improve conditions throughout the SFPZ.

Physical Assets: Some of the physical assets of the area include large amounts of land that is readily available for development. Additionally, the development process in Glades and Hendry counties is user-friendly and not unduly burdensome for businesses seeking to locate there or expand existing facilities.



The cost of doing business is lower in the SFPZ compared to other areas. In the recent report to FHREDI, Site Selection Group found that locating a new business in this area would conservatively offer a savings of between 10% and 13% in annual operating costs over large metropolitan areas. A significant portion of these cost savings can be attributed to the region's relatively low labor costs.

In terms of education, Immokalee includes a vocational school and nearby Ave Maria University. Hendry County includes a branch campus of Florida Southwestern State College.

The area is also well served by major state roads that connect the communities in the SFPZ with the more populated coastal areas of Florida. The roads provide good interconnectivity throughout the region for the movement and distribution of goods. There is also rail service through Glades and Hendry that allows for distribution and movement of goods. Collier and Hendry counties also have small airports that offer space for business development.

Eco-tourism is another opportunity for development in the SFPZ. Glades and Hendry border on Lake Okeechobee, the second largest freshwater lake in the U.S., while Immokalee borders Lake Trafford, another large freshwater lake. Both lakes and the surrounding areas are used for boating, fishing, bird watching, and other nature-based activities. The Pepper Ranch Preserve is a 2,152 acre conservation property in Immokalee that offers hiking, camping, trails, hunting, and much more. The City of LaBelle (in Hendry County) also just received funding to offer agricultural tours, similar to the ones held in Clewiston (also in Hendry County), that highlight the logistics of various crops and demonstrate the importance of agriculture to the local and state economy. Also, the SFPZ is located in close proximity to the Everglades National Park, the third largest national park in the country, which is visited on average by one million people per year. (Park Statistics, National Park Service).

Existing economic development efforts: Existing economic development work in the SFPZ includes efforts by Glades and Hendry Counties to attract new businesses through the inland port approach. Hendry County is working to expand and privatize its Airglades Industrial Park and Airport



near Clewiston to serve as an alternative to Miami for certain businesses bringing cargo to the state for distribution. Glades County is developing its Americas Gateway Logistics Center as part of its new Glades County Business and Commerce Park. The Training Center at this project was awarded \$3.5 million from the State of Florida in 2014 and will train workers in manufacturing logistics and distribution for new jobs created at this park and Airglades.

The SFPZ area is seeking to expand its food processing footprint. Glades and Hendry recently joined with adjacent Charlotte County to request support to hold an economic summit focusing on developing a food processing industry cluster given the large quantity of fruits and vegetables grown in the area then shipped elsewhere for processing. Along these lines, Immokalee has planned a 5,000 sq. foot high-tech culinary kitchen, with shared food processing space for hot and cold products, as well as administrative office space for staff and clients. The facility is designed for use by farmers and cooperatives, start-up food companies and home kitchen entrepreneurs, mid-size food companies, and retail and food service companies.

SECTION IV-PART B: PROMISE ZONE PLAN

The Implementation Partners of the SFPZ developed the goals of the SFPZ Strategic Plan with the intent of creating new opportunities and improving the quality of life for residents. The goals are designed to complement and overlap one another with some goals having activities that will further other goals. SFPZ members recognize that more partners are needed and hard work will be required, but believe these goals provide a road map for achieving the communities they desire. These communities will capitalize on the region's assets, provide a good education coupled with opportunities for higher education, provide good job opportunities, and provide safe, livable cities and towns.

The following is a summary of the goals under the SFPZ Strategic Plan. The main goals are: Create Jobs, Increase Economic Activity, Improve Educational Opportunities, Reduce Crime, and



Improve Community Infrastructure. (The Goals and Activities Template includes information on the Implementation Partners and their roles, the timeline for activities, data to be collected, and the process for collecting it, so that information is not repeated in the narrative.)

SECTION IV-PART B1: CREATE JOBS

Subgoal 1: Attract New Businesses



Attracting new businesses to the region is vital to the SFPZ Strategic Plan. SFPZ members recognize that the rural area will only be attractive to certain industries and have structured their marketing, workforce training, and business development efforts along these lines. The 2014 report to FHREDI from the Site Selection Group reviewed FHREDI's target industries and added to them to produce the following list: agriculture and agribusiness, life sciences and medical sciences, global logistics and distribution, manufacturing, pre-fab construction products, recreational activities, and tourism. These industries are the primary focus in numerous current business development efforts underway in the SFPZ.

Current business development efforts include development of the Airglades Industrial Park in Hendry County, the Immokalee Airport in Immokalee, and the Americas Gateway Logistics Center in Glades County. Each project creates jobs and offers new opportunities for residents. Each will be marketed to businesses seeking to import or export goods as the potential exists to attract businesses away from more congested ports and airports on the coast to those in the SFPZ that offer reduced rents and less congestion. Once completed, these initiatives will create hundreds of jobs.

Marketing to new businesses is ongoing and will increase as parks and airports described in the above activities complete construction and offer new business opportunities. The Airglades Industrial Park and Airport transfer to the private company is expected to occur in the next 18-24 mos. After that, infrastructure improvements will begin along with increased marketing over years 2-5. Phase 1 of the



Americas Gateway Logistics began in February 2016 and will be complete in approximately 8 months. Expansion of the Logistics Center will continue over the next 10 years depending on rate of development and occupancy. The Immokalee Airport will pursue funding for new infrastructure and customs facilities over the next 2-5 years.

Subgoal 2: Train Residents for Jobs and Connect Them with Employers



In order to capitalize on the jobs created through Subgoal 1, this subgoal is focused on training local residents for the opportunities that are being created. The Southwest Florida Workforce Development Board, Inc. (SFWDB) is an important member in this effort and currently operates three centers in the SFPZ that help residents find and apply for jobs. They also work with SFPZ schools to provide training certification programs that train residents for local jobs. They offer on-the-job training and internships to help employees gain hands-on experience.

Training in Glades County will be expanded at the new Americas Gateway Logistics and Manufacturing Regional Trade Center, which will serve as a training facility throughout the six-county FHREDI region. Construction on the Regional Training Center is complete and training programs are scheduled to begin within 6 months. Supplemental programs will be added and will begin as additional funding is identified.

SECTION IV-PART B2: INCREASE ECONOMIC ACTIVITY

Subgoal 1: Provide Resources to Help Small Businesses Form and Grow



This subgoal focuses on helping new businesses grow and providing the resources necessary to assist them. Several partners currently work in this area and are seeking funding to expand their services. The Small Business Development Center (SBDC) provides one-on-one technical assistance in the communities with staff people assigned to those areas. Many people are unaware of these programs or need assistance to access capital through Small Business Administration Loans and other sources.



Also, they need help meeting the business regulations and/or working with the local jurisdiction to obtain permits for improvements. The SFPZ is seeking funding to expand these services and to assist with greater marketing of them. Upon funding, the expanded services of the SBDC could begin immediately.

This subgoal also focuses on developing markets for locally grown food by selling it to newly created fresh food markets and to local schools for use in their breakfast and lunch programs. Currently Glades County has no grocery stores and is considered a food desert by USDA. Hendry County has stores but no fresh food markets. Given that SFPZ produces 20% of the state's \$1.8 billion annual fruit harvest (2012 Census of Agriculture), there is significant fresh food being produced locally that could be sold locally. Glades, Hendry, and Immokalee CRA will work with interested individuals and/or growers to develop fresh food markets, connections to schools and other potential buyers, and/or community gardens. The SWFRPC has applied twice to the USDA Farm to School Program and will continue to do so in an effort to establish a local market for the small farm corporations. The County Agricultural Extension offices, along with Gulf Citrus Growers Association, will provide assistance in these areas to help start fresh food markets and community gardens. In addition, the availability of VISTA volunteers help to coordinate space, vendors, and marketing would be an immense help in this effort. The development of fresh food markets and implementation of community gardens is expected to take 1 to 2 years.

Subgoal 2: Develop and Market Eco-Tourism Attractions



This subgoal builds on the natural elements of the area by encouraging eco-tourism. Currently, many eco-tourism attractions do their own marketing, but under this activity, SFPZ partners would coordinate those efforts to reach more visitors thereby bringing more people to the region. Some of the marketing materials to be developed include videos, brochures, and other promotional pieces that could



be distributed through the EDCs, Tourism Development Councils (TDCs), Chambers of Commerce, museums, and other eco-tourism attractions.

In addition, local eco-tourism facilities will be expanded to attract more visitors. The natural beauty of the SFPZ offers opportunities for many nature-based activities. Some need to be improved or expanded while others are waiting to be developed. Funding under this activity would provide the resources to develop those facilities to draw more visitors to the SFPZ. A Promise Zone designation would assist in acquiring funding needed in order to implement this subgoal.

A staff person or VISTA volunteers would be utilized to immediately begin inventorying the local attractions and developing a plan for marketing them cohesively. Once created, the plan could be used to develop marketing materials such as a video that can be played at the Naples Visitor Center or brochures that can be distributed along the coastal areas. This effort would take approximately three years to complete, with marketing continuing indefinitely.

The plan for developing additional eco-tourism attractions will be implemented immediately as funding is identified. The plan would take approximately one year to develop.

SECTION IV-PART B3: IMPROVE EDUCATIONAL OPPORTUNITIES



The SWFRPC has partnered with the Immokalee Foundation (TIF), a proven educational direct service provider of 25 years within the Immokalee portion of the SFPZ with offices in Immokalee and Naples. TIF currently serves more than 1,000 students per year through 4 core programs that change the lives of Immokalee's youth and the future of Immokalee. Three of those programs (outlined below) will be expanded within the SFPZ to reach more Immokalee youth and to reach youth in the communities in need within Glades and Hendry Counties.

The programs of TIF not only provide the educational opportunities for Immokalee's impoverished youth, but also do "double duty" in job creation. First, TIF has become one of the larger



employers in Immokalee, employing 240 full and part-time employees committed to the future of its children. In addition, the Immokalee Readers program trains and pays high school students \$9/hr to tutor young children, improving the economic situation of Immokalee families and creating a future bank of committed teachers for the rural area.

TIF's track record is stellar, with 100% of their students graduating from high school and 97% continuing on to college or vocational training. This almost 300% improved graduation rate is especially impressive in an area in which children not served by the TIF, *graduate high school at the rate of only 35%.*

Subgoal 1: Expand Immokalee Readers Program throughout SFPZ

This program pairs high school tutors trained and paid \$9/hour with K-2 students who fall in the bottom tier of reading skills. The tutor works 7.5 hours per week and the tutor to student ratio is 1:4. The program currently reaches the bottom 15% of the Immokalee K-2 students. The SFPZ would like to expand the program reach an additional 10% in Immokalee and the bottom 25% of Glades and Hendry students. This program would be enlarged within Immokalee during the first two years, with expansion to Glades and Hendry Counties starting in year three. Full saturation, reaching all of the bottom 25% of K-2 readers throughout the SFPZ is projected to take 3-4 years.

Subgoal 2: Expand Career Development Program throughout SFPZ

The second program of TIF to be expanded in reach is the career development program which provides workshops and panels that expose Immokalee children to hundreds of job opportunities that they would not envision within the confines of the agriculture-centric Immokalee. Additional staffing would be needed to enlarge this program at a 1:70 staff to student ratio. This program would be enlarged within Immokalee during the first year, with expansion to Glades and Hendry Counties starting in year two. Full saturation, reaching 400 more served throughout the SFPZ is projected to take 5-7 years.

Subgoal 3: Expand Post-Secondary and Career Success program in SFPZ



The third program of TIF to be expanded is the post- secondary and career success program which provides academic advisement and mentorship to high school students. This program would be enlarged within Immokalee during the first year, with expansion to Glades and Hendry Counties starting in years two to three. This program would grow organically throughout the ten year period to include all of the students who were part of the Career Development program.

SECTION IV-PART B4: REDUCE VIOLENT CRIME



Subgoal 1: Prevent recruitment of human trafficking victims in SFPZ.

Education is crucial to prevent and identify human trafficking. The Southwest Florida Regional Human Trafficking Coalition (SWFLHTC), which includes 35 strong organizations within Southwest Florida, is partnering with SWFRPC and its partners to expand its education of at-risk youth and families and to prevent recruitment of victims. Additional staffing is needed to educate the children and families in at-risk areas within the SFPZ. Education would occur through academic/schools presentations and "Slave Free" events in which interactive games and education occur to teach children and families about human traffickers' methodologies and recruitment methods. It is anticipated that it would take 3-5 years to reach all children and families in at-risk areas within the SFPZ.

Subgoal 2: Reduce Human Trafficking Cases

Education of people within the community likely to come into contact with victims of human trafficking is essential to identify this largely hidden crime. The SWFLHTC will expand its education of professionals to recognize signs of and to safely report human trafficking, thereby breaking the cycle of this insidious and increasing crime. It is anticipated that it would take 2-3 years to reach SFPZ's key professionals/staff who are likely to come into contact with human trafficking victims.

Subgoal 3: Implement High Point Drug Intervention Strategy in SFPZ



Drug activity within the SFPZ is a significant problem. The High Point Drug Intervention Model, a community-based restorative model that has been successfully implemented in many communities throughout the country, including Sarasota, Florida, will be implemented within communities throughout the SFPZ. Law enforcement, the faith community, residents, business owners, all play a key role. This strategy will reduce the effects of overt drug dealing on the communities, reduce the ancillary crimes that are tied to drug dealing and drug use, and build a sense of camaraderie amongst the communities. It is estimated that implementation of the program within each community will take at least one to two years per community, and the programs are cyclical and continuous thereon.

SECTION IV-PART B5: IMPROVE COMMUNITY INFRASTRUCTURE



The last goal of Improving Community Infrastructure focuses on items that affect the quality of life in the region and in some cases, the health and safety of residents. Under this goal funding will be sought for additional drug and mental health treatment programs to help reduce the drug activity identified under the previous goal. The Hendry County Mental Health Center, which provides such programs reported a current caseload of just over 1,500 patients with a three-month waiting period for a first visit.

Funding is also needed for basic infrastructure such as water and wastewater services, road improvements, public transit, and recreational facilities. As described in the strategic plan, many of these items are limited or completely lacking in certain parts of SFPZ. To make this a desirable place to live for residents, and to attract new businesses that will want their executives and employees to live in the SFPZ communities, funding is needed to fill these gaps.

SECTION IV-PART C: PROMISE ZONE SUSTAINABILITY AND FINANCIAL FEASIBILITY



The Goals and Activities Template includes information on specific funding commitments and needs under each goal. Where possible, specific federal programs were included as potential funding sources. A Promise Zone designation would provide a significant benefit as SFPZ partners work to expand current locally funded programs and implement new plan components.

Millions of private and public funds have been spent on developing the Airglades Industrial Park, the Immokalee Airport and the Americas Gateway Logistics Center. A VISTA volunteer and the ability to be more competitive when applying for funds to market these assets through a Promise Zone designation would strengthen job creation efforts.

The Small Business Development Center (SBDC) and Immokalee Business Development Center currently manage programs that provide technical assistance to businesses, access to financing and other help. The SFPZ is seeking to expand these programs and a Promise Zone designation would help in the pursuit of funding. Additionally, A VISTA volunteer would be an excellent resource to coordinate space, vending and marketing for local fresh food markets that are currently in the early planning stages.

A Promise Zone designation would bolster efforts to secure additional funds to expand the stellar work by the partners. For example, the TechHire grant competition provides special consideration for communities designated as Promise Zones and would be a perfect fit for expansion of TIF and SWFWDB's programming.

Below is a budget showing the cost for SWFRPC for the first five years of the designation to facilitate implementation of the SFPZ Strategic Plan. One staff person will be assigned to manage the program and will work 40 hours per week on SFPZ projects during the first year, then 20 hours per week for years 2-5. The budget allows for occasional staff time from the Executive Director, Deputy Director, and publication staff.

**TABLE 3: 5 YEAR BUDGET FOR PROGRAM COORDINATION**

Item	Cost
Personnel	\$150,000
Fringe	\$67,065
Indirect/Other	\$98,295
Travel	\$20,000
Supplies	\$15,000
Total	\$350,360

SECTION V-SELECTION CRITERIA: CAPACITY AND LOCAL COMMITMENT

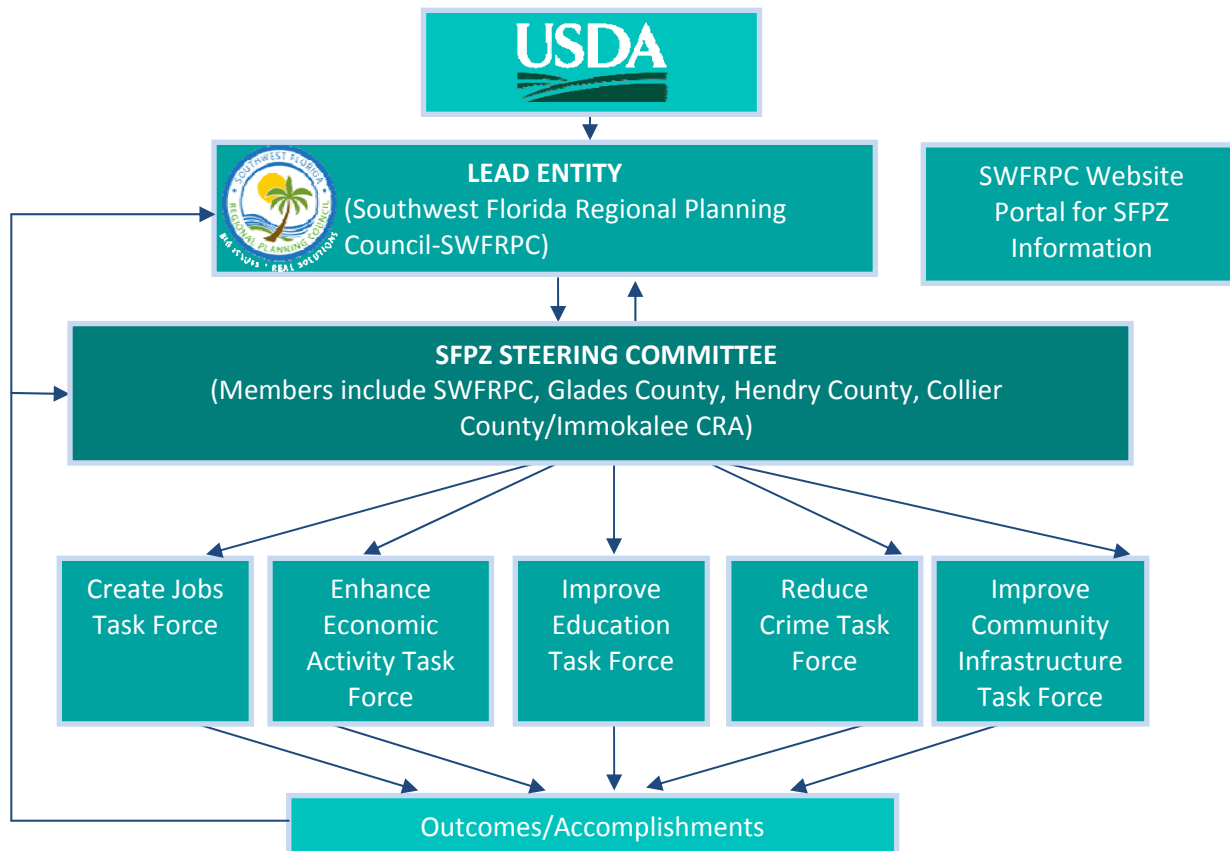
SECTION V-PART A: PARTNERSHIP STRUCTURE

SWFRPC will serve as the lead entity for SFPZ and will report to USDA on the Promise Zone and its accomplishments. SWFRPC will collect the required data from the partners, compile it, and submit it to USDA and all Implementation Partners on a quarterly basis. Additionally, SWFRPC will provide a portal on its website that will provide a convenient, accessible site where SFPZ partners and residents can access information on SFPZ events. The portal will include the USDA quarterly reports, the SFPZ Strategic Plan and a summary of the achievements made under the Plan. Additional information will be posted periodically, some of which will include news releases, surveys for resident and partner input, and accomplishments. SWFRPC will serve as the lead for securing resident engagement through the various task forces as described below.

The Implementation Partners for SFPZ include Glades County, Hendry County, and Collier County/Immokalee Community Redevelopment Agency (CRA). In addition, the Southwest Florida Workforce Development Board, the Small Business Development Center, the Southwest Florida Regional Human Trafficking Coalition (which includes 35+ organizations throughout Southwest Florida committed to eradication of human trafficking) and the Immokalee Foundation are committed partners. Collier County, Glades County and Hendry County signed the preliminary MOU which is included in

the Additional Documents section. Together with SWFRPC, the Implementation Partners will form a Steering Committee for oversight of the SFPZ program.

The real work, however, will be accomplished at the task force level. A task force will be created around each goal as shown in the diagram below. Each task force will include one or more Implementation Partner(s), the lead entity, and additional partners that provide services, funding, or other resources related to that goal. Citizens will also be recruited for participation on each task force.



Each task force will review the activities and related information (timeline, funding needs, data to be collected) listed under their goal(s) and refine them as needed. The task force will then begin implementation if possible or if funding is needed, begin identifying potential funding sources. Each task force will solicit community input for its activities and goals and will be assisted by SWFRPC in



this effort which will use a variety of sources described in the Resident Engagement Section of the narrative.

The roles and responsibilities of the lead entity and the Implementation Partners are described in detail in the preliminary MOU, the Goals and Activities Template and the Letters of Commitment, but are summarized below.

SWFPRC will perform the required lead entity duties in addition to working with the Implementation Partners to ensure the Strategic Plan is implemented, assisting in the formation of task forces around each goal area for the purpose of gaining additional partners and resources, compiling the required data on each goal and submitting it to USDA, publishing it on SWFPRC's website, and assisting with grant writing for specific goals as practical.

SWFPRC and the Implementation Partners commit to providing staff time and other assistance to implement the goals of the SFPZ Strategic Plan. Specifically, the Counties agree to assist their EDCs in marketing their County for new businesses and providing incentives to those businesses when possible; assist the Southwest Florida Workforce Development Board and other partners when possible to offer workforce training for residents; work with vendors and interested parties to develop fresh food markets and community gardens and provide public land for these programs where feasible; work with the School District to assist them in pursuing funding and developing programs that will improve the academic and future job skills of students; and work with the SWFPRC to pursue funding for community infrastructure.

SFPZ plans to assess the qualifications, interests, and professional experience of VISTA volunteers to ensure that they are assigned to activities in which they can be most impactful. Some of the ways in which VISTA volunteers can be utilized are included within this section. Under Create Jobs, the volunteers would assist the EDCs with marketing, including developing marketing materials and preparing information for prospective businesses. Under Enhancing Economic Activity, they would



work on developing fresh food markets, the Farm to School programs and community gardens. They would help locate land/space for the markets and gardens, identify interested vendors and participants, develop a food Hub, and connect it with schools and other purchasers. Under the eco-tourism subgoal, they would inventory eco-tourism attractions and their marketing efforts, develop a comprehensive marketing plan, create marketing materials, and conduct tour operators and others to showcase the area's attractions.

SECTION V-PART B: CAPACITY OF LEAD APPLICANT

SWFRPC has been in existence since 1973 and has taken on many leadership roles for the 23 local governments within its boundaries. As a Federal Economic Development District, the SWFRPC is responsible for preparing and implementing a Comprehensive Economic Development Strategy (CEDS) for the region. In the last ten years, the SWFRPC along with its partners, have leveraged over \$110 million dollars in public and private investment in the region based on the vital projects listed in the CEDS document. In the last three years alone, additional long range projects have included the development of the I-75 Medical Manufacturing Corridor Strategy, the *Our Creative Economy* program for enhancing and promoting the arts, preparation of a Business Plan for a regional economic development entity, a Vision and Implementation Plan for Hendry County Education Improvement Task Force, A Regional Coordination Study on Transportation Access for Veterans and Their Families, a Broadband Plan for Southwest Florida, an Energy Resiliency Plan for Southwest Florida, Hendry County Farm Tours, and climate resiliency plans for various local governments. The slogan of the SWFRPC is "Big Issues - Real Solutions" and the staff has a passion for ensuring that the quality of life in the Southwest Florida Region is protected and enhanced by staying in the forefront of the major issues impacting the region and developing solutions with the RPC's stakeholders, experts, citizens, and policymakers.



Since its inception, the SWFRPC has been known as the convener of the region on issues related to growth management. The technical expertise of the staff along with the ability to collaborate with agencies, stakeholders and residents have resulted in the successful negotiation of approximately 200 major development plans known as Developments of Regional Impact (DRI). The creation of these new developments had to comprehensively consider the impacts on the region and included deliberation on water and sewers lines, roads and transportation networks, schools and recreational sites, affordable housing, conservation areas, natural resources and habitats along with commercial sites for services and industrial sites for jobs. Due to the diligence and oversight of the SWFRPC, along with the collaboration of many stakeholders, this region is home to some of the premier developments in Florida.

The SWFRPC is primarily funded through an interlocal agreement between the six counties that comprise the Southwest Florida Region. Special projects and initiatives are funded through a robust grant program. Over the course of its existence the SWFRPC has managed hundreds of grants from federal, state, local and private funders. SWFRPC has managed and successfully completed many grants. Recent highlights include the Southwest Florida Regional Coordination Study on Transportation Access for Veterans and Their Families (\$1.3 million), Florida Broadband Planning Project (\$424,171) and Energy Resiliency (\$113,000). The following charts lists the 15 grants currently awarded and underway. The SWFRPC plays an active role in collaborating with local governments, agencies and nonprofits to identify needs in the region, develop programs and secure funding for implementation

All audits of SWFRPC have found no significant deficiencies, material weaknesses or instances of material noncompliance related to financial statements. Furthermore, there have been no audit findings related to federal awards required to be reported by OMB Circular A-133, Section 510-(a). All deliverables have been completed on time and on budget. Recent purchase of new software allows the budget staff to monitor closely each grant project and provide the project managers with detailed budget reports on a monthly basis, thereby improving project management.



One example of a project and the approach taken to identify and manage partners towards successful project completion is the Southwest Florida Regional Coordination Study on Transportation Access for Veterans and Their Families. This was a grant provided to Lee County Transit through the Federal Veterans Transportation and Community Living Initiative. In order to better evaluate veterans' transportation needs in the Southwest Florida region, Lee County partnered with the Southwest Florida Regional Planning Council. This study examined the transportation network, regional coordination and opportunities for Lee, Hendry, Glades, Collier, Charlotte and Sarasota counties to develop a coordinated regional transportation system for veterans and their families. Through outreach to non-governmental civic and fraternal organizations such as Moose Lodges, American Legions, Disabled American Veterans, Veterans of Foreign Wars, Vocational Rehab Services, AmVets, soup kitchens and homeless shelters; in addition to traditional community organizations such as VA Offices, Churches, Chambers of Commerce, Libraries, MPOs, the Transportation Disadvantaged program, and National Military Families Association, the SWFRPC gathered input from existing clients as well as potential clients of the regional VA facilities. The SWFRPC utilized social media; provided links on organizational websites to on-line surveys; solicited participation at community events that are known to be frequented by the target audience such as bike nights and veteran stand downs; provided presentations with interactive surveys; and conducted one-on-one interviews. This approach maximized the outreach to our veterans, transportation and human service providers.

The planning study further defines the needs of the region, identifies barriers, and recommends solutions to address the barriers. The study maps existing services, networks and resources, and identifies transportation gaps and needs. The study also focuses on regional coordination within the six counties between transportation networks and human service providers. It documents efforts to coordinate these systems, identifies barriers to coordination, and recommends opportunities to create



greater regional coordination. Funding is now being identified to implement the solutions recommended in this study.

SECTION V-PART C: CAPACITY OF IMPLEMENTATION PARTNER ORGANIZATIONS

Each of the three counties serving as the Implementation Partners, has extensive experience handling federal and state grants. For instance, the Immokalee CRA of Collier County has successfully completed the following grants: \$3.5 million CDBG grant in 2009 for storm water improvements, \$495,000 USDA grant in 2010 for construction of a warehouse for a tenant at the airport, and \$995,000 CDBG grant for public plaza improvements in 2014. Recent Immokalee CRA grants include \$2.9 million in CDBG and DREF grants in 2014/2015 for drainage and sidewalks, \$517,000 CDBG grant in 2015 for additional drainage and sidewalks, and \$120,000 FDOT grants for road improvements. The Immokalee CRA has completed each of the above grants successfully and is on track with the current grants.

Other Collier County departments are also familiar with handling grants. For the last two years, they have received approximately \$2.5 million annually in CDBG and HOME funds directly from HUD. Additionally, they will received approximately \$1.4 million last year in Florida State Housing Initiatives Partnership (SHIP) funding from the State of Florida for affordable housing. SHIP funding is derived from the documentary stamp tax on real estate transactions and is distributed among Florida counties based on their population. Glades and Hendry each receive \$350,000 in SHIP funding annually. Each community has successfully managed its SHIP allocation.

Hendry County also has extensive experience in obtaining and managing grants. Recent Hendry County grants include: \$951,500 from US Dept of Energy for a Bio Diesel Cellulosic Ethanol Research Project, \$700,000 from Florida Department of Environmental Protection for the Hendry County Stormwater Master Plan II and Implementation Phase III, \$600,000 from Florida Department of



Environmental Protection for Hendry County Airport Sears MSBU Stormwater Improvements, two grants from Florida Department of Economic Opportunity, Economic Development Transportation Fund for Turn Lane Projects of CR 833 (\$490,873 on behalf of Southeast Renewable Fuels and \$848,142 on behalf of BioNitrogen Corporation), \$350,000 from Florida Bureau of Historic Preservation for the Old Hendry County Courthouse Rehabilitation, two Florida Department of Economic Opportunity grants (\$35,000 Technical Assistance Grant for developing/updating an economic development strategy; \$5,000 Technical Assistance Grant to create a case story that details the community's economic development story, including successes and challenges), and \$25,000 from Florida Department of Economic Opportunity, Community Planning technical assistance grant to update the Hendry County Comprehensive Plan.

The Immokalee Foundation has 25 years of commitment as a direct service provider for more than 1,000 students per year and partnership with individuals and corporations to create today's learners and tomorrow's skilled workforce. 100% of the students served currently graduate from high school and 97% go on to college/vocational training within 6 months of graduating high school.

The Southwest Florida Regional Human Trafficking Coalition is a coalition of more than 35 committed organizations within SW Florida, including churches and faith-based organizations, law enforcement, health care, mental health service providers, education systems, government, shelters and legal services. The SWFLHTC has been an essential partner of law enforcement in investigating and prosecuting cases of human trafficking in Southwest Florida.

SECTION V-PART D: DATA AND EVALUATION CAPACITY

For this effort, SWFRPC will gather the data from its partners and compile it into quarterly reports which will be submitted to USDA and posted on SWFRPC's website. Each task force along with the steering committee will review the data quarterly for the specific goals and identify needed changes if goals are not being met.



The SWFRPC has extensive experience in this area and acts as a regional information clearinghouse. The process of collecting and analyzing public information through resources for the publication and discovery of available statistical, geospatial, and historical data is represented through many, if not all, of its current and previous projects. One example of managing and sharing data includes the development of the Southwest Florida Broadband Plan, which depicts regional geospatial information necessary to assess broadband demand. This data is currently utilized by many of SWFRPC's partners and local jurisdictions.

Additionally, SWFRPC is familiar with collecting large amounts of data and input from a wide variety of sources and synthesizing it to form a cohesive plan or guide for the targeted area. SWFRPC will use these skills when reviewing the collected data with the Steering Committee and the task forces to evaluate progress toward achieving the SFPZ goals. As needed, SWFRPC may also contract with Florida Southwestern State College which has a branch campus in the SFPZ, to help with data evaluation.

SECTION V-PART E: RESIDENT ENGAGEMENT CAPACITY

SWFRPC will be responsible for leading resident engagement using the task forces created around each goal area. A fundamental guiding principle of the SWFRPC is inclusive engagement of the residents of the six county region. Due to the size of the region covered by the SWFRPC, the demographics are diverse. Accordingly, staff regularly uses several tools to engage the different populations including community meetings, online surveys, US mail surveys, on-site surveys, a speakers bureau, Facebook, Linked-In, conference calls, and sponsored events. We also utilize non-traditional outreach methods to reach the public when warranted, such as: visiting American Legions, VFWs and hospitals. Many of our partner agencies, which include the United Way, Goodwill, the food banks and homeless coalitions have assisted when needed to reach special populations.



Reaching the Spanish and Creole speaking populations within the SFPZ will involve creation of flyers in Spanish and Creole, PSAs on Spanish radio stations, and dissemination of flyers to organizations within the communities best situated to reach the residents. SWFRPC will coordinate these efforts in conjunction with the Steering Committee.

Each program/ project has distinct needs for public engagement. For example the *Our Creative Economy* project to promote arts and culture has over 20 partners consisting of Art Alliances from each county, tourism and convention bureau representatives, local artists, and citizens while the Veterans transportation project included Disabled American Veterans Organizations, hospitals, homeless coalitions, both public and private transportation providers and the United Way. Each of these initiatives included a steering committee comprised of partners that would advise and guide the project to ensure that the process was inclusive and comprehensive. Furthermore, our designation as a Federal Economic Development District requires that staff obtain input on regional projects from all six counties and 17 municipalities. This document is updated annually with a major rewrite of the document every five years.

SECTION V-PART F: STRENGTH AND EXTENT OF LOCAL GOVERNMENT COMMITMENT

Letters from each UGLG have been included with application submission for the purpose of scoring this section.

The local governments of Collier, Glades, and Hendry support this initiative and unanimously passed resolutions expressing their support for the Southwest Florida Promise Zone application (included in the Additional Documents section) and affirming that they will serve as Implementation Partners. Each local government also provided Letters of Support/Commitment outlining the commitment they are making to this effort to ensure its success (see Additional Documents section).



Southwest Florida Promise Zone Project Summaries

Southwest Florida Promise Zone Funding Needs

Organization	Project	Total Cost	Request	Category
Collier County	Immokalee ATV Park and Adventureland	\$ 4,246,000	\$ 3,646,000	Economic Development
Collier County	Immokalee Culinary Arts & Production Campus	\$ 6,600,000	\$ 100,000	Economic Development
Collier County	Eastern Immokalee Sidewalk Project	\$ 13,117,240	\$ 10,493,792	Infrastructure
Collier County	Eleven Bridge Replacements Project	\$ 23,000,000	\$ 23,000,000	Infrastructure
Collier County	Immokalee Sidewalk Improvement Project	\$ 2,000,000	\$ 475,000	Infrastructure
Collier County	Main Street Improvements	\$ 2,500,000	\$ 2,500,000	Infrastructure
Collier County	Immokalee Stormwater Improvement Program			Infrastructure
Collier County	"A Star is Born" - Florida Culinary Accelerator @ Immokalee	\$ 2,250,000	\$ 2,250,000	Economic Development
Collier County	"Get on Immokalee's Food Truck" - Florida Culinary Accelerator @ Immokalee	\$ 160,000	\$ 160,000	Economic Development
Glades County	Business and Commerce Park Roadway and Stormwater Construction	\$ 5,804,967	\$ 2,000,000	Infrastructure, Economic Development
Glades County	Glades County Regional Training Center	\$ 10,082,000	\$ 3,272,000	Economic Development, Education
Hendry County	Airglades Industrial Park Wastewater Infrastructure	\$ 5,400,000	\$ 5,400,000	Infrastructure
Hendry County	Four Corners Stormwater/Water Quality Project	\$ 4,200,000	\$ 4,200,000	Infrastructure
Hendry County	Generator Replacements at Evacuation Centers	\$ 500,000	\$ 500,000	Infrastructure
Hendry County	Harlem Community Gymnasium Rehabilitation	\$ 150,000	\$ 150,000	Infrastructure
Hendry County	Hendry County Justice Center Feasibility Study	\$ 95,000	\$ 95,000	Infrastructure, Crime Reduction
Hendry County	Multi-Family Housing for Essential Service Employees	\$ 4,500,000	\$ 4,500,000	Infrastructure, Economic Development
Hendry County	Old Hendry County Historic Courthouse Restoration	\$ 3,000,000	\$ 3,000,000	Infrastructure
Hendry County	Port LaBelle Utility Service Defective Water Line Replacement	\$ 200,000	\$ 200,000	Infrastructure
Hendry County	Tiger Village			Economic Development, Infrastructure
City of Clewiston	Ventura Avenue Water Main Extension	\$ 71,188	\$ 71,188	Infrastructure
City of Clewiston	W. Pasadena Avenue Utility Relocation	\$ 300,000	\$ 300,000	Economic Development, Infrastructure
Hendry County School Board	Hendry County Schools Administration/Training Center	\$ 21,000,000	\$ 21,000,000	Education

Organization	Project	Total Cost	Request	Category
Hendry County School Board	Intensive Intensive Supports to Transform Leadership, Teaching and Learning			Education
Circle C Farm	Circle C Farm	\$ 5,000,000	\$ 2,000,000	Economic Development
Circle C Farm	Abattoir and Butcher Shop	\$ 2,000,000	\$ 2,000,000	Economic Development
Good Wheels	Fixed Bus Route Between Immokalee, LaBelle, Clewiston, and Moore Haven	\$ 500,000	\$ 450,000	Economic Development, Education
Guadalupe Center	Guadalupe Center Early Learning & Smart Start	\$ 6,006,000	\$ 1,671,204	Education
Hodges University	Nurse Education Program	\$ 200,000	\$ 70,000	Education
Human Trafficking Awareness Partnerships	Human Trafficking Prevention Program	\$ 25,000	\$ 22,500	Crime Prevention
Human Trafficking Resource Center at Florida Gulf Coast University	The Collaborative Prevention and Reduction of Human Trafficking in Hendry, Glades & Immokalee	\$ 750,000	\$ 750,000	Crime Prevention
Immokalee Fire Control District	Immokalee Fire Station 31	\$ 3,100,000	\$ 3,100,000	Infrastructure
Immokalee Fire Control District	Immokalee Fire Station 31 Ladder Truck	\$ 850,000	\$ 850,000	Infrastructure
Path 2 Freedom	Path 2 Freedom Campus	\$ 8,972,000	\$ 8,822,000	Crime Prevention
Southwest Florida Community Foundation	Certification Pipeline Alignment Project	\$ 106,000	\$ 96,000	Economic Development
Southwest Florida Community Foundation	Foundational Skills Program	\$ 215,000	\$ 160,000	Education, Job Creation
Southwest Florida Community Foundation	Sustainable Communities Plan	\$ 137,000	\$ 122,000	Economic Development
Southwest Florida Regional Human Trafficking Coalition	Coordinating Efforts to Address Human Trafficking in Southwest Florida	\$ 425,494	\$ 323,199	Crime Prevention
The Joseph Project 863	Jobs Project	\$ 65,000	\$ 30,000	Education, Job Creation
The Shelter for Abused Women & Children	Emergency Shelter for Victims of Domestic Violence and Human Trafficking	\$ 4,190,000	\$ 4,190,000	Crime Prevention
Southwest Florida Workforce Development Board	Destination Graduation	\$ 1,056,000	\$ 840,000	Education
University of Florida, Institute of Food and Agricultural Sciences	Online Training for Farm Labor Supervisors (FLS)	\$ 405,500	\$ 265,000	Economic Development, Education

Southwest Florida Promise Zone Project Summaries

Crime Prevention

Southwest Florida Promise Zone Funding Needs

Organization	Project	Total Cost	Request	Category
Human Trafficking Awareness Partnerships	Human Trafficking Prevention Program	\$ 25,000	\$ 22,500	Crime Prevention
Human Trafficking Resource Center at Florida Gulf Coast University	The Collaborative Prevention and Reduction of Human Trafficking in Hendry, Glades & Immokalee	\$ 750,000	\$ 750,000	Crime Prevention
Path 2 Freedom	Path 2 Freedom Campus	\$ 8,972,000	\$ 8,822,000	Crime Prevention
Southwest Florida Regional Human Trafficking Coalition	Coordinating Efforts to Address Human Trafficking in Southwest Florida	\$ 425,494	\$ 323,199	Crime Prevention
The Shelter for Abused Women & Children	Emergency Shelter for Victims of Domestic Violence and Human Trafficking	\$ 4,190,000	\$ 4,190,000	Crime Prevention

PROJECT SUMMARY

Project Title	Human Trafficking Prevention Program
Organization	Human Trafficking Awareness Partnerships
Contact	Nola Theiss
Contact Phone	239-415-2635
Contact Email	nola@humantraffickingawareness.org
Total Project Cost	\$25,000.
Amount Requested	\$22,500.
Local Match	\$2500
Project Description	<p>We have worked with the PACE school in Immokalee in 2016, educating students about human trafficking and inspiring them to create art which will inform others. We would like to expand the program by working with students and parents in the Coalition of Immokalee workers. This would be especially suited to the migrant worker families as the art form we are using is large banners based on art often used in Guatemala.</p> <p>We feel that this would be an especially significant project as many of the students and teachers at the PACE school have indicated a desire to know more about the Coalition and the migrant families would have a lot to express about their experiences in their indigenous art.</p>
Timeline	We expect that we would do this program in the Spring, with planning stages beginning in December. The program might expand into summer programs as well.
Benefits	We feel that this would be an especially significant project as many of the students and teachers at the PACE school have indicated a desire to know more about the Coalition and the migrant families would have a lot to express about their experiences in their indigenous art.
Promise Zone Goals	We feel that this project would open up an understanding of the PACE students and the CIW migrant families who currently co-exist but have little contact with each other. By increasing the understanding of labor trafficking and creating art that touches their lives, both organizations would benefit as will the community overall benefit through the exhibition of art.
Regional Impact	We expect that the Immokalee area would most benefit, including the migrant families, the students at the PACE school who often live in other parts of Collier County. We hope that it would bring the Coalition and the school closer where they may find advantages to working together. In Glades and Hendry Counties there are probably other co-existing groups who could be joined by art.
Partners	We would like to work with Dr. Genelle Grant of the GRACE project who has years of experience of working with migrant women, the PACE school and the Coalition of Immokalee Workers. We might expand the program to other educational facilities in the Immokalee area as well.

PROJECT SUMMARY

Project Title	The Collaborative Prevention and Reduction of Human Trafficking in Hendry, Glades & Immokalee
Organization	Human Trafficking Resource Center at Florida Gulf Coast University
Contact	Alex Olivares
Contact Phone	239-677-6162
Contact Email	aolivares@fgcu.edu
Total Project Cost	\$250,000 per year x3 years (\$750,000)
Amount Requested	\$250,000 per year
Local Match	In-kind \$15,000 per year
Project Description	<p>Human Trafficking in Hendry and Glades counties is a severely underreported crime that affects children, adults, migrants and many other segments of the population. To effectively prevent, reduce and identify this crime there needs to be a systematic approach that involves social services, law enforcement, medical services, mental health and child welfare.</p> <p>This project would entail the Human Trafficking Resource Center coordinating a concerted awareness effort to all of the above mentioned at risk populations in a culturally and person centered manner. The center will also collaborate with the Sheriff's Department in Hendry county to establish a dedicated law enforcement officer to investigate human trafficking. The Collier County Sheriff will provide training to all newly assigned detectives. Finally, the center will also coordinate the delivery and accessibility of services to identified survivors of human trafficking. All of the statistical information obtained would be collected and analyzed by the center and then made available to the community at large.</p>
Timeline	The partnerships have already been established and the project would be prepared to begin on February 1 st , 2017. The total project time would be three calendar years (02/01/17-02/01/20).
Benefits	<p>Increased identification and investigation of both sex and labor trafficking in the identified target areas.</p> <p>Markedly improved community awareness in the identified target areas.</p> <p>The development of a concerted community effort that is accessible and effective for survivors of human trafficking in the area.</p>
Promise Zone Goals	This project will meet the Promise Zone goal of crime reduction.
Regional Impact	This project will impact Hendry County, Glades County and Immokalee.
Partners	<p>Hendry County Sheriff</p> <p>Glades County Sheriff</p> <p>Collier County Sheriff</p> <p>Health Department of Labelle</p> <p>Catholic Charities</p>

	<p>Naples Shelter Department of Children and Families</p>
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PROJECT SUMMARY

Project Title	Path 2 Freedom Campus
Organization	Path 2 Freedom, Inc.
Contact	Ana Stevenson, President
Contact Phone	239-398-9961
Contact Email	ana@path2freedom.org
Total Project Cost	\$ 19,867,000.00 – Phase 1 \$ 8,972,000.00
Amount Requested	\$8,822,000.00
Local Match	150,000.00
Project Description	<p>Of all the shelters in Collier County today, none specialize in long-term housing and rehabilitation care for sex trafficking victims. The Path2Freedom campus will provide transitional and restorative services coupled with long- term safe housing for rescued victims of sex trafficking. The program focuses on empowering survivors to become independent and self-sufficient through a wide range of services, including counseling, medical care, educational and re-employment assistance and social re-entry.</p> <p>Florida ranks 3rd nationally in human trafficking cases with the area between Miami and Tampa ranking # 1 in the state. The Path 2 Freedom Master Plan intentionally defines a “progression of care” that the organization believes is essential for deliveries in the rescued individual’s journey. That path, starting with their rescue and arrival on the campus, through individualized professional care and restoration services and culminating in their release back to society is the goal for this facility.</p> <p>There exists no Specialty Treatment Facility presently in the SW Florida area with this facility filling that need. This campus will be situated in the Immokalee, Florida area to enable the organization to successfully service the 5 county area of Collier, Glades, Hendry, Lee and Charlotte.</p> <p>This project will be completed in several phases, will include administration/intake building, seven residential safe houses, counseling center building, educational & vocational training building, community center, animal therapy barn, rescue kennels and equine therapy.</p> <p>This project will be developed in two or three phases. The attached projections are for the entire project cost and for an annual running budget when facility is opened.</p> <p>Attached is the projected budget for the entire Path 2 Freedom campus as well as the Phase 1 building budget.</p>
Timeline	Anticipated time frame for this project is to break ground in 2016 with Phase 1 with completion of Phase 1 late 2017. Phase 2 will follow with the addition of funds.
Benefits	With SWFL area ranking # 1 within the state of Florida in human trafficking it is far overdue that a Specialty Treatment Facility be available to rescued humans within the Glades, Hendry counties and Immokalee area.

Promise Zone Goals	Path 2 Freedom, Inc. project will enhance the Promise Zone areas with job creation, economic development, enhancing infrastructure, crime reduction and education. The addition of this facility in the economically depressed Immokalee, Florida area will create the potential for local job creation for administration, staffing and maintenance positions, sourcing of provisions from local businesses and bring destination traffic to the area which would help the viability of the struggling Main Street business area.
Regional Impact	Collier, Charlotte, Lee Hendry, Glades especially the Immokalee area of Collier County, including tribal land.
Partners	Abuse Counseling Treatment, Inc., Our Mother's Home, New Life Oasis, Human Trafficking Awareness and Prevention, with MOU's for criminal justice and court systems in Collier, Lee, Hendry, Glades and Charlotte Counties; Lee Memorial Health Systems, FGCU, Florida Southwest University and Ave Maria University School of Law, United Way, several area churches and business organizations.

PROJECT SUMMARY

Project Title	Coordinating Efforts to Address Human Trafficking in Southwest Florida
Organization	Southwest Regional Human Trafficking Coalition
Contact	Lynn Brewer
Contact Phone	(239) 691-1128
Contact Email	Lynn@swfl-humantrafficking.org
Total Project Cost	\$425,494 (based on 12 months)
Amount Requested	\$323,199 (based on 12 months)
Local Match	\$102,295
Project Description	<p>An alliance for combined action is always better than a single entity's actions alone. Social action issues have traditionally banded together in coalitions with examples of domestic violence and sexual assault services coalitions having profound impacts on those issues nationwide. Currently there are no comprehensive advocacy coalitions, or for that fact, even a model, that address human trafficking virtually anywhere.</p> <p>This proposal is poised to act as a replicable human trafficking Coalition model that allows the distribution of funding to service providers, the professional training and certification of direct service providers, first responders, criminal justice and court personnel and volunteers, the technical support for service providers that includes website design and support, grant oversight, a regional dedicated toll free crisis line and links to referrals for immediate crisis needs.</p> <p>In the future, VOCA, VAWA, State and other crime victim funding will be sought for coalition service provider members.</p>
Timeline	<p>Evaluation of the need for coordination among service providers or those espousing values that address human trafficking is completed and a strategic plan laid out that would meet these needs. Infrastructure will be in place within six weeks of secured funding.</p> <p>All projects based on 12 months implementation from funding date.</p>
Benefits	<p>When concern about the horror of human trafficking first entered our conscious in the late 1990's, evidence of that was in Immokalee, Florida. That area was used as the impetus and unfortunate role model for exactly what trafficking looked like. It is hard to believe that in the two decades since, there has not been an organized coalition to reduce and address the crime of trafficking in this area.</p> <p>Funding this coalition that will bring competing and often at-odds organizations together, as a united front to <i>reduce this crime</i> and provide for the needs of trafficked persons is long overdue in what was known in the 1990's as "trafficking central". When social issue entrepreneurs, even those with their hearts in the right place, smell money, things go awry</p>

	<p>quickly. The Coalition, based in “trafficking central” will bring together the service providers to use a peer system to determine funding allocations, and act as one advocacy voice in State and Federal arenas.</p> <p>Additionally the Coalition would become the pass-through funding source for member agencies, set standards of expectations and then review and report to the appropriate funding source on the member agencies ability to implement and maintain the high service provision standards.</p> <p>Since the trafficking of persons was first signed into federal law in 2000, success in implementing the provisions and programs within that law has been sporadic and uneven. Funding this coalition will approach every element of its approach primarily as one of <i>crime reduction</i> and secondarily one of education.</p>
Promise Zone Goals	Primarily Crime Reduction, secondarily Education
Regional Impact	Charlotte, Collier, Glades, Hendry and Lee Counties and the especially the Immokalee area of Collier County, including tribal land.
Partners	Abuse Counseling and Treatment, Inc., Our Mother’s Home, Path 2 Freedom, New Life Oasis, Human Trafficking Awareness and Prevention (all claim to be direct service providers); MOU’s are in place with criminal justice and court systems in Collier, Lee, Hendry, Glades and Charlotte Counties; Lee Memorial Health Systems; The Southwest Florida Promise Zone (one of seven designated in the US) choose the Coalition as their primary partner in their application and the Coalition is a part of the planning and implementation of its plans; Florida Gulf Coast University, Florida Southwest University and Ave Maria University School of Law.

PROJECT SUMMARY

Project Title	Emergency Shelter for Victims of Domestic Violence and Human Trafficking
Organization	The Shelter for Abused Women & Children (The Shelter)
Contact	Linda Oberhaus
Contact Phone	239-775-3862
Contact Email	loberhaus@naplesshelter.org
Total Project Cost	\$4,190,000.00
Amount Requested	\$4,190,000.00
Local Match	The Shelter understands that match dollars vary by funding source and is prepared to provide any match funds required by funding agencies.
Project Description	<p>The Shelter faces the effects of human trafficking every day. Recently, The Shelter was presented with a shocking situation that touched everyone's heart in the facility. It was a photo of a mobile brothel, acquired by the Collier County Sheriff's Office (CCSO) which was driven to farm fields, construction sites, and local neighborhoods. The women in the van were forced to have sex with men that had lined up outside of the vehicle. Once the line ended, the driver closed the doors and drove to the next site.</p> <p>Domestic violence and human trafficking are different forms of victimization. However, there are many similarities between both crimes. Perpetrators of human trafficking and domestic violence use power and control to terrorize and control their victims. Similar to victims of domestic violence, survivors of human trafficking are controlled and mistreated by those who are close to them. Both victims suffer from physical and sexual abuse, isolation, threats of harm, name calling, degradation, shame, and control of finances.</p> <p>The Shelter has extensive experience in providing services to victims of domestic violence and human trafficking. During the period of July 1, 2015 through June 30, 2016, The Shelter provided services to over 2,200 victims of domestic violence and became a safe haven to thirteen victims of human trafficking. The Shelter has the wrap around services and collaborating partners needed to offer victims of human trafficking the support and guidance necessary to help them regain control of their lives.</p> <p>The Southwest Florida Region lacks an emergency shelter that oversees the critical needs of victims of domestic violence and the long-term therapeutic care for victims of human trafficking. The Shelter is seeking funding in order to build a Domestic Violence and Human Trafficking Emergency Shelter in Immokalee, Florida. Funds will be utilized toward the construction of the facility. When construction is complete, The Shelter will offer safety through its emergency shelter, counseling and advocacy, transitional housing, community referrals, economic empowerment, medical assistance, court and legal advocacy, substance abuse assistance, and much more.</p>
Timeline	See attached timeline
Benefits	<p>For victims of domestic violence, the proposed project will:</p> <ul style="list-style-type: none"> • Provide victims with strategies for enhancing their safety

	<ul style="list-style-type: none"> • Increase victim's knowledge of available community resources • Provide avenues for victims to become gainfully employed • Assist victims in obtaining permanent housing • Assist survivors in becoming more hopeful about their futures • Increase survivors' knowledge regarding their rights and options • Increase a survivors confidence in their decision making skills <p>For victims of human trafficking, the proposed project will:</p> <ul style="list-style-type: none"> • Provide victims with strategies for enhancing their safety • Increase victim's knowledge of available community resources • Provide avenues for victims to become gainfully employed • Assist victims in obtaining permanent housing • Increase independent living skills and self-sufficiency through The Shelter's Economic Empowerment program
Promise Zone Goals	<p>The following Southwest Florida Promise Zone goals will be met as a result of this project:</p> <ul style="list-style-type: none"> • Crime reduction • Job creation
Regional Impact	<p>Through this project, the Southwest Florida Region will:</p> <ul style="list-style-type: none"> • Experience a decrease in the number of domestic violence and human trafficking occurrences • Increase awareness regarding domestic violence and human trafficking <p>Through this project victims of domestic violence will:</p> <ul style="list-style-type: none"> • Become healthy, happy, and empowered to address their lives in a manner that best meets their needs • Lessen the likelihood of returning to their abusers solely due to financial reasons • Be safe and free from domestic violence or human trafficking • Increase awareness regarding domestic violence <p>Through this project victims of human trafficking will:</p> <ul style="list-style-type: none"> • Become healthy, happy, and empowered to address their lives in a manner that best meets their needs • Lessen the likelihood of returning to their traffickers solely due to financial

	<p>reasons</p> <ul style="list-style-type: none"> • Be safe and free from domestic violence or human trafficking • Be relocated safely • Increase self-sufficiency • Become positive contributing members of society • Increase awareness regarding human trafficking
Partners	<p>For over 27 years, The Shelter has provided victim services to thousands of adults and children in need. Throughout this period, The Shelter has established many collaborative partnerships. Some established partnerships include:</p> <ul style="list-style-type: none"> • Collier County Sheriff's Office • Naples Police Department • Marco Island Police Department • David Lawrence Mental Health Center • Neighborhood Health Clinic • State Attorney's Office • Federal Bureau of Investigation • Coalition of Immokalee Workers • Youth Haven • Naples Equestrian Challenge • Department of Children & Families • Healthy Families • Redlands Christian Migrants Association • Pace Center for Girls • Immokalee Technical College • Collier County Public Schools • Collier County Health Department • Project Help • Catholic Charities • Children's Advocacy Center • Legal Aid • Naples Community Hospital • Physicians Regional Healthcare System

Promise Zone Timeline

Immokalee Domestic Violence and Human Trafficking Emergency Shelter

<i>Phase</i>	<i>Description</i>	<i>Start Date</i>	<i>End Date</i>	<i>Status</i>
Phase I	1. Needs Assessment * *Extensive needs assessment was utilized in order to identify the needs of victims of domestic violence and the needs of victims of human trafficking.	1. 2015	1. 2015	1. Complete
Phase II	1. Identify land and enter into contract for sale contingent on rezoning of land 2. Complete appraisal 3. Rezone property 4. Close on land	1. 2015 2. 2016 3. 2017 4. 2017	1. 2017 2. 2016 3. 2017 4. 2017	1. Verbal commitment received 2. In Process 3. Pending 4. Pending
Phase III	1. Environmental, Engineering, design, construction drawings, permitting	1. 2017	1. 2018	1. Pending
Phase IV	1. Begin Construction	1. 2018/2019	1. 2019/2020	1. Pending
Phase V	1. Complete Construction	1. N/A	1. 2019/2020 (anticipated)	1. Pending
Phase VI	1. Open Immokalee Shelter and provide DV and HT services. Move victims of HT to Immokalee Shelter	1. Ongoing	2. 2019/2020 (anticipated)	1. Pending

Southwest Florida Promise Zone Project Summaries

Economic Development

Southwest Florida Promise Zone Funding Needs

Organization	Project	Total Cost	Request	Category
Collier County	Immokalee ATV Park and Adventureland	\$ 4,246,000	\$ 3,646,000	Economic Development
Collier County	Immokalee Culinary Arts & Production Campus	\$ 6,600,000	\$ 100,000	Economic Development
Collier County	"A Star is Born" - Florida Culinary Accelerator @ Immokalee	\$ 2,250,000	\$ 2,250,000	Economic Development
Collier County	"Get on Immokalee's Food Truck" - Florida Culinary Accelerator @ Immokalee	\$ 160,000	\$ 160,000	Economic Development
Glades County	Glades County Regional Training Center	\$ 10,082,000	\$ 3,272,000	Economic Development, Education
Hendry County	Tiger Village			Economic Development, Infrastructure
City of Clewiston	W. Pasadena Avenue Utility Relocation	\$ 300,000	\$ 300,000	Economic Development, Infrastructure
Circle C Farm	Circle C Farm	\$ 5,000,000	\$ 2,000,000	Economic Development
Circle C Farm	Abattoir and Butcher Shop	\$ 2,000,000	\$ 2,000,000	Economic Development
Good Wheels	Fixed Bus Route Between Immokalee, LaBelle, Clewiston, and Moore Haven	\$ 500,000	\$ 450,000	Economic Development, Education
Southwest Florida Community Foundation	Certification Pipeline Alignment Project	\$ 106,000	\$ 96,000	Economic Development
Southwest Florida Community Foundation	Sustainable Communities Plan	\$ 137,000	\$ 122,000	Economic Development
University of Florida, Institute of Food and Agricultural Sciences	Online Training for Farm Labor Supervisors (FLS)	\$ 405,500	\$ 265,000	Economic Development, Education

PROJECT SUMMARY

Project Title	Immokalee ATV Park and Adventureland
Organization	Collier County Parks & Recreation Division
Contact	Barry Williams, Director
Contact Phone	239-252-4035
Contact Email	BarryWilliams@colliergov.net
Total Project Cost	<p>It is estimated conservatively that mitigation costs associated with developing an ATV park in the full footprint of the Immokalee Airport is \$3,646,000. The Collier County Parks and Recreation Division is seeking to develop a conceptual plan of an ATV Park and approach US Fish and Wildlife to determine a more accurate estimate of panther mitigation necessary to fully develop the parcel.</p> <p>The Division also has at its disposal \$3,000,000 for the design, further permitting, and construction of the site. Given that the total estimate is considered to be \$6,646,000; however, exploration to lower that total costs is dependent on the review of the US Fish and Wildlife Service and US Army Corps of Engineers permits and design. Mitigation costs associated with panthers typically involve purchase of Panther Habitat Units (PHU's) from a land management bank in Florida. These lands are preserved in perpetuity for an expanded habitat for the panther.</p>
Amount Requested	The Division is looking for a contribution of up to \$3,646,000, which is the conservative estimate associated with the costs related to panther mitigation by the U.S. Fish & Wildlife Service and other U.S. Army Corps of Engineers permits.
Local Match	Local cash contribution \$3 million legal settlement targeted for an ATV/dirt bike park.
Project Description	<p>Assistance with purchase of PHU's required for the development of the parcel is necessary because 2/3's of the parcel is located within a secondary panther habitat zone. This is an area that is known to have panther habitat. Given the proximity of the land to the airport it is not considered a primary habitat zone by US Fish and Wildlife that constructed the boundaries of both the primary and secondary zones.</p> <p>Once permit requirements are satisfied for this environmental impact, other permitting agencies will need to be satisfied, but this remains the biggest hurdle for the project and the best opportunity given the land's proximity to the airport, which are lands already disturbed for this use. A favorable response from the US Fish and Wildlife Service will see that worst case scenario of funding needed for PHU's to be reduced.</p> <p>Immokalee's agrarian economy is being diversified with industries that have rising opportunities, including the recreational economy, gaming and adventure tourism. Immokalee already has the Immokalee Regional Raceway, a drag racing strip. The Immokalee ATV Park and Adventureland would complement the raceway by creating ATV and dirt bike trails and other possible recreational experiences, such as zip lines, as well as a campground for overnight stays. Participants from the Florida Culinary Accelerator @ Immokalee, which is expected to start construction in December, would operate the concession stand, local residents would be hired for other jobs, iTECH vocational school's machinery program would be approached to provide a repair service</p>

v.2 – last updated 1/26/17

	<p>and young Immokalee entrepreneurs could set up an ATV and dirt bike rental shop. Our feasibility study estimates there would be 100 visits daily at a fee of \$20 each for an ATV park alone, with total annual revenue estimated at \$409,000 annually. The Parks and Recreation Division will pay the Immokalee Regional Airport a total of 15 percent of gross revenues from the Park and \$1,000 monthly as fair market value for use of the property.</p> <p>The Park itself comes from a settlement agreement reached with South Florida Water Management District (SFWMD) when they acquired lands within Picuynne Forest in Southern Collier County. SFWMD agreed to purchase the lands for Everglades Restoration, but also to provide for a place for those who enjoyed the area with ATV's to recreate. SFWMD attempts to find a suitable location were not successful and SFWMD and the Collier County Board of County Commissioners reached a settlement where funds would be provided to the Board for them to pursue the development of an ATV Park for Collier County citizens. The Board is committed to seeking out a suitable location for ATV enthusiasts to enjoy this recreational pursuit in Collier County.</p>
Timeline	<p>The Parks and Recreation ATV Park Site Ad Hoc Committee has been meeting regularly for public hearings to discuss options, find a site and conduct feasibility studies. A 2019 opening date has been targeted. Land around Immokalee Regional Airport totaling 300 acres has been recommended. Total development cost are estimated at \$6.246 million.</p>
Benefits	<p>This project aims to diversify available resources and activities within the SWFL Rural Promise Zone and expand the recreational economy for the three-county Promise Zone areas. Regionally, services would be expanded to improve and benefit residents as well as visitors. The park would draw participants and spectators from across the state and perhaps the region, boosting adventure tourism and agri-tourism, bringing people to Immokalee businesses, and area farms. Regionally, it would diversify the available resources, drawing people to Glades and Hendry counties, especially Lazy Springs Recreation Park in Felda (Hendry County), which offers motocross, 4x4, fishing, waterskiing and wave runners (three-wheel ATVs are prohibited) on Saturdays and Sundays. At Immokalee ATV Park & Adventureland, the three counties could share championships during alternating years. There is a possibility we could draw national events, such as championships or award dinners, which could be held at the Seminole Casino. The Florida Culinary Accelerator @ Immokalee would benefit because an ATV and entertainment park would provide a venue for our chef entrepreneur participants to sell their products at an ATV park concession stand.</p>
Promise Zone Goals	<p>The overall target of this project is to be a catalyst for economic and recreational development in the Southwest Florida Promise Zone. The park would provide residents and visitors with a sports venue, draw visitors to the area and pump money into the economy by increasing adventure tourism and agri-tourism.</p>
Regional Impact	<p>The park, which would initially be open Friday through Monday, would bring people to Immokalee and those who drove a long distance would stay in the ATV park campground and spend money in the local economy. ATV park visitors would purchase food at the concession stand or area restaurants. It likely would increase numbers of people watching weekend races at Immokalee Regional Raceway and possibly draw visitors to the Lazy Springs Entertainment Park in Felda, Hendry County, a 375-acre entertainment and ATV park about 14 miles away that also offers water skiing, wave runners, fishing and motocross. In Immokalee, visitors could go to the farmers market, the Pepper Ranch and</p>



	the county's Immokalee Pioneer Museum, which both host festivals and tours. Shooting enthusiasts would likely be drawn to the hog and turkey hunts held at the Immokalee Pioneer Museum. The park could be a boon to Immokalee's Lake Trafford Marina, which features "airboats and alligators" rides. Visitors also might drive the roughly 40 miles to Naples and frequent businesses, museums, art galleries, and restaurants there.
Partners	Collier County Board of County Commissioners, Economic Incubators Inc., Florida Culinary Accelerator @ Immokalee, iTECH, Immokalee Chamber of Commerce, Immokalee CRA.

PROJECT SUMMARY

Project Title	Immokalee Culinary Arts & Production (I-CAP) Campus
Organization	Collier County Board of County Commissioners (BCC)
Contact	Mr. Jace Kentner
Contact Phone	239-252-4040
Contact Email	jacekentner@colliergov.net
Total Project Cost	\$6,600,000
Amount Requested	Phase 1: \$100,000 Planning Grant (USDA Local Food Hub/DEO Land Planning Grant) Phase 2: \$3,250,000 (for the first 50,000 sq. ft)
Local Match	\$3,250,000
Project Description	The purpose of the Immokalee Culinary Arts & Production Campus is to embrace economic and business development by providing access to a world-class high-tech shared commercial food and beverage facility that provides hands-on developmental and production assistance with business, products and innovation, combined with educational programs, student mentoring, and a wide-range of internship opportunities across a broad spectrum of the culinary arts and high tech food production systems. The keystone to be a 50,000-100,000 sq. ft. shared multi-focused kitchen, production and education and research facility that will serve as the hub for private sector investment and build-out of the campus park. Grant funds will be used to develop a Market Analysis and Feasibility Report that provides in-depth data related to Land Use Planning, Economic Development Impact, and Financial Viability of the Immokalee Culinary Arts & Production Campus.
Benefits	<ul style="list-style-type: none"> • Non-Profits – provides students hands on experience in all aspects of business, mentorship, leadership opportunities and scholarships around all aspects of the food industry and the global food market place. • Economic Development (Accelerators) – provides a high end technological opportunity for businesses development through state the art facilities, mentoring, networking and financial and operational assistance. • Educational Institutions – provides curriculum, proof of concept analysis, research and development assistance, a high level of expertise in food analysis and testing, internships, collaborative development and experimentation. • Private Sector – provides production, education, product development, marketing, internship, jobs and testing opportunities.
Promise Zone Goals	Collier County seeks to diversify the agricultural, food service and educational opportunities in Immokalee by creating a first of its kind Culinary Arts and Production Campus. In keeping with the goals of creating jobs, enhancing economic activity, improving educational opportunities, reducing crime and improving community infrastructure, this project qualifies for priority consideration or preference points under the State of Florida's Rural Area of Opportunity (RAO) program and the U.S. Department of Housing and Urban Development's Rural Promise Zone (PZ) initiative.
Regional Impact	The I-CAP will complement the Immokalee ATV Park/Adventureland and the Glades Regional Training Facility proposals. It will provide culinary services for the patrons of the ATV Park/Adventureland, and a professional launch-pad for the graduates from the Glades Regional Training Facility and other students in the Immokalee and wider



	Southwest Florida Promise Zone. This dynamic will promote greater culinary innovation and associated business recruitment and retention in the Southwest Florida Promise Zone and provide higher priced options for many of Florida's depressed agricultural commodity markets.
Project Timeline	January 2018
Partners	Collier County has partnered with Economic Incubators, Inc., the Taste of Immokalee, the Greater Naples Chamber of Commerce, the University of Florida, Florida Gulf Coast University, Collier County School District and private sector organizations such as Alternate Laboratories - a leader in food technology and production - to develop a thorough source of knowledge and expertise related to the key sectors around the potential Culinary Campus.

PROJECT SUMMARY

Project Title	“A Star is Born” —Florida Culinary Accelerator @ Immokalee
Organization	Collier County, Economic Incubators Inc (EII)
Contact	Dr. Marshall Goodman
Contact Phone	863-660-2987
Contact Email	Mgoodman.catalyst@gmail.com
Total Project Cost	\$2.25 million
Amount Requested	\$2.25 million
Local Match	\$0
Project Description	<p>The Florida Culinary Accelerator @ Immokalee (FCA@I) is a culinary and agribusiness shared space in Immokalee, Florida, that will offer state-of-the-art commercial equipment, food product development and testing and cold and dry food storage that meets U.S. Food and Drug Administration (FDA), U.S. Department of Agriculture (USDA) and other applicable state food safety requirements.</p> <p>“A Star is Born” will provide 20 culinary program scholarships over three years. These scholarships will ease some of the regulatory costs associated with food entrepreneurship and boost accelerator use while also providing social marketing support. These scholarships, which are non-renewable, will be available only to culinary professionals with a business plan who are interested in being a member of the FCA@I. <u>EII therefore requests \$2.25 million to finance this brand development and market penetration initiative.</u></p>
Benefits	<p>Participants of the FCA@I will receive support in social media marketing and food compliance, which will help brand development and market penetration. <u>Without this intervention, these “foodpreneurs” would be unable to use the accelerator (as only industry compliant users are permitted) and their brand development would continue to be hindered.</u></p>
Promise Zone Goals	<p>The overall Promise Zone goal impacted is regional and sustainable economic development. The target is that by 2025:</p> <ul style="list-style-type: none"> • 540 jobs will be created; and • \$23 million in capital investments will benefit Immokalee.
Regional Impact	Immokalee, located in Collier County, Florida
Project Timeline	January 2017 to December 2019. (EII will evaluate whether “A Star is Born” should be a recurring program after the pilot effort).
Partners	EII, Collier County Board of County Commissioners, University of Florida, Greater Naples Chamber of Commerce, Immokalee Chamber of Commerce, Immokalee CRA

PROJECT SUMMARY

Project Title	“Get on Immokalee’s Food Truck” — Florida Culinary Accelerator @ Immokalee
Organization	Economic Incubators Inc (EII)
Contact	Dr. Marshall Goodman
Contact Phone	863-660-2987
Contact Email	Mgoodman.catalyst@gmail.com
Total Project Cost	\$160,000
Amount Requested	\$160,000
Local Match	\$0
Project Description	<p>The Florida Culinary Accelerator @ Immokalee (FCA@I) is a culinary and agribusiness shared space in Immokalee, Florida, that will offer state-of-the-art commercial equipment, food product development and testing and cold and dry food storage that meets U.S. Food and Drug Administration (FDA), U.S. Department of Agriculture (USDA) and other applicable state food safety requirements.</p> <p>Food trucks are a dynamic mobile marketing and distribution vehicle for “foodpreneurs” that allow them to enter the market without a brick-and-mortar restaurant. Because they’re mobile billboards that offer pop up culinary services, they will market the Immokalee-based accelerator. Food trucks also will be used in secondary school outreach programs to introduce students to the culinary arts and science profession and the possibilities Immokalee offers. <u>EII therefore requests \$160,000 to purchase (or lease-to-own) two commercial food trucks that will be rented to accelerator participants to allow them to test and sell their food innovations on “Get on Immokalee’s Food Truck” project.</u></p>
Benefits	<ol style="list-style-type: none"> 1. Improved marketing for accelerator participants. 2. A vehicle for commercial traction (i.e. developing a sales track record). <p><u>Without this intervention, accelerator participants would have to independently develop their sales records, which would delay their access to major retailers.</u></p>
Promise Zone Goals	<p>The overall Promise Zone goal impacted is regional and sustainable economic development. The target is that by 2025:</p> <ul style="list-style-type: none"> • 540 jobs will be created; and • \$23 million in capital investment will benefit Immokalee.
Regional Impact	Immokalee, located in Collier County, Florida
Project Timeline	January 2017 to December 2019. (EII will evaluate whether “Get on Immokalee’s Food Truck” should be a recurring program after this project).
Partners	EII, Collier County Board of County Commissioners, University of Florida, Greater Naples Chamber of Commerce, Immokalee Chamber of Commerce, Immokalee CRA, Immokalee Technical Institute (i-TECH)

PROJECT SUMMARY

Project Title	Glades County Regional Training Center
Organization	Glades County Board of County Commissioners/Glades County Economic Development Council
Contact	Glades County Manager Paul Carlisle/Glades EDC executive director Tracy Whirls
Contact Phone	(863) 946-6000/(863) 946-0300
Contact Email	PCarlisle@MYGLADES.COM/twhirls@gladescountyedc.com
Total Project Cost	\$10,082,000
Amount Requested	\$3,272,000.00--\$2 million for capex for the warehouse/classroom improvements; \$1.2m for equipment for the welding, diesel mechanics and machining classes; \$72K for office furnishings and the student lounge
Local Match	\$4,850,000 state of Florida; \$1,800,000 from Glades County; \$66,000 private funds; \$94,000 school board and county funds for a total of \$6,810,000
Project Description	<p>Glades and Hendry Counties and the Immokalee area of Collier County have historically been agriculture and natural resource-based economies, with an emphasis on growing sugar cane, oranges, and table vegetables and harvesting natural resources including pine, sand and aggregate. The increasingly mechanized harvesting and processing/manufacturing of these resources into usable products has had two effects on the regional economy: the increased mechanization has displaced manual labor over time and the increasingly automated nature of agricultural processing and manufacturing requires that new and incumbent workers receive training in a variety of disciplines including information technology (as more and more processes and equipment are computer driven and use programable logic and other software driven programs) and advanced manufacturing disciplines like robotics, CNC machining and other skills requiring training and/or certification. This need is exacerbated by the aging out of the baby boomer generation employed by these businesses as they approach retirement. At the same time, all of those agricultural and natural resource products, be they sugar, mortar, mulch or orange juice must be packaged, labeled or assigned a barcode, entered into a database, shipped and often tracked using advanced IT applications requiring instruction not only in information technology but cyber security as well, creating a need for training in warehousing, logistics and transportation. Many of these skills are then transferrable to other advanced manufacturing and logistics operations, providing an opportunity for Promise Zone Communities to recruit new manufacturing and logistics businesses and thereby diversify the local economy.</p> <p>The goal of the Glades County Regional Training Center project is to provide a sustainable pipeline of talent for existing businesses in the region and for new manufacturing and warehousing companies which can be recruited to the area. This will be accomplished (once the facility is complete and equipped to offer courses identified as needed by existing businesses through a series of focus groups) by working with our partners in the education, workforce and economic development communities to identify and assess potential entry level and incumbent worker trainees from high school age, to out of school youth, TANF recipients, veterans and others who are un or underemployed and providing a training/career pathway (via hands on coursework leading to industry certifications) and job placement via job fairs, internships and apprenticeships.</p>

Timeline	Engineering and design are complete for retrofitting approximately 4,000 square feet of the 30,000 square foot working warehouse. Curriculum have been identified for the remaining programs and equipment lists collected.
Benefits	Existing businesses have identified a need to hire in excess of 300 people per year to replace employees as they approach retirement. Other companies which have been recruited to the area since 2009 have seen their workforces double and foresee an additional need to hire additional employees as they expand. The ability to meet the needs of these existing businesses to recruit new employees will help us establish that we have the ability to provide a talent pipeline for new companies which we can recruit to the region, thereby diversifying the local economy.
Promise Zone Goals	By providing training to underemployed populations in the region, we'll increase the number of individuals with education certifications in growing industries in the region and fill jobs expected to be created through retirement while at the same time providing an incentive (in the form of grant-funded skills training for new and incumbent workers) to new companies to expand and relocate to the region, creating other jobs and promoting economic development.
Regional Impact	Although the Glades County regional training center is located in Glades County, it is expected to serve students and businesses in Glades and Hendry Counties as well as residents of the community of Immokalee who may elect to attend training here as similar programs in Immokalee have waiting lists and in some cases (as in a planned CDL program) acquire training which otherwise isn't available in their local community.
Partners	Career Source Southwest Florida, Glades County School District, Hendry County School District, Florida Southwestern State College, Polk State College, Palm Beach State College, I-Tech, Collier County School District, Glades County EDC, Hendry County EDC, Community Foundation of Southwest Florida

PROJECT SUMMARY

Project Title	Tiger Village (proto type rental mixed housing village – public service employees, teachers, police, nurses, workforce, special needs, seniors - for entire PZ)
Organization	Promise Area Community Development Corporation (concept - in planning stages)
Contact	Brent Kettler
Contact Phone	(863) 612-4914
Contact Email	brent@hendryedc.com
Total Project Cost	TBD – 150 to 200 units – will be phased based on need
Amount Requested	TBD – survey, planning, engineering, permitting, site development, building construction - depends on phasing
Local Match	TBD – based on available resources for different housing tenants - public service employees, teachers, police, nurses, workforce, special needs, and seniors.
Project Description	<p>The Tiger Village concept is based on the need in Clewiston and throughout the PZ for affordable rental units for public service employees, teachers, police, nurses, workforce, special needs, and seniors. The location of the first proto-type village would be located across the street from Clewiston High School (The Tigers). The village community center would be set up for continued learning space for groups and individual (tutoring, virtual class room, other training, meetings). The village greens would be available for individual and team recreation, neighborhood garden, farmers markets, yard sales, festivals, etc.).</p> <p>The overall concept is to utilize a Habit for Humanity type approach where the units would be built by the community and those that would be tenants. Those individuals would come from throughout the PZ area. There would be a tie-in to the PZ High Schools Career Academies for the students to participate in the planning, design, engineering, costing, permitting, landscaping, signage, and construction. Once the first proto-type village is proven then it would be repeated (in no particular order) in Moore Haven, La Belle and Immokalee – depending on where there is available land.</p> <p>All federal, state, and private funding programs would be explored.</p>
Timeline	<p>The proto-type project is in preliminary visioning and planning stages to develop the exact proposal to be discussed with all parties that would be on the team from the entire PZ.</p> <p>Timeline –</p> <ol style="list-style-type: none"> 1. Concept and presentation development, presentations made, formation of Promise Area Community Development Corporation – Nov 2016 thru Jan 2017.

	<ol style="list-style-type: none"> 2. Survey, planning, engineering, costing and funding – Feb 2017 thru May 2017. 3. Permitting and phase one site development – June 2017 thru Nov 2017 4. Phase One building construction – Dec 2017 thru May 2018 5. Phase One certificate of occupancy – June 2018
Benefits	The anticipated benefits/outcomes of the project are to bring the PZ communities together to execute a much needed project along with tying into the High School Career Academies. The entire project would be a learning experience with a tangible success of bricks and mortar for all to celebrate. It becomes the foundation of what the PZ communities can accomplish as a team to then be repeated for many more projects.
Promise Zone Goals	All the Promise Zone goals will be met as a result of the project (job creation, economic development, enhance infrastructure, crime reduction, education)
Regional Impact	The cities of Clewiston, Moore Haven, La Belle, Immokalee, Hendry, Glades and eastern Collier County will be directly impacted by the project.
Partners	It is anticipated that PZ organizations dealing with the goals of the PZ and affordable rental housing for public service employees, teachers, police, nurses, workforce, special needs, and seniors.

PROJECT SUMMARY

Project Title	W. Pasadena Avenue Utility Relocation
Organization	City of Clewiston
Contact	Danny Williams
Contact Phone	863-233-7249
Contact Email	Danny.williams@clewiston-fl.gov
Total Project Cost	\$300,000
Amount Requested	\$300,000
Local Match	none
Project Description	<p>A Hampton Inn hotel is scheduled to be constructed on W. Pasadena Avenue in the next 18 months. Existing Utilities on the project site must be relocated.</p> <p>Project will relocate facilities on one city block area. Existing Utilities are city- owned water, electric, sewer, as well as privately owned fiber optic, telephone cable and internet)</p>
Benefits	The Hotel Construction and Operations will have an economic benefit for the City (please see the attached “Economic Impact tables”. Project also benefits adjacent vacant lot for future development.
Promise Zone Goals	Promise Zone goals that will be met as a result of the project are job creation, economic development, and enhance infrastructure.
Regional Impact	The region that will be directly impacted by the project are Hendry County and the City of Clewiston.
Project Timeline	Hotel construction is in planning stage; Utilities relocation should be completed sometime in 2018.
Partners	

Introduction

A hotel operations employing 15 people paying a total of \$380,000 in total wages annually, is locating in Hendry County, Florida. Based on the data provided by the company, the following tables provide estimates of the firm's annual economic impact and the impact created during the construction phase of the hotel. The impacts shown below are derived using the IMPLAN model. Presented below is one possible scenario of the construction and preparation, along with the annual recurring impacts from the project's operations. The impact only pertains to Hendry County. However, spillover effects to neighboring jurisdictions can occur in terms of economic activity, jobs, wages and salary, and income.

Construction and Preparation

Economic impacts associated with construction, equipment and furnishing the property are one-time, short term impacts that should be expected to occur during the initial phase of the project. They represent an investment of \$9.3 million in capital investment. The expenditures will provide direct employment for 58 people while supporting an additional 48 jobs, for a total impact of 106 employees, paying just over \$27 thousand in wages salaries and benefits.

One Time Economic and Fiscal Impacts of Hotel Construction

Description	Direct	Indirect	Induced	Total
Economic Activity	\$9,300,000	\$3,390,000	\$1,000,300	\$13,690,300
Wages, Salaries, Benefits	\$1,771,600	\$949,400	\$246,700	\$2,967,700
Employment	58	38	10	106
State Taxes	\$30,000	\$116,300	\$29,500	\$175,800
Local Taxes*	\$15,800	\$178,000	\$42,800	\$236,600

**Includes County, Municipalities, and Special Districts*

Source: IMPLAN

Recurring Impacts for Operations

The hotel is expected to hire 15 people with an average annual wage of more than \$25 thousand. These salaries, along with the other purchases made in the county for contract services, utilities, and other goods, will generate more than \$1.7 million in economic activity and support an additional 5 jobs – for a total of 20 employees in Hendry County. These jobs will generate \$498 thousand in annual wages, salaries and benefits, and this activity will produce more than \$255,200 in additional state and local tax revenues.

Table on the following Page

Ongoing Economic and Fiscal Impacts of Hotel Operations

Description	Direct	Indirect	Induced	Total
Economic Activity	\$1,376,100	\$249,600	\$168,500	\$1,794,200
Wages, Salaries, Benefits	\$380,900	\$76,400	\$41,500	\$498,800
Employment	15	3	2	20
State Taxes	\$89,100	\$5,600	\$4,900	\$99,600
Local Taxes*	\$140,200	\$8,200	\$7,200	\$155,600

**Includes County, Municipalities, and Special Districts*

Source: IMPLAN

Sales Tax?

PROJECT SUMMARY

Project Title	Circle C Farm Abattoir and Butcher Shop, Art, Education and Event Epicenter
Organization	Circle C Farm
Contact	Nicole Kozak
Contact Phone	239-287-4032
Contact Email	circlecfarmsfelda@hotmail.com
Total Project Cost	\$2M
Amount Requested	\$2M
Local Match	n/a
Project Description	<p>Circle C Farm Abattoir & Butcher Shop will continue to provide the most ethical and humane harvesting of animals along with the highest quality local grass fed meats and meat processing services to our community of local and regional farmers in the State of Florida and to meat eating consumers. To date, there is no other facility in the state that is positioned to provide these services to farmers.</p> <p>Our new facility on an additional 70 acres would further support small farmers who are part of our Circle C Farm network of grass fed farmers program in the region by providing a location in which they could sell their grass fed animals to us for general consumption and resale of meats in our butcher shop. Further supporting local farmers' ability to have an outlet for their quality grown animals other than the livestock market; which typically pays them less than the animal is worth.</p> <p>Our Art, Education and Event Epicenter will provide a year round venue for educational classes on such topics as AG and farming in South Florida, Culinary classes taught by local, regional and nationally recognized ACF Chefs and local and regional culinary and food experts, art classes taught by local and regional artists, host local weddings, functions, charity and corporate events, as well as our Farm to Table Series of lunches and dinners.</p>
Timeline	Circle C Farm Abattoir & Butcher Shop has identified 70 acres of land and is ready to proceed with land acquisition and vertical construction. Plans are already complete, location and zoning are complete. Time frame once land is acquired would be approximately 6 months for the abattoir and 3 months max for the Education and Event Epicenter, which would be immediately job creating and revenue bearing for the community.
Benefits	CCF A& BS will be the ONLY on farm facility in the State of Florida with red and white meat harvesting abilities. Local / Regional Agriculture HUB within community, accessible to everyone, agri-tourism HUB for people to see true free range and pastured species successfully grown here in South Florida, facilitate farming knowledge to the AG community and drive economic development and awareness to the region with the visitors coming from areas other than the 3 PZ counties.



Promise Zone Goals	Promise Zone goals that will be met as a result of the project include: immediate job creation, economic development, enhance infrastructure in south Florida, AG education, apprenticeships, partnering with universities and local public school systems, partnering with local community organizations, spotlight a non-traditional region for its AG tourism bringing more individuals to visit the entire PZ area, enhancing the economic growth in the entire area.
Regional Impact	Direct impact of this project begins with Collier, Hendry, and Glades counties. Secondary impacts extend into Lee, Charlotte, Sarasota and Manatee Counties. With continued impacts felt on the east coast of Florida and into Central Florida. There is NO other facility of its kind in the State.
Partners	UF / IFAS, Culinary Incubator in Immokalee, FGCU apprenticeships, Collier, Hendry and Glades County post-secondary internships and or apprenticeships. SWFL Small Farmers Network, *VA – PTSD therapy/job creation program. (Family is/was military/vets)

PROJECT SUMMARY

Project Title	Circle C Farm Food Forest, Farm Labor Housing, Camp Grounds, Organic Raised Garden and Food Plots & Small Scale Feed Mill
Organization	Circle C Farm
Contact	Nicole Kozak
Contact Phone	239-287-4032
Contact Email	circlecfarmsfelda@hotmail.com
Total Project Cost	\$5M
Amount Requested	\$5M
Local Match	n/a
Project Description	<p>Phase 2:</p> <p>Circle C Farm will look to extend its reach by adding 344 acres for an expansive food forest, on farm labor housing, camp grounds amongst the pastures and raised bed food plots for families and individuals to reserve and use. All nestled around pastures full of Heritage breed sheep, hogs and cattle with mobile chicken and turkey coops free ranging.</p> <p>Our small scale Feed Mill will provide local farmers, small and large, the ability to source feed for their multiple species of animals, using organic and non-GMO minerals, supplements and feeds in quantities that are manageable and readily available reasonably.</p> <p>The organic raised garden and food beds will be available for individuals or families to reserve and maintain for whatever planting they would like. Staff support will be available and well as basic gardening equipment for use.</p> <p>These resources will be accessible to our entire local and regional community here in the State of Florida and to visitors from other regions of Florida and out of state visitors as a final destination location. To date, there is no other facility in the state that is positioned to provide these experiences or services.</p> <p>Our Art, Education and Event Epicenter will bring individuals year round for educational classes on sustainable farming, creating your own food forest at home, art classes with local and regional artists. The Food Forest will be designed to accommodate weddings and or events and functions, as well as charity and corporate events, creating additional locations for our Farm to Table Series of lunches and dinners.</p>
Timeline	Circle C Farm has identified land and is ready to proceed with land acquisition and vertical construction. Site Plans are already drafted, location and zoning are AG, so no zoning issues. Time frame once land is acquired would be approximately 1 month for the Food Forest to begin installation, up to 6 months for the infrastructure for the Farm Housing, 1-2 months for the camping areas to be established and designated, immediate

	<p>sectioning of areas for pastures to wrap around all facilities. 1-2 months on the creation of the raised food plots and 2-3 months for the feed mill to be operational.</p> <p>Immediate job creation and within 1-2 months be revenue bearing.</p>
Benefits	<p>Circle C Farm will be the ONLY on farm facility in the State of Florida with anything like this.</p> <p>Local / Regional Agriculture HUB within community, accessible to everyone, agri-tourism HUB for people to see true free range and pastured species successfully grown here in South Florida, facilitate farming knowledge to the AG community and drive economic development and awareness to the region with the visitors coming from areas other than the 3 PZ counties. Spotlighting what our area has to offer in the fields of AG, Arts, Education, “Entertainment” in context of Nature, and sustainable farming practices.</p>
Promise Zone Goals	<p>Promise Zone goals that will be met as a result of the project include: immediate job creation, economic development, enhance infrastructure in south central Florida, AG education, apprenticeships, partnering with universities and local public school systems, partnering with local community organizations, spotlight a non-traditional region for its AG tourism bringing more individuals to visit the entire PZ area, enhancing the economic growth in the entire area.</p>
Regional Impact	<p>Direct impact of this project begins with Collier, Hendry, and Glades counties. Secondary impacts extend into Lee, Charlotte, Sarasota and Manatee Counties. With continued impacts felt on the east coast of Florida and into Central Florida. There is NO other facility of its kind in the State. Possible National attention given the art, camping and sustainable farming focus that is highlighted.</p>
Partners	<p>UF / IFAS, Culinary Incubator in Immokalee, FGCU apprenticeships, Collier, Hendry and Glades County post-secondary internships and or apprenticeships. SWFL Small Farmers Network, Florida Edible Landscaping and Fertrell Organics, *VA – PTSD therapy/job creation program. (Family is/was military/vets)</p>

PROJECT SUMMARY

Project Title	Fixed Bus Route between Immokalee, LaBelle, Clewiston, and Moore Haven
Organization	Good Wheels, Inc.
Contact	Alan M. Mandel
Contact Phone	239 980 9898
Contact Email	amandel@goodwheels.org
Total Project Cost	\$500,000.00
Amount Requested	\$450,000
Local Match	\$50,000
Project Description	<p>The project will permit residents of the Immokalee area to travel and receive medical care at the Hendry Medical facilities in LaBelle and/or Clewiston. It will also enable students from Hendry and Glades to travel to the technical schools in Immokalee and/or Moore Haven.</p> <p>Two buses will operate in opposite directions seven days per week.</p>
Timeline	This project would begin 30 days following funding.
Benefits	Educational opportunities and health care benefits for disadvantaged residents of the promise Zone
Promise Zone Goals	Economic development by providing trained workers for the area. Health care will improve too.
Regional Impact	Immokalee in Collier, LaBelle and Clewiston in Hendry, and Moore Haven in Glades counties will receive the benefits.
Partners	The local match has been pledged by Collier, Hendry, and Glades counties; as well as the Collier and Southwest Florida Foundations/

PROJECT SUMMARY

Project Title	Certification Pipeline Alignment Project
Organization	FutureMakers Coalition – Southwest Florida Community Foundation
Contact	Tessa LeSage
Contact Phone	239-274-5900
Contact Email	tlesage@floridacommunity.com
Total Project Cost	\$106,000
Amount Requested	\$96,000
Local Match	\$10,000 in-kind salary cost from Southwest Florida Community Foundation staff
Project Description	<p>This project is an expansion of a pilot program focusing on CNAs that was facilitated by the FutureMakers Coalition in 2016. The pilot was based off the shared identified issue of a lack of persistence for CNAs and local employer demand. Based on that program, similar pipelines, focused on alignment and supplemental financial aid, are sought to be created.</p> <p>First, technical education programs that have low completion rates will be identified. Then program providers, financial aid providers, and related local employers together to map system and identify gaps will be convened, as well as students/former students in identified programs to identify achievement barriers. This information will then be report back to stakeholders group, create action plan/micro-strategies to fill gaps, reduce barriers. From that plan rapid-cycle testing micro-strategies to streamline system will follow. Meanwhile, enrolled student will be tracked for persistence and progress, which will help to identify students needing additional financial support. Those students can then apply for supplemental financial aid. Throughout the project, regular meetings with stakeholder group to review rapid-cycle test and performance data and craft improvement strategies will be held.</p>
Timeline	This project is shovel ready and can be conducted starting early 2017.
Benefits	This project's intermediate outcomes include: an increased number of technical education students that have access to supplemental funding, an increase number of technical education students persisting through their chosen program, and increased alignment between technical education providers, financial aid providers, and related local employers. The end outcome is an increased percentage of students completing certificates and certifications in 2 years or less, which is aligned with the FutureMakers Coalition regional outcomes.
Promise Zone Goals	This project is related to the SFPZ goals in job creation (train Residents for Jobs and Connect Them with Employers).
Regional Impact	CareerSource is a regional educational support institution serving many students in the SFPZ and the Glades Regional Technical Center and Immokalee Technical are located in the SFPZ and predominantly serve students from the region. The program will target employers and needed training programs in the SFPZ.

Partners	FutureMakers Coalition – Persistence and Progress Team, CareerSource, Glades Regional Technical Center, Immokalee Technical, local employers
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PROJECT SUMMARY

Project Title	Sustainable Communities Plan Stakeholder Engagement and Priority Setting Project
Organization	FutureMakers Coalition – Southwest Florida Community Foundation
Contact	Tessa LeSage
Contact Phone	239-274-5900
Contact Email	tlsage@floridacommunity.com
Total Project Cost	\$137,000
Amount Requested	\$122,000
Local Match	\$15,000 in-kind salary cost from Southwest Florida Community Foundation staff
Project Description	<p>This project is the first step in the process of creating community sustainability plans for each of the SFPZ community areas. This beginning work engages the community and related stakeholders in the collective impact process to identify assets and prioritize outcomes that can roll into future projects and programs to make significant impact across the region.</p> <p>This project will use the STAR rating system to guide the outcome setting and reporting process. Activities of this project include: convening SFPZ stakeholders in the areas of natural systems, health and safety, education, arts and community, economy and jobs, climate and energy, built environment, and equity and empowerment to introduce the concept of sustainable communities and the STAR rating system, as well as to map community assets. Community meetings and electronic questionnaires will be used to introduce concepts related to sustainable communities and rank outcome priorities leading to a set of prioritized outcomes. Baseline report on outcome-indicator data. The creation of a public website will help communicate the SFPZ sustainable community plan and the creation of a stakeholder data collection tool will help track progress on outcomes. Regular meetings with stakeholder groups to review data, craft improvement strategies are also involved in the process.</p>
Timeline	Shovel ready – Process can begin January 2017
Benefits	This project is the first step in setting community-specific prioritized outcomes that will have sweeping impacts across the SFPZ. However, the project will immediately increase the understanding and engagement on sustainable communities in SFPZ, increase network capacity of SFPZ organizations, businesses, agencies working in sustainable community areas, and increase community capacity (objective setting/planning, identification/access to resources) in the SFPZ.
Promise Zone Goals	The Promise Zone goals that will be met as a result of the project reduce violent crime, community infrastructure, education, create jobs, and increase economic activity.
Regional Impact	All areas of the SFPZ will be positively impacted by this project as it seeks to plan and coordinate context-specific community-wide plans for each of the SFPZ community areas – Glades County, Hendry County, and Immokalee.

Partners	FutureMakers Coalition, Southwest Florida Community Foundation, SFPZ service organizations, agencies, businesses, and local government agencies
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PROJECT SUMMARY

Project Title	Online training for farm labor supervisors (FLS)
Organization	University of Florida – Institute of Food and Agricultural Sciences
Contact	Fritz M. Roka
Contact Phone	(239) 658-3528
Contact Email	fmroka@ufl.edu
Total Project Cost	\$405,000
Amount Requested	\$265,000
Local Match	\$140,000
Project Description	The goal of this project is to increase access of The Farm Labor Supervisor (FLS) training program through online and internet services. The FLS program started in 2010 as an educational program for supervisors of seasonal and migrant farmworkers to increase their knowledge of farm labor regulations, promote safety culture within the farming organization, and enhance the overall professionalism among farm labor supervisors. Funding from this project will expand access of training classes and materials for farm labor supervisors of specialty crop farms by creating online training modules and facilitating on-farm training workshops.
Timeline	As of September 2016, 13 training modules have been developed ranging from wage/hour and antidiscrimination to transportation and pesticide safety to first aid and CPR. These classes have been developed as traditional extension workshops where the training is done face-to-face with the participants. In the first year of this two-year project, 8 classes will be converted into an online format complete with knowledge assessment capability. Also during the first year, various video conferencing technologies such as Skype and GoTo Meeting will be incorporated to facilitate workshops at distance locations. Marketing efforts will encourage the utilization of the training materials during the second year and a program evaluation of the online training will be conducted.
Benefits	Expand access of FLS training program through online and distance technologies.
Promise Zone Goals	<i>Education:</i> Starting in 2014 the UF/IFAS Certificate of Farm Labor Management was awarded to anyone completing eight FLS classes and successfully passing a knowledge test for each class. This certificate of achievement recognizes a professional accomplishment of a farm labor supervisor. <i>Economic Development:</i> As knowledge, awareness, and overall professionalism of farm labor supervisors increase, the economic and social welfare of seasonal and migrant farm workers (the bulk of the labor hired by Florida's specialty crop farms) will be improved. More directly, the number and severity of regulatory fines levied against agricultural operations will be reduced and productivity of the workforce should increase.
Regional Impact	Agriculture the Promise Zone counties of Hendry and Collier, which includes Immokalee, estimated to generate \$1 billion of annual farm gate sales. Total economic impact from agriculture in southwest Florida is estimated to be more than \$1.6 billion.
Partners	Southwest Florida Regional Planning Council, Gulf Citrus Growers Association, US Dept of Labor – Wage/Hour Division, Tampa Office.

Southwest Florida Promise Zone Project Summaries

Education

Southwest Florida Promise Zone Funding Needs

Organization	Project	Total Cost	Request	Category
Glades County	Glades County Regional Training Center	\$ 10,082,000	\$ 3,272,000	Economic Development, Education
Hendry County School Board	Hendry County Schools Administration/Training Center	\$ 21,000,000	\$ 21,000,000	Education
Hendry County School Board	Intensive Intensive Supports to Transform Leadership, Teaching and Learning			Education
Good Wheels	Fixed Bus Route Between Immokalee, LaBelle, Clewiston, and Moore Haven	\$ 500,000	\$ 450,000	Economic Development, Education
Guadalupe Center	Guadalupe Center Early Learning & Smart Start	\$ 6,006,000	\$ 1,671,204	Education
Hodges University	Nurse Education Program	\$ 200,000	\$ 70,000	Education
Southwest Florida Community Foundation	Foundational Skills Program	\$ 215,000	\$ 160,000	Education, Job Creation
The Joseph Project 863	Jobs Project	\$ 65,000	\$ 30,000	Education, Job Creation
Southwest Florida Workforce Development Board	Destination Graduation	\$ 1,056,000	\$ 840,000	Education
University of Florida, Institute of Food and Agricultural Sciences	Online Training for Farm Labor Supervisors (FLS)	\$ 405,500	\$ 265,000	Economic Development, Education

PROJECT SUMMARY

Project Title	Glades County Regional Training Center
Organization	Glades County Board of County Commissioners/Glades County Economic Development Council
Contact	Glades County Manager Paul Carlisle/Glades EDC executive director Tracy Whirls
Contact Phone	(863) 946-6000/(863) 946-0300
Contact Email	PCarlisle@MYGLADES.COM/twhirls@gladescountyedc.com
Total Project Cost	\$10,082,000
Amount Requested	\$3,272,000.00--\$2 million for capex for the warehouse/classroom improvements; \$1.2m for equipment for the welding, diesel mechanics and machining classes; \$72K for office furnishings and the student lounge
Local Match	\$4,850,000 state of Florida; \$1,800,000 from Glades County; \$66,000 private funds; \$94,000 school board and county funds for a total of \$6,810,000
Project Description	<p>Glades and Hendry Counties and the Immokalee area of Collier County have historically been agriculture and natural resource-based economies, with an emphasis on growing sugar cane, oranges, and table vegetables and harvesting natural resources including pine, sand and aggregate. The increasingly mechanized harvesting and processing/manufacturing of these resources into usable products has had two effects on the regional economy: the increased mechanization has displaced manual labor over time and the increasingly automated nature of agricultural processing and manufacturing requires that new and incumbent workers receive training in a variety of disciplines including information technology (as more and more processes and equipment are computer driven and use programable logic and other software driven programs) and advanced manufacturing disciplines like robotics, CNC machining and other skills requiring training and/or certification. This need is exacerbated by the aging out of the baby boomer generation employed by these businesses as they approach retirement. At the same time, all of those agricultural and natural resource products, be they sugar, mortar, mulch or orange juice must be packaged, labeled or assigned a barcode, entered into a database, shipped and often tracked using advanced IT applications requiring instruction not only in information technology but cyber security as well, creating a need for training in warehousing, logistics and transportation. Many of these skills are then transferrable to other advanced manufacturing and logistics operations, providing an opportunity for Promise Zone Communities to recruit new manufacturing and logistics businesses and thereby diversify the local economy.</p> <p>The goal of the Glades County Regional Training Center project is to provide a sustainable pipeline of talent for existing businesses in the region and for new manufacturing and warehousing companies which can be recruited to the area. This will be accomplished (once the facility is complete and equipped to offer courses identified as needed by existing businesses through a series of focus groups) by working with our partners in the education, workforce and economic development communities to identify and assess potential entry level and incumbent worker trainees from high school age, to out of school youth, TANF recipients, veterans and others who are un or underemployed and providing a training/career pathway (via hands on coursework leading to industry certifications) and job placement via job fairs, internships and apprenticeships.</p>

Timeline	Engineering and design are complete for retrofitting approximately 4,000 square feet of the 30,000 square foot working warehouse. Curriculum have been identified for the remaining programs and equipment lists collected.
Benefits	Existing businesses have identified a need to hire in excess of 300 people per year to replace employees as they approach retirement. Other companies which have been recruited to the area since 2009 have seen their workforces double and foresee an additional need to hire additional employees as they expand. The ability to meet the needs of these existing businesses to recruit new employees will help us establish that we have the ability to provide a talent pipeline for new companies which we can recruit to the region, thereby diversifying the local economy.
Promise Zone Goals	By providing training to underemployed populations in the region, we'll increase the number of individuals with education certifications in growing industries in the region and fill jobs expected to be created through retirement while at the same time providing an incentive (in the form of grant-funded skills training for new and incumbent workers) to new companies to expand and relocate to the region, creating other jobs and promoting economic development.
Regional Impact	Although the Glades County regional training center is located in Glades County, it is expected to serve students and businesses in Glades and Hendry Counties as well as residents of the community of Immokalee who may elect to attend training here as similar programs in Immokalee have waiting lists and in some cases (as in a planned CDL program) acquire training which otherwise isn't available in their local community.
Partners	Career Source Southwest Florida, Glades County School District, Hendry County School District, Florida Southwestern State College, Polk State College, Palm Beach State College, I-Tech, Collier County School District, Glades County EDC, Hendry County EDC, Community Foundation of Southwest Florida

PROJECT SUMMARY

Project Title	Hendry County Schools Administration / Training Center
Organization	Hendry County School Board
Contact	Michael Swindle, Director of Adult Education & Workforce Development
Contact Phone	863-983-1511
Contact Email	swindlem@hendry-schools.net
Total Project Cost	\$21,000,000.00
Amount Requested	\$21,000,000.00
Local Match	None at this time
Project Description	<p>The Hendry County School Board Administration is spread out over multiple locations. All facilities are very old and in need of repair for safety of facilities and personnel. We also desire to bring all school board operations under one roof to provide efficient operations for students, parents and communities that depend on efficient services from all branches of the school board.</p> <p>In order to keep up with state mandates and local workforce demands, we also have the need for a staff training facility that will provide not only safe but a state of the art informational center for administrators and teachers to gather information from stakeholders. This center will be used to prepare administrators and teachers for the rigors of teaching students in Hendry County. This center will provide a professional environment that will enhance education for our diverse student population.</p>
Timeline	We are in the concept stages. Our goal is to obtain funding for engineering, design and construction. We would like to occupy the facility by the end of the 17-18 school year.
Benefits	Our goal is to deliver a more unified and professional education to all students throughout Hendry County. The benefit and experience of a state of the art facility will resonate through the entire education process.
Promise Zone Goals	The end result will touch every aspect of the promise zone grant. Students being better prepared will lead to better jobs and employment. As Hendry County begins to see this immediate benefit, communities will improve from higher education such as post-secondary opportunities and housing. Increased business interactions will result from a better trained and prepared workforce.
Regional Impact	Our region is very closely tied together. Communities and schools are very similar in their needs and interactions. As Hendry County Schools increases the ability to positively impact students, the communities surrounding will also feel the benefit. The main goal is to provide a better prepared workforce that is ready to meet the demands of businesses within our region.
Partners	Hendry County School board has many partners that have a vested in improving the educational process that we currently know. The Hendry County Educational Task Force, Hendry County Economic Development Council, Southwest Florida Community Foundation are all great partners in guiding and molding the educational future of Hendry County. Our business partners, such as U.S. Sugar, are also great partners.

PROJECT SUMMARY

Project Title	Intensive Supports to Transform Leadership, Teaching and Learning
Organization	Hendry County District Schools
Contact	James Sealey, Director of Professional Development
Contact Phone	863-674-4555
Contact Email	sealeyj@hendry-schools.net
Total Project Cost	Total cost
Amount Requested	Funding requested
Local Match	Local cash contribution
Project Description	<p>Hendry County District's schools have great potential for high student achievement. Our dedicated principals, leadership teams, and teachers are committed to providing an excellent education for all children, but we also recognize that more needs to be done to improve student learning. We have taken strong action through professional development to advance the quality of instructional leadership by our principals, and are moving forward to develop an evaluation system for teachers that supports professional growth.</p> <p>Through careful stewardship of district resources, we are mapping out a course to provide high quality professional development for our teachers that will prepare them to teach at the high levels of rigor demanded by the Florida Standards. Our students need and deserve this level of excellent teaching to prepare them for college and productive careers. Funding through the Promise Zone would allow us to accelerate the systemic change that is needed to provide a superior education for all students, and enhance their quality of life.</p>
Timeline	This project is fully planned and ready to implement when funded.
Benefits	<p>Region will become more attractive to potential new business because of its:</p> <ul style="list-style-type: none"> • Rigorous, world-class education in all schools • Higher school grades in the Florida Accountability System • Higher student achievement • Higher graduation rates • Increased student participation in postsecondary education • Better educated workforce
Promise Zone Goals	This project meets the Promise Zone Goal of ensuring opportunity for a high-quality education for all children.
Regional Impact	The children of Hendry County will be the primary beneficiaries of this initiative.
Partners	Hendry County District Schools; Learning Sciences International, LLC

PROJECT SUMMARY

Project Title	Fixed Bus Route between Immokalee, LaBelle, Clewiston, and Moore Haven
Organization	Good Wheels, Inc.
Contact	Alan M. Mandel
Contact Phone	239 980 9898
Contact Email	amandel@goodwheels.org
Total Project Cost	\$500,000.00
Amount Requested	\$450,000
Local Match	\$50,000
Project Description	<p>The project will permit residents of the Immokalee area to travel and receive medical care at the Hendry Medical facilities in LaBelle and/or Clewiston. It will also enable students from Hendry and Glades to travel to the technical schools in Immokalee and/or Moore Haven.</p> <p>Two buses will operate in opposite directions seven days per week.</p>
Timeline	This project would begin 30 days following funding.
Benefits	Educational opportunities and health care benefits for disadvantaged residents of the promise Zone
Promise Zone Goals	Economic development by providing trained workers for the area. Health care will improve too.
Regional Impact	Immokalee in Collier, LaBelle and Clewiston in Hendry, and Moore Haven in Glades counties will receive the benefits.
Partners	The local match has been pledged by Collier, Hendry, and Glades counties; as well as the Collier and Southwest Florida Foundations/

PROJECT SUMMARY

Project Title	Guadalupe Center Early Learning & Smart Start
Organization	Guadalupe Center
Contact	Dawn Montecalvo
Contact Phone	239-657-7711
Contact Email	dmontecalvo@guadalupecenter.org
Total Project Cost	Total Cost = \$6,006,000
Amount Requested	\$1,671,204 * requested in existing Promise Zones Request
Local Match	Local cash contribution
Project Description	<p>The Guadalupe Center has three educational programs, aimed at breaking the cycle of poverty through education for the children of Immokalee, Florida. The Early Childhood Education Program prepares students from low-income households for kindergarten, providing them a high-quality academic foundation on which to build. This program serves 270 students and has a wait list in excess of 400 children consistently. The greatest need is for students from ages 0-3. In addition to the existing Early Childhood Education Program, the Guadalupe Center is collaborating with Collier County Public Schools to provide Early Childhood Education on-site at an elementary school in Immokalee for teacher's children. In addition, the Guadalupe Center will expand the number of students and families served, offering approximately 50 children and their families a high-quality, home-based, family focused curriculum that educates both children and parents. During weekly sessions parents will be provided the tools and instruction to guide children through specific activities and exercises, with an aim of children achieving age appropriate developmental milestones and gaining skills to succeed in school.</p> <p>In the After-school Tutoring and Summer Enrichment Program the Guadalupe Center provides 690 at-risk elementary students from kindergarten through 2nd grade with the academic support they need to achieve on grade level and eliminate summer learning loss. Finally, in the Tutor Corps Program the Guadalupe Center ensures that academically capable but financially needy students successfully graduate high school and have an opportunity to attend college and pursue their dreams. This program serves 80 high school students and more than 120 college students. This school year more than 130 high school students applied for the 24 open slots in this prestigious program.</p>
Timeline	The programs are on-going with a fiscal year from October 1 – September 30. The expansions to the Early Childhood Program will occur this fiscal year. Plans are in place and funding is being sought.
Benefits	<p>The Early Childhood Education Program has a focus of providing children with the high-quality education required to enter elementary school prepared. The program has a proven track record of success that dates back to 2006. Each year more than 85% of voluntary pre-kindergarten students completing the Guadalupe Center's program are found kindergarten ready – surpassing state and national kindergarten readiness rates.</p> <p>Within the CCPS / ECE collaboration we anticipate that students will gain the skills for success in elementary school and beyond. Children participating in the Guadalupe Center's existing ECE program demonstrate more than 90% kindergarten readiness rate</p>

	<p>upon completion of the program and we anticipate the same for the students served through the expansion. Of the 50 students and families we serve in the Smart Start Program, we expect that all families will be connected with tools and resources to aid in facilitating home learning. In addition, due to weekly sessions with the Program Director and partnership with the Guadalupe Center's Family Support Worker we anticipate that all children will either be on track to meet age appropriate developmental milestones or be connected with appropriate resources as necessary.</p> <p>The After-school Tutoring Program provides children that are struggling in elementary school with critical academic enrichment and remediation aimed at enhancing their skills and getting them to perform on grade level. Students in the program demonstrate gains in reading and math, and retain their grade level with support from the Guadalupe Center's team.</p> <p>Finally, the Tutor Corps Program has a consistent 100% high school graduation rate, and a 90% and better college graduation rate, making it a highly successful college preparatory program. Students receive a wide array of college preparatory courses in addition to earning a wage working as tutors in the After-school Tutoring Program. Financial barriers to higher education are alleviated and removed as students are assisted with scholarship and financial aid applications, and earn Guadalupe Center scholarship dollars. To-date more than 110 Tutor Corps graduates have college degrees and are in the workforce as productive members of society.</p>
Promise Zone Goals	Education
Regional Impact	Immokalee, FL
Partners	<p>The Guadalupe Center boasts an array of community collaborations that are critical to our programs success.</p> <p>Guadalupe Center is a lead partner in the Future Ready Collier Initiative.</p> <p>ELLM, Early Steps, FDLRS, Able Academy, HUGS</p> <p>Redlands Christian Migrant Association and Early Head Start Early Learning Initiative with both RCMA and Immokalee Child Care</p> <p>Ronald McDonald House Charities and University of Florida, College of Dentistry</p> <p>Naples Children & Education Foundation's Children's Vision Initiative, Vision Quest, Lighthouse of Collier and the Bonita Springs Lions Eye Clinic</p> <p>NCH Safe & Healthy Children's Coalition of Collier County through the Naples Children & Education Foundation</p> <p>Children's Museum of Naples (C'MON)</p> <p>The Immokalee Foundation at Village Oaks Elementary School</p> <p>David Lawrence Center and Collier Health Under Guided Systems (HUGS)</p> <p>United Art's Council</p> <p>Charity for Change's Giver Program.</p> <p>Collier County Public Schools</p>



PROJECT SUMMARY

Project Title	Nurse Education Program
Organization	Hodges University School of Allied Health
Contact	Dr. William Griz, Dean
Contact Phone	239-598-6223
Contact Email	bgriz@hodges.edu
Total Project Cost	\$200,000
Amount Requested	\$70,000
Local Match	TBD
Project Description	<p>As individuals in the U.S. age, they increasingly enjoy better health and independence and rely far less on acute care and intensive end-of-life healthcare services. Instead, they prefer to “Age in Place”, that is, remain in their home of choice for as long as possible. Over 90% of older individuals report that they would prefer to stay in their residence of choice (AARP, 2015).</p> <p>These individuals will need a wide range of services to allow them to reside and thrive where they choose, and to supply area healthcare providers with personnel that meet their rigorous needs for quality, highly skilled, compassionate caregivers.</p> <p>Hodges University School of Allied Health (SOAH) will develop and implement a multilevel nursing education program to address the personnel needs of home, assisted living, memory care, outpatient, and institutional healthcare providers. The nursing profession is a diverse, highly specialized part of the medical delivery system in this country. It encompasses a wide continuum and extends from certificate programs in nursing assistant and practical nursing through associate, bachelor, and master’s degrees, to doctoral degrees for nursing practice. We will enter this continuum in two places; at the Certified Nurse Assistant level and also the Associate to Bachelor bridge program for registered nurses, known as a RN to BSN program. Further, our plan is to develop and implement “bridge” programs moving students seamlessly from one professional level to the next as recommended by the National League for Nursing (NLN) (NLN, 2011).</p> <p>An integral component to all medical training is the opportunity to experience a variety of medical situations prior to actual patient contact. This project will focus on the acquisition of Laerdal Adult, Neonate and Obstetric advanced patient simulators and supporting equipment.</p>



SOUTHWEST FLORIDA Promise Zone

Benefits	Using manikins in clinical simulations allows future healthcare providers to practice in a safe and controlled environment. The reality of manikin-based simulations allows for virtual feedback using computers that regulate the manikin's compressors, mimicking pulses, simulate heart tones and other vital cues. These provide real-time information to students. By practicing true clinical skills in a safe and regulated environment, future healthcare providers have the opportunity to learn excellent evaluation and treatment techniques.
Promise Zone Goals	As a designated Hispanic Serving Institution by the Federal Department of Education, Hodges University is uniquely situated in the community to address the Promise Zone Goals of both Education and Economic Development.
Regional Impact	Collier, Lee, Hendry, Glades, Hillaboro
Project Timeline	Curriculum and degree programs have been developed. The simulation laboratory will be needed by September 2017.
Partners	TBD

PROJECT SUMMARY

Project Title	Foundational Skills Program
Organization	FutureMakers Coalition – Southwest Florida Community Foundation
Contact	Tessa LeSage
Contact Phone	239-218-0121
Contact Email	tlesage@floridacommunity.com
Total Project Cost	\$215,000
Amount Requested	\$160,000
Local Match	\$55,000 (\$50,000 from local business partners and \$5,000 in-kind salary cost from Southwest Florida Community Foundation staff)
Project Description	<p>2014 Horizon Council survey of SWFL employers found workforce issues surrounding soft skills (foundational skills) in the employee pool. Based on this survey, the most important foundational skills for the local workforce were determined to be active listening, critical thinking/problem solving, interpersonal skills, teamwork, and work ethic.</p> <p>This project first seeks to develop a locally tailored curriculum based on these foundational skills that can be implemented at the high school and post-secondary level. The curriculum will then be piloted with students and provisionally expanded at the regional Florida Southwestern State College (FSW). Students completing the program will be issued special certificates. Employers will be coached on the curriculum content and facilitated through alignment of the curriculum with their interview and hiring processes through workshops. A PR campaign to foster value of the completion certification and recruit additional employers to the alignment workshops will be created. Students completing the program will be tracked through the interview and employment process to determine the effectiveness and impact of the program and feedback to the coordination team for continuous improvement of implementation.</p>
Timeline	<p>Shovel ready – Curriculum RFP underway</p> <p>RFP call, review – October 2016-January 2017</p> <p>Curriculum development – February 2017 – July 2017</p> <p>Pilot implementation – August 2017 – May 2018</p> <p>Expand implementation – August 2018 – May 2019</p> <p>Employer workshops – October – November 2017</p> <p>Pilot program completers interviewed/placed – January – February 2018</p> <p>Completer employment tracking – January 2018-December 2018</p> <p>Certificate PR campaign – January 2018 - December 2018</p> <p>Subsequent program completers interviewed/placed – January – February 2019</p> <p>Subsequent completer employment tracking – January -December 2019</p>
Benefits	Anticipated intermediate outcomes of the program include: employers who value students with Foundational Skills Certificate, an increase in foundational skills of post-secondary students, an increase in employability of post-secondary students, and improved employer assessment of employment candidate foundational skills. End outcomes of the project include an increase in business-education partnerships.

Promise Zone Goals	This project is related to the SFPZ goals in job creation (train Residents for Jobs and Connect Them with Employers) and education (Expand Career Development Program throughout SFPZ).
Regional Impact	FSW is a regional post-secondary institution and has a campus in Hendry County. However, many students from the SFPZ also attend the Collier and Lee campuses. Local employers involved in the project, such as Lee Health and Gartner are regional employers, with Arthrex having a location in Immokalee. Description of the region (counties, cities, etc.) that will be directly impacted by the project. This project will affect many students and employers in the SFPZ.
Partners	FutureMakers Coalition – Persistence & Progress Team Florida Southwestern State College Local employers (Lee Health, Gartner, Arthrex, etc..) Southwest Florida Community Foundation

PROJECT SUMMARY

Project Title	Destination Graduation
Organization	Southwest Florida Workforce Development Board, Inc. dba CareerSource Southwest Florida
Contact	Carmen Woywod / Mary Anne Zurn
Contact Phone	(239) 225-2500
Contact Email	cwoywod@careersourcesouthwestflorida.com / mzurn@sfwdb.org
Total Project Cost	\$1,056,000
Amount Requested	\$840,000
Local Match	\$216,000 local cash contribution
Project Description - General description of the need and project for which funding is being requested	<p>Destination Graduation is a comprehensive mentoring and academic intervention program designed for high school students at risk of dropping out. Students for the program and the control group are identified by the school team as being at greatest risk of dropping out. (Generally in the bottom 25% academic progress). Program group receives Destination Graduation services; control group does not (comparison for effectiveness). Student (in the program) and parent sign “contract” containing behavioral and progress goals in the areas of academic and workplace readiness skills. In collaboration with the school districts, the program provides work-readiness training, one-on-one mentoring, individualized academic assistance, a summer employment opportunity and incentives to attend school regularly, improve grades and graduate.</p> <p>The new Workforce Innovation and Opportunity Act (WIOA) increased the rate of WIOA Youth funding to be used for Out-of-School Youth from 30% to 75%. This means we will no longer be able to sustain this highly successful program or expand it to Immokalee (the fourth high school located within the Promise Zone). The project costs noted above include two years at Moore Haven, Clewiston, LaBelle and Immokalee high schools.</p>
Timeline - Describe current phase of the project (shovel ready, engineering & design complete, etc.) Provide beginning and ending dates if applicable	<p>July 2017 – June 2019.</p> <p>Design complete. Destination Graduation was established in 2009 by placing mentors in two schools. This program now serves 15 high schools to include Moore Haven, Clewiston and LaBelle, which are located within the Southwest Florida Promise Zone; one of only four rural areas within the nation to receive this competitive designation.</p>
Benefits - Description of the anticipated benefits/outcomes	The overall graduation rate for Destination Graduation participants is 91%; <u>much</u> higher than the control group at 55%, the Southwest Florida rate of 72% and Florida’s 74%. This program is making a huge impact on the lives of these students, their families, their

of the project	<p>friends, the communities and the economy.</p> <p>“The average high school dropout will cost taxpayers over \$292,000 in lower tax revenues, higher cash and in-kind transfer costs, and imposed incarceration costs relative to an average high school graduate.” (Northeastern University, 2009)</p> <p>The Destination Graduation program will prepare the student holistically for post-secondary education and/or to enter the workforce successfully. After graduation, 60% of our participants plan to go on to a 4-year degree, 13% to a 2-year degree, 9% to vocational/technical training, 13% to the military and 5% to employment.</p>
<p>Promise Zone Goals - Identify the Promise Zone goals that will be met as a result of the project (job creation, economic development, enhance infrastructure, crime reduction, education)</p>	<p>The goal of Destination Graduation is to help decrease the high school drop-out rates as they negatively impact the economic and workforce development needed to build a thriving region/state capable of competing in a global economy. In addition to summer employment opportunities, the youth are provided employability skills training, career development, life skills development and financial literacy education.</p> <p>The Promise Zone goals that will be met as a result of this project are to “Train residents for jobs and connect them with employers” and “Expand career development programs.” Engaging students in this way may also impact goals related to crime prevention.</p>
<p>Regional Impact - Description of the region (counties, cities, etc.) that will be directly impacted by the project</p>	<p>The region that will be directly impacted by the project is the Southwest Florida Promise Zone: Glades County, Hendry County and Immokalee. These rural areas’ economies rely heavily on agricultural industries and have low graduation rates, high unemployment rates and high poverty rates.</p>
<p>Partners - Organizations included in the deliverables of the project (if known)</p>	<p>The key to the success of the Destination Graduation program is the Mentors and their relationships with their students and the community. Partners include the school districts of Hendry, Glades and Collier counties; parents of students in the program; many employers for the summer employment component, job shadowing and direct job placement.</p>

PROJECT SUMMARY

Project Title	Online training for farm labor supervisors (FLS)
Organization	University of Florida – Institute of Food and Agricultural Sciences
Contact	Fritz M. Roka
Contact Phone	(239) 658-3528
Contact Email	fmroka@ufl.edu
Total Project Cost	\$405,000
Amount Requested	\$265,000
Local Match	\$140,000
Project Description	The goal of this project is to increase access of The Farm Labor Supervisor (FLS) training program through online and internet services. The FLS program started in 2010 as an educational program for supervisors of seasonal and migrant farmworkers to increase their knowledge of farm labor regulations, promote safety culture within the farming organization, and enhance the overall professionalism among farm labor supervisors. Funding from this project will expand access of training classes and materials for farm labor supervisors of specialty crop farms by creating online training modules and facilitating on-farm training workshops.
Timeline	As of September 2016, 13 training modules have been developed ranging from wage/hour and antidiscrimination to transportation and pesticide safety to first aid and CPR. These classes have been developed as traditional extension workshops where the training is done face-to-face with the participants. In the first year of this two-year project, 8 classes will be converted into an online format complete with knowledge assessment capability. Also during the first year, various video conferencing technologies such as Skype and GoTo Meeting will be incorporated to facilitate workshops at distance locations. Marketing efforts will encourage the utilization of the training materials during the second year and a program evaluation of the online training will be conducted.
Benefits	Expand access of FLS training program through online and distance technologies.
Promise Zone Goals	<i>Education:</i> Starting in 2014 the UF/IFAS Certificate of Farm Labor Management was awarded to anyone completing eight FLS classes and successfully passing a knowledge test for each class. This certificate of achievement recognizes a professional accomplishment of a farm labor supervisor. <i>Economic Development:</i> As knowledge, awareness, and overall professionalism of farm labor supervisors increase, the economic and social welfare of seasonal and migrant farm workers (the bulk of the labor hired by Florida's specialty crop farms) will be improved. More directly, the number and severity of regulatory fines levied against agricultural operations will be reduced and productivity of the workforce should increase.
Regional Impact	Agriculture the Promise Zone counties of Hendry and Collier, which includes Immokalee, estimated to generate \$1 billion of annual farm gate sales. Total economic impact from agriculture in southwest Florida is estimated to be more than \$1.6 billion.
Partners	Southwest Florida Regional Planning Council, Gulf Citrus Growers Association, US Dept of Labor – Wage/Hour Division, Tampa Office.

Southwest Florida Promise Zone Project Summaries

Infrastructure

Southwest Florida Promise Zone Funding Needs

Organization	Project	Total Cost	Request	Category
Collier County	Eastern Immokalee Sidewalk Project	\$ 13,117,240	\$ 10,493,792	Infrastructure
Collier County	Eleven Bridge Replacements Project	\$ 23,000,000	\$ 23,000,000	Infrastructure
Collier County	Immokalee Sidewalk Improvement Project	\$ 2,000,000	\$ 475,000	Infrastructure
Collier County	Main Street Improvements	\$ 2,500,000	\$ 2,500,000	Infrastructure
Collier County	Immokalee Stormwater Improvement Program			Infrastructure
Glades County	Business and Commerce Park Roadway and Stormwater Construction	\$ 5,804,967	\$ 2,000,000	Infrastructure, Economic Development
Hendry County	Airglades Industrial Park Wastewater Infrastructure	\$ 5,400,000	\$ 5,400,000	Infrastructure
Hendry County	Four Corners Stormwater/Water Quality Project	\$ 4,200,000	\$ 4,200,000	Infrastructure
Hendry County	Generator Replacements at Evacuation Centers	\$ 500,000	\$ 500,000	Infrastructure
Hendry County	Harlem Community Gymnasium Rehabilitation	\$ 150,000	\$ 150,000	Infrastructure
Hendry County	Hendry County Justice Center Feasibility Study	\$ 95,000	\$ 95,000	Infrastructure, Crime Reduction
Hendry County	Multi-Family Housing for Essential Service Employees	\$ 4,500,000	\$ 4,500,000	Infrastructure, Economic Development
Hendry County	Old Hendry County Historic Courthouse Restoration	\$ 3,000,000	\$ 3,000,000	Infrastructure
Hendry County	Port LaBelle Utility Service Defective Water Line Replacement	\$ 200,000	\$ 200,000	Infrastructure
Hendry County	Tiger Village			Economic Development, Infrastructure
City of Clewiston	Ventura Avenue Water Main Extension	\$ 71,188	\$ 71,188	Infrastructure
City of Clewiston	W. Pasadena Avenue Utility Relocation	\$ 300,000	\$ 300,000	Economic Development, Infrastructure
Immokalee Fire Control District	Immokalee Fire Station 31	\$ 3,100,000	\$ 3,100,000	Infrastructure
Immokalee Fire Control District	Immokalee Fire Station 31 Ladder Truck	\$ 850,000	\$ 850,000	Infrastructure

PROJECT SUMMARY

Project Title	Eastern Immokalee Sidewalk Project
Organization	Collier County Transportation Planning
Contact	Trinity Scott
Contact Phone	239-252-5832
Contact Email	TrinityScott@colliergov.net
Total Project Cost	\$13,117,240
Amount Requested	\$10,493,792
Local Match	\$2,623,448
Project Description	<p>This project will provide for the design and construction of approximately 22 miles of much needed sidewalks, 4.5 miles of street lighting, along with 20 bus shelters, benches, bicycle racks, drainage improvements and appropriate landscaping in Immokalee Florida. A portion of this project is within the Seminole Tribe of Florida Reservation.</p> <p>This project is located in southwest Florida in the town of Immokalee where 45% of the population lives below the national poverty level and 47% of the population use public transit, bicycles or walk to work.</p>
Benefits	The proposed improvements will result in a crash reduction benefit of \$3M/Yr by separating pedestrians from the roadway and street lighting, there will be increased mobility options and a reduction in emissions from vehicle miles traveled. This project will create 241 jobs, including 154 direct/indirect jobs and 87 induced jobs.
Promise Zone Goals	This project will enhance the infrastructure of Immokalee by adding 22 miles of sidewalks, 4.5 miles of street lighting, including 76 intersections; and drainage improvements. The project will also create 241 jobs; 154 direct/indirect jobs and 87 induced jobs. Public transit will be enhanced by providing additional ADA compliant bus shelters in the area. The sidewalks will allow students and adults to walk to the Immokalee Technical Center where they are enrolled to further their education and enhance their quality of life.
Regional Impact	The rural, agricultural town of Immokalee in Collier County Florida will be directly impacted by this project.
Project Timeline	This project was started in March 2016 and will be completed by June 2019.
Partners	Seminole Tribe of Florida, Immokalee CRA, FDOT and Pathways Advisory Committee.

PROJECT SUMMARY

Project Title	Eleven Bridge Replacements Project
Organization	Collier County
Contact	Anthony O. Stolts
Contact Phone	239-252-5835
Contact Email	AnthonyStolts@colliergov.net
Total Project Cost	Design Estimate: \$1,900,000-\$2,500,000 Construction Estimate: Approximately \$20,500,000
Amount Requested	Maximum amount available for construction.
Local Match	As required to complete the project.
Project Description	<p>This project will replace eleven functionally obsolete bridges east of State Road 29 in Collier County, Florida. Bridge numbers: 030136, 030137, 030138, 030139, 030140 and 030141 [CR-846 / Immokalee Road] 030153, 030154, 030155 and 030156 [CR-858 / Oil Well Road] 030158 [CR-858 / County Line Road]</p> <p>The existing bridges have timber pile foundations generally of unknown depth. Each bridge is experiencing exponential pile decay and several are Scour Critical. The primary objective of this project is to replace the bridges identified herein as soon as possible while limiting ancillary work to only what is necessary and/or required to replace each bridge and provide safe roadway approaches per applicable codes, guidelines, regulations, permitting agency requirements, etcetera.</p>
Benefits	The new bridges will enhance the local infrastructure by establishing reliable Emergency Service Vehicle and Agricultural/Industrial Truck routes that support economic stability and safety within the promise zone.
Promise Zone Goals	This project assures continued agricultural/industrial access to Immokalee and provides reliable public safety within the Promise Zone for the future.
Regional Impact	The completed project will maintain and enhance the infrastructure that services Immokalee and the surrounding community.
Project Timeline	Estimated Design Phase (Active): Mid 2016-Mid 2018 Estimated Construction Phase: Mid 2018-Mid 2020.
Partners	Collier County

PROJECT SUMMARY

Project Title	Immokalee Sidewalk Improvement Project
Organization	Immokalee CRA
Contact	James Sainvilus
Contact Phone	239-867-0026
Contact Email	Jamessainvilus@colliergov.net
Total Project Cost	\$2,000,000
Amount Requested	\$475,000
Local Match	\$0.00
Project Description	<p>The Immokalee Lighting and Beautification Municipal Services Taxing Unit (MSTU), is seeking funding assistance for Design and construction of Sidewalk/Streetscape improvements on various locations in Immokalee. Immokalee is a walking community and a community is where walking is a safe and convenient mode of transportation and recreation. In order to promote walking, the CRA and MSTU build sidewalks in locations where the highest concentrations of pedestrians exist and where the lack of a sidewalk poses the greatest threat to the pedestrian.</p> <p>The subject project will provide pedestrian facilities (sidewalks) to the residential and commercial areas in various locations in Immokalee. It will be designed using MSTU funds and using the requested CDBG grant funding for implementation.</p>
Benefits	This project is aimed at addressing pedestrian and vehicular safety issues, while also enhancing the community's character through improved aesthetic appeal.
Promise Zone Goals	Pedestrian Safety, enhance infrastructure and crime reduction.
Regional Impact	Collier County: Immokalee's Main Street.
Project Timeline	<p>On March 22, 2016 – CRA/MSTU Submitted Community Development Block Grant (CDBG) applications</p> <p>On May 5, 2016 - Immokalee CRA was selected and awarded grant funds for less than requested in the amount of \$475,000</p>
Partners	<p>Collier County Community and Human Services (CHS) Division</p> <p>U.S. Department of Housing and Urban Development</p>

PROJECT SUMMARY

Project Title	SR 29 (Main Street) Improvements – Sight Line Improvements and Supplemental Services for American's with Disabilities Act (ADA) Compliance.
Organization	Florida Department of Transportation, FDOT
Contact	David, Wheeler
Contact Phone	239-225-1974
Contact Email	David.Wheeler@dot.state.fl.us
Total Project Cost	\$2,500,000.00
Amount Requested	\$0.00
Local Match	\$0.00
Project Description	<p>Immokalee CRA/MSTU had submitted an application for consideration of funding allocation for SR 29/Immokalee Main Street Improvement project, located within the existing Right-Of-Way SR 29/Main Street from First Street to Ninth Street. This project will better serve the Immokalee Community by creating a safe and comfortable public environment.</p> <p>FDOT will be implementing this project with their safety improvement funding, no grant or LAP agreement is necessary.</p>
Benefits	This project will improve the sight line, ADA and sidewalk accessibility at intersections; upgrade deteriorated public site furnishings, new crossing lights, and street lights. But, landscape and irrigation are not included.
Promise Zone Goals	Pedestrian Safety, enhance infrastructure and crime reduction.
Regional Impact	Collier County: Immokalee's Main Street.
Project Timeline	<p>January 15, 2015 – Design: Hardscape, Landscape and Irrigation Plans.</p> <p>August 13, 2015 - Immokalee Pedestrian Crosswalk Improvements Study and Final Design</p> <p>2017-2018 FDOT Design</p> <p>2018-2019 FDOT Construction</p>
Partners	Immokalee CRA and MSTU

PROJECT SUMMARY

Project Title	Immokalee Stormwater Improvement Program
Organization	Collier County Stormwater Management
Contact	Amy Patterson
Contact Phone	239-252-5721
Contact Email	AmyPatterson@colliergov.net
Total Project Cost	
Amount Requested	
Local Match	
Project Description	<p>The Immokalee Stormwater Improvement Program (ImmSIP) is being developed to address long standing problems of localized flooding in the Immokalee, FL community area while also working towards stormwater discharge quality improvements that can have a positive benefit to the receiving water body, Lake Trafford, and the SR-29 canal. Lake Trafford has been identified as an impaired water body with an identified Total Maximum Daily Load (TMDL) by the Florida Department of Environmental Protection.</p> <p>Individual stormwater capital projects proposed in the ImmSIP will utilize ponds, swales, storm drainage pipes and other BMPs to reduce the localized flooding while providing stormwater quality treatment capability where none currently exists.</p>
Benefits	Anticipated benefits include reduction in localized flooding, stormwater discharge water quality improvements, public safety, and aesthetic appearance.
Promise Zone Goals	The ImmSIP will primarily address the Promise Zone goal of enhancing stormwater infrastructure by upgrading an old drainage system into an interconnected stormwater management system network of water quality treatment swales and ponds with new and upgraded stormwater piping where needed to decrease localized flooding and provide water quality treatment prior to discharging out of the system.
Regional Impact	The ImmSIP will primarily impact the urbanized Immokalee area of Collier County, with potential favorable water quality impacts to offsite receiving areas of Lake Trafford and those lands receiving water from the SR-29 canal.
Project Timeline	Initial stormwater master planning work began in 2004. The ImmSIP is projected to re-invigorate that initial work through design and construction of a number of individual stormwater improvement projects through approximately 2023.
Partners	The Big Cypress Basin of the South Florida Water Management District is one currently identified potential partner to work with Collier County in the implementation and progress of the ImmSIP.

PROJECT SUMMARY

Project Title	Glades County Business and Commerce Park permanent roadway and stormwater construction
Organization	Glades County Board of County Commissioners/Glades County Economic Development Council
Contact	Glades County Manager Paul Carlisle/Glades EDC executive director Tracy Whirls
Contact Phone	(863) 946-6000/(863) 946-0300
Contact Email	PCarlisle@MYGLADES.COM/twhirls@gladescountyedc.com
Total Project Cost	\$5,804,967
Amount Requested	\$2,000,000
Local Match	\$1.3 million Glades County; \$350,000 DEP wastewater grant; \$1,154,967 CDBG, \$300,000 DEO feasibility grant, \$700k FDOT US 27 improvements for a total of \$3,804,967
Project Description	<p>Glades County purchased the 72- acre Hudson property in 2006 at a cost of \$10,000 per acre. In April 2006, the county contracted with AIM Engineering to complete the boundary verification and topo survey to devise a plan to provide essential services to businesses which locate in the Americas Gateway Logistics Center property which surrounds the county compound. Construction of the Glades County Detention Center, funded by a bond issue, but operating by the Glades County Sheriff's Office was completed on site in 2007, offering new businesses onsite security. Glades County and its private sector partners Lykes Bros. Inc. and A Duda & Sons lobbied for and secured a \$5 million legislative appropriation the county to construct the new Leeds Silver Certified Glades County Health Department, which opened in January 2011 and will provide corporate health services to businesses locating at AGLC. In 2014, continuing the same strategy, the county completed construction of the Emergency Operations Center, which houses emergency management, fire and EMS, which will offer businesses locating in the larger industrial complex reduced insurance rates via the proximity to fire and other services.</p> <p>While infrastructure to support the health department and EOC was included in those appropriations, in 2014 Glades County, the fifth poorest county in the state of Florida, provided \$1.3 million in reserves and a \$350,000 Florida Department of Environmental Protection grant for sewer service to bring in water, sewer, electricity, telecommunications services and completed a temporary entrance and stormwater systems to support construction of the Glades County Regional Training Center, which will provide grant funded training for new businesses locating in the Glades County Business Park and AGLC. In 2015, construction of the first phase of the Training Center was completed. Also in 2015, via a public private partnership with A Duda & Sons, the county secured a \$300,000 rural infrastructure fund feasibility grant from the Department of Economic Opportunity to complete the necessary engineering to link the county property to Americas Gateway Logistics Center, to serve the first tenant, a Love's Travel Stop, which will invest \$11 million in capex and employ 40 low to moderate income residents. In October 2016, using a \$1, 154,967 Community Development Block grant, work will begin to extend water, sewer, electricity infrastructure to the entrance of AGLC. Moreover, completion of that infrastructure, including paving of the entrance road to AGLC</p>

	(International Drive) will make available 1.2 million square feet of “shovel ready” space for commercial and industrial tenants.
Timeline	Engineering and design are complete for extending the existing temporary road and stormwater system through the business park to the travel center, to reconfigure the entrance and construct a dogleg out onto US 27 to connect with a right out only exit from the business park to a merge lane already constructed by FDOT.
Benefits	By completing the permanent roadway and stormwater improvements linking the Glades County Business and Commerce Park to AGLC, the frontage road allows students attending the training center and employees of future businesses which site in the commerce park the ability to access restaurants and other amenities planned in the commercial frontage at AGLC, creating trip capture on site to help with traffic on US 27. Similarly, construction of the dogleg connecting the US 27 exit from the business park to the turnlane on US 27 constructed by FDOT to serve that purpose is intended to relieve future anticipated traffic stacking on SR 78 as the business park and AGLC continue to expand, and was required by FDOT as part of the permitting process.
Promise Zone Goals	Completing the permanent roadway and stormwater system linking the Glades County Business Park and AGLC will make the business park fully shovel-ready for new businesses looking to expand or relocate on the county property, promoting sustainable economic development and job creation.
Regional Impact	Development of the Glades County Business and Commerce Park is in sync with larger regional developments including Americas Gateway Logistics Center and the Airglades International Airport air cargo facility in Hendry County and are part of a significant and sustained regional economic development effort. As such it is included in the Southwest Florida Regional Planning Council’s Comprehensive Economic Development Strategy.
Partners	Career Source Southwest Florida, Southwest Florida Regional Planning Council, Florida Department of Transportation, Florida Department of Economic Opportunity, Glades County EDC

PROJECT SUMMARY

Project Title	Wastewater Infrastructure on US27/SR80 –Wastewater force main from Airglades Airport/Industrial Park to City of Clewiston WWTP
Organization	Hendry County Public Works
Contact	Shane Parker, Director
Contact Phone	863-612-4722
Contact Email	sparker@hendryfla.net
Total Project Cost	\$5,400,000
Amount Requested	\$5,400,000
Local Match	TBD – Land Value Match
Project Description	<p>Construct 10.4miles of wastewater lines to the existing Clewiston Wastewater Treatment Plant (WWTP). The Airglades Industrial Park is shovel-ready for new tenants except that it lacks additional wastewater capacity at the current Airglades package plant. The inability of the current wastewater plant to treat industrial wastes to proper public health and environmental standards is a limiting factor for regional economic development.</p> <p>The FDOT, EDA, DEP, CDBG and Hendry County have invested millions of dollars into the development of Airglades Airport and Industrial Park over the past 20 years.</p>
Timeline	Phase I was the preliminary design, funded by the State. Phase II is design, permitting, ROW Acquisition. Construction timeline TBD
Benefits	Support the expansion of the Airglades Airport and provide infrastructure for existing and future planned development along US 27 to Clewiston
Promise Zone Goals	Job creation, economic development, enhance infrastructure
Regional Impact	Hendry County, Glades County
Partners	Hendry County Government, Airglades International Airport, City of Clewiston

PROJECT SUMMARY

Project Title	Four Corners Stormwater/Water Quality Project
Organization	Hendry County Public Works
Contact	Shane Parker, Director
Contact Phone	863-612-4722
Contact Email	sparker@hendryfla.net
Total Project Cost	\$4,200,000
Amount Requested	\$4,200,000
Local Match	TBD – Land Value Match
Project Description	Four Corners MSBU/County Line Ditch Widening was designed to provide both additional storage and conveyance for stormwater to the Caloosahatchee River during large storm events. Currently, residents experience flooding conditions due to the lack of drainage infrastructure capacity. By implementing the proposed project, the upstream watershed can pass through a system that will reduce nutrient loading prior to discharging into the Caloosahatchee River downstream to the Gulf of Mexico near the beaches of Sanibel/Captiva and Fort Myers Beach. Using current methodology, it is theoretically estimated that the nutrient loading will be reduced by 76% Total Phosphorous and 144% Total Nitrogen.
Timeline	This is a SHOVEL READY project. All engineering and design work is complete and permitting is in place. Construction time is 12-18 months.
Benefits	Mitigate flood prone residential areas; reduce nutrient loading into the Caloosahatchee River watershed area. This project is in the Caloosahatchee Watershed Protection Plan and enjoys broad public support from area stakeholders. It has been identified in the South Florida Water Management District's Strategic Plan as a specific project dating back to 2006.
Promise Zone Goals	Job creation, economic development, enhance infrastructure
Regional Impact	Hendry County, Glades County, Highlands County, Lee County
Partners	South Florida Water Management District, Hendry County Government, Four Corners MSBU

PROJECT SUMMARY

Project Title	Generator Replacements at Evacuation Centers
Organization	Hendry County Emergency Management
Contact	Brian Newhouse, Director
Contact Phone	863-674-5404
Contact Email	Brian.newhouse@hendryfla.net
Total Project Cost	\$500,000
Amount Requested	\$500,000
Local Match	TBD
Project Description	<p>Many of the emergency generators that are located at the public shelters are obsolete and non-functional. The existing shelters not only provide basic shelter from storm events for Hendry County residents, we are an evacuation route for the east coast (Miami-Dade, Broward, and Palm Beach Counties) and the west coast (Lee and Collier Counties) of Florida. It's critical that emergency power is available at the shelters for health, life and safety for the people and volunteers who occupy the building during an emergency.</p>
Timeline	This is a SHOVEL READY project. Replacing existing non-functional generators.
Benefits	Health, Life, Safety in times of disasters for residents and coastal evacuees
Promise Zone Goals	Enhance infrastructure
Regional Impact	Hendry County, Glades County, Lee County, Collier County, Palm Beach County, Miami-Dade County, Broward County
Partners	South Florida Water Management District, Hendry County Government, Port LaBelle Utility Service; Port LaBelle Community Development District

PROJECT SUMMARY

Project Title	Rehabilitation of the Harlem Community Gymnasium
Organization	Hendry County
Contact	Charles Chapman, County Administrator
Contact Phone	863-675-5220
Contact Email	cchapman@hendryfla.net
Total Project Cost	\$150,000
Amount Requested	\$150,000
Local Match	TBD – Land Value Match
Project Description	The Old Harlem Academy Gymnasium was once part of the Harlem Academy that was closed in 1968. It is still a hub for recreational activities. The gymnasium needs a new roof, windows, and hardwood floor, exterior paint; the pool needs to be refurbished, locker rooms, showers and restrooms need upgrades.
Timeline	This is a SHOVEL-READY project, work could be complete in 12 months or sooner
Benefits	The gymnasium is well used by the community all year round.
Promise Zone Goals	Enhance infrastructure
Regional Impact	Hendry County, Harlem Community
Partners	Hendry County Government, Harlem Tenants Association

PROJECT SUMMARY

Project Title	Feasibility Study for New Hendry County Justice Center
Organization	Hendry County
Contact	Charles Chapman, County Administrator
Contact Phone	863-675-5220
Contact Email	cchapman@hendryfla.net
Total Project Cost	\$95,000
Amount Requested	\$95,000
Local Match	TBD
Project Description	<p>The Hendry County Jail facility is inadequate and in need of extensive rehabilitation. The existing facility sits on approximately 7 acres of land includes the Sheriff's administration offices, the correctional facility, parking and impound lots.</p> <p>The feasibility study is needed to identify the extent of the need from a regional prospective, i.e. organizational programmatic needs; site evaluation, environmental and economic impact, the cost, funding resources, and repayment plan</p>
Timeline	12-18 months
Benefits	Accommodate target population based on current standards, expand capacity, reduce recidivism, rehabilitation, education for re-entry; consolidate essential regional services with our other Promise Zone partners;
Promise Zone Goals	Job creation, economic development, enhance infrastructure, crime reduction, and education
Regional Impact	Hendry County, Glades County, Immokalee Community of Collier County
Partners	Hendry County Government, Hendry County Clerk of Court/Judicial Partners, Hendry County Sheriff's Office, Crossroads Mental Health Provider will all provide input for the feasibility study.

PROJECT SUMMARY

Project Title	Multi-Family Housing for Essential Service Employees
Organization	Hendry County Area Housing Commission
Contact	Ron Zimmerly, Director
Contact Phone	863-675-2872
Contact Email	rzimmerly@citylabelle.com
Total Project Cost	\$4,500,000
Amount Requested	\$4,500,000
Local Match	TBD – Land Value Match
Project Description	<p>Hendry County is in critical need for multi-family housing for essential service employees; teachers, health care professionals, police, fire, and EMS workers, and municipal employees.</p> <p>Historically, it's been very difficult to recruit and retain essential service employees when affordable housing is unavailable or more than 20 miles from our employment centers.</p>
Timeline	TBD
Benefits	Residual economic impacts are more productive employees, increase in local economy when employees reside in the community.
Promise Zone Goals	Job creation, economic development, enhance infrastructure
Regional Impact	Hendry County, Glades County, Immokalee Community of Collier County
Partners	Hendry County Area Housing Commission, Hendry County Housing and Social Services Department, Hendry County Schools, Hendry Regional Medical Center, Hendry County Government

PROJECT SUMMARY

Project Title	Old Hendry County Historic Courthouse Restoration
Organization	Hendry County
Contact	Janet Papinaw, Director, Office of Budget & Grants
Contact Phone	863-675-5264
Contact Email	jpapinaw@hendryfla.net
Total Project Cost	\$3,000,000
Amount Requested	\$3,000,000
Local Match	TBD – Land Value Match
Project Description	<p>The Old Hendry County Courthouse was built in 1926. Age and environmental conditions have deteriorated the 3-story brick building described as “Italian Renaissance” because of the distinctive clock tower, wide bracketed eaves, distinctive columns, decorative balconettes, overhangs, louvers, and Spanish barrel tile roof.</p> <p>Water intrusion is very evident on the interior plaster walls. All the brick façade needs repointing, the process of removing old deteriorated mortar joints and replacing it with new mortar. Properly done, repointing restores the visual and physical integrity of the masonry.</p> <p>Interior restoration will include returning to the original interior design and function.</p>
Timeline	Funding for foundation restoration and phase I façade preservation has been secured from the State of Florida Bureau of Historic Preservation. The scope of work will be concluded by September 2019. Complete restoration is estimated to take 3 additional years.
Benefits	Most historically significant landmark building in Hendry County. Community pride.
Promise Zone Goals	Enhance infrastructure
Regional Impact	Hendry County, Glades County
Partners	Hendry County Government, LaBelle Historical Society and Museum, LaBelle Downtown Revitalization Corporation, City of LaBelle

PROJECT SUMMARY

Project Title	Port LaBelle Utility Service Defective Water Line Replacement
Organization	Hendry County
Contact	Roger Greer, Director
Contact Phone	863-675-5376
Contact Email	rgreer@hendryfla.net
Total Project Cost	\$200,000
Amount Requested	\$200,000
Local Match	TBD – Land Value Match
Project Description	Port LaBelle Utility Service (PLUS) is owned and operated by Hendry County. It serves the Port LaBelle area in Hendry and Glades County east of the City of LaBelle. Certain waterlines that were installed in 1998 have developed many structural leaks and the maintenance and repair costs are becoming extensive. The best practice would be to properly replace with new pipe in the worst areas that have already been identified.
Timeline	This is a SHOVEL READY project. Existing waterlines will be replaced.
Benefits	Conservation of potable water; dependable service to consumers; less maintenance and expense that is ultimately passed on to the consumer
Promise Zone Goals	Enhance infrastructure
Regional Impact	Hendry County, Glades County
Partners	South Florida Water Management District, Hendry County Government, Port LaBelle Utility Service; Port LaBelle Community Development District

PROJECT SUMMARY

Project Title	Tiger Village (proto type rental mixed housing village – public service employees, teachers, police, nurses, workforce, special needs, seniors - for entire PZ)
Organization	Promise Area Community Development Corporation (concept - in planning stages)
Contact	Brent Kettler
Contact Phone	(863) 612-4914
Contact Email	brent@hendryedc.com
Total Project Cost	TBD – 150 to 200 units – will be phased based on need
Amount Requested	TBD – survey, planning, engineering, permitting, site development, building construction - depends on phasing
Local Match	TBD – based on available resources for different housing tenants - public service employees, teachers, police, nurses, workforce, special needs, and seniors.
Project Description	<p>The Tiger Village concept is based on the need in Clewiston and throughout the PZ for affordable rental units for public service employees, teachers, police, nurses, workforce, special needs, and seniors. The location of the first proto-type village would be located across the street from Clewiston High School (The Tigers). The village community center would be set up for continued learning space for groups and individual (tutoring, virtual class room, other training, meetings). The village greens would be available for individual and team recreation, neighborhood garden, farmers markets, yard sales, festivals, etc.).</p> <p>The overall concept is to utilize a Habit for Humanity type approach where the units would be built by the community and those that would be tenants. Those individuals would come from throughout the PZ area. There would be a tie-in to the PZ High Schools Career Academies for the students to participate in the planning, design, engineering, costing, permitting, landscaping, signage, and construction. Once the first proto-type village is proven then it would be repeated (in no particular order) in Moore Haven, La Belle and Immokalee – depending on where there is available land.</p> <p>All federal, state, and private funding programs would be explored.</p>
Timeline	<p>The proto-type project is in preliminary visioning and planning stages to develop the exact proposal to be discussed with all parties that would be on the team from the entire PZ.</p> <p>Timeline –</p> <ol style="list-style-type: none"> 1. Concept and presentation development, presentations made, formation of Promise Area Community Development Corporation – Nov 2016 thru Jan 2017.

	<ol style="list-style-type: none"> 2. Survey, planning, engineering, costing and funding – Feb 2017 thru May 2017. 3. Permitting and phase one site development – June 2017 thru Nov 2017 4. Phase One building construction – Dec 2017 thru May 2018 5. Phase One certificate of occupancy – June 2018
Benefits	The anticipated benefits/outcomes of the project are to bring the PZ communities together to execute a much needed project along with tying into the High School Career Academies. The entire project would be a learning experience with a tangible success of bricks and mortar for all to celebrate. It becomes the foundation of what the PZ communities can accomplish as a team to then be repeated for many more projects.
Promise Zone Goals	All the Promise Zone goals will be met as a result of the project (job creation, economic development, enhance infrastructure, crime reduction, education)
Regional Impact	The cities of Clewiston, Moore Haven, La Belle, Immokalee, Hendry, Glades and eastern Collier County will be directly impacted by the project.
Partners	It is anticipated that PZ organizations dealing with the goals of the PZ and affordable rental housing for public service employees, teachers, police, nurses, workforce, special needs, and seniors.

PROJECT SUMMARY

Project Title	Ventura Avenue Water Main Extension
Organization	City of Clewiston
Contact	Danny Williams
Contact Phone	863-233-7249
Contact Email	danny.williams@clewiston-fl.gov
Total Project Cost	\$71,187.50
Amount Requested	\$71,187.50
Local Match	none
Project Description	<p>By agreement executed August 19, 2016 between the Florida Department of Law Enforcement and the City of Clewiston, the Department provided \$1.5 Million dollars for the design, engineering and construction of a new Police Station. The term of the agreement is from 7/1/16 to 6/30/17.</p> <p>In order to provide water service to the newly constructed station, a water main extension along Ventura Avenue is necessary at a cost of \$71,187.50. The project for which funding is requested is to procure and install: 850 linear feet 8" pipe, 420 linear feet 6" pipe, 3 "T-joints" – 10", 4" and 2"</p>
Benefits	The City does not have the funds to pay for the additional piping in FY2017.
Promise Zone Goals	The Promise Zone goals that will be met as a result of the project are enhanced infrastructure and crime reduction.
Regional Impact	City of Clewiston
Project Timeline	Project must be complete no later than 6/30/17.
Partners	None

PROJECT SUMMARY

Project Title	W. Pasadena Avenue Utility Relocation
Organization	City of Clewiston
Contact	Danny Williams
Contact Phone	863-233-7249
Contact Email	Danny.williams@clewiston-fl.gov
Total Project Cost	\$300,000
Amount Requested	\$300,000
Local Match	none
Project Description	<p>A Hampton Inn hotel is scheduled to be constructed on W. Pasadena Avenue in the next 18 months. Existing Utilities on the project site must be relocated.</p> <p>Project will relocate facilities on one city block area. Existing Utilities are city- owned water, electric, sewer, as well as privately owned fiber optic, telephone cable and internet)</p>
Benefits	The Hotel Construction and Operations will have an economic benefit for the City (please see the attached “Economic Impact tables”. Project also benefits adjacent vacant lot for future development.
Promise Zone Goals	Promise Zone goals that will be met as a result of the project are job creation, economic development, and enhance infrastructure.
Regional Impact	The region that will be directly impacted by the project are Hendry County and the City of Clewiston.
Project Timeline	Hotel construction is in planning stage; Utilities relocation should be completed sometime in 2018.
Partners	

PROJECT SUMMARY

Project Title	<i>Immokalee Fire Station 31</i>
Organization	<i>Immokalee Fire Control District</i>
Contact	<i>Paul Anderson</i>
Contact Phone	<i>239-657-2111</i>
Contact Email	<i>panderson@immfire.com</i>
Total Project Cost	<i>\$3,100,000</i>
Amount Requested	<i>\$3,100,000 (CDBG)</i>
Local Match	<i>\$546,000 available if necessary and/or required</i>
Project Description	<i>Our current fire station 31 is over 30 years old, part of the building was constructed on someone else's property, and the fire district has outgrown the building. There are currently only two apparatus bays and station quarters to accommodate only 5 responders. Currently there is one fire unit and a Collier County EMS ambulance stationed there, with other fire units parked outside in the weather and unsecured due to no room in the building. We need to add vehicles and personnel to this station, however we currently are no able to due to space. We are also looking at relocating the station due to growth and improvement of response time to our highest call areas. This new facility would also assist with crime reduction, as it would be registered as a "Safe Place" for children to seek assistance and also would provide a safe haven for victims of crime to seek refuge, as the front lobby will be open to the public with a direct phone line to sheriff's office dispatch. A potential victim could enter the lobby, lock the door behind them, and pick up a phone that will immediately connect to the 9-1-1 dispatcher.</i>
Timeline	<i>We already have design of the station completed and would be ready to build.</i>
Benefits	<i>Improved fire and emergency services response to an area with a large number of HUD and government subsidized housing.</i>
Promise Zone Goals	<i>Enhance infrastructure and crime reduction</i>
Regional Impact	<i>Immokalee CDP, north-east Collier County, south Hendry County</i>
Partners	<i>Immokalee Fire Control District, Collier County EMS</i>

PROJECT SUMMARY

Project Title	Immokalee Fire Station 31 Ladder Truck
Organization	Immokalee Fire Control District
Contact	Paul Anderson
Contact Phone	239-657-2111
Contact Email	panderson@immfire.com
Total Project Cost	\$850,000
Amount Requested	\$850,000 (CDBG)
Local Match	\$100,000 available if necessary and/or required
Project Description	Our current Ladder truck serving the Immokalee CDP is 27 years old and has been out of service for an extended period of time and is not cost-effective to repair. This truck protects the entire Immokalee CDP, including an area of low income residents with a significant number of HUD and government subsidized housing. This is a vital piece of equipment for the protection of the community. The Fire District has not yet fully recovered from the economic downturn, which resulted in the layoff of 6 Firefighters and the elimination of other fire district positions. The District has since been able to recover the 6 Firefighter positions through a federal FEMA SAFER grant, however will need to begin covering the cost of those positions in FY 2017-2018, leaving no funds in the budget for replacement of fire apparatus. This ladder truck is also a tool that the Collier County Sheriff's Office can utilize for aerial crime scene photography, area surveillance, and searches of building rooftops to assist with crime reduction.
Timeline	We have specifications completed for a ladder truck; simply awaiting available funding for purchase.
Benefits	Improved fire and emergency services response to an area with a large number of HUD and government subsidized housing.
Promise Zone Goals	Enhance infrastructure and crime reduction
Regional Impact	Immokalee CDP, north-east Collier County, south Hendry County
Partners	Immokalee Fire Control District, Collier County EMS