## MOVING FORWARD

EST. 1973



## REVENUE SOURCES

| BUDGET REVENUES | AMOUNT |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Assessments (Glades, Fort Myers, | 49,201 |  |  |  |
| Fort Myers Beach, Bonita Springs) | 822,991 |  |  |  |
| Secured Federal/State Grants | 11,500 |  |  |  |
| Secured Contractual | 2,000 |  |  |  |
| Total | $\mathbf{8 8 5 , 6 9 2}$ |  |  |  |
| Interest/Misc |  |  |  |  |


\left.| CASH, CASH EQUIVALENTS, INVESTMENTS |  |
| :--- | :---: |
| (as of 12/31/2022): |  |$\right]$ AMOUNT | AM | 106,186 |
| :--- | :---: |
| FineMark Bank - MM | 148,599 |
| Local Government Surplus - Fund A | 200 |
| Petty Cash | 16,788 |
| FineMark - Operating | Total |



## The Regional Planning Councils Are Delegated:

## 37 <br> duties within <br> 7 chapters:

CHAPTER I29: ADMINISTRATIVE PROCEDURES ACT
CHAPTER 163: INTERGOVERNMENTAL PROGRAMS
CHAPTER 186: STATE \& REGIONAL PLANNING
CHAPTER 258: MYAKKA RIVER MANAGEMENT COORDINATING COUNCIL
CHAPTER 260: FLORIDA GREENWAYS \&TRAILS COUNCIL
CHAPTER 288: COMMERCIAL DEVELOPMENT \& CAPITAL IMPROVEMENTS
CHAPTER 339: TRANSPORTATION FINANCE \& PLANNING
CHAPTER 380: LAND AND WATER MANAGEMENT
CHAPTER 403: ENVIRONMENTAL CONTROL
CHAPTER 420: HOUSING
CHAPTER I0I3: EDUCATIONAL FACILITIES

## CHAPTER I86: STATE \& REGIONAL PLANNING

- When an administrative law judge presides over a matter involving RPC, RPC shall reimburse administrative law judge's travel expenses.


## CHAPTER 163: INTERGOVERNMENTAL PROGRAMS

- Review and comment on regional resources or facilities identified in the SRPP.
- Review proposed plans or plan amendments under the State Coordinated Review
- Conduct scoping meetings upon request, to identify relevant planning issues.


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- Act as a regional data clearinghouse
- Designated as the primary organization to address problems and plan solutions that are of greater-than-local concern.
- Florida's only multipurpose regional entity to plan for and coordinate intergovernmental solutions to growth-related problems; provide technical assistance to local governments; and, meet other needs of the communities in each region.
- Provide technical assistance to local governments on growth management matters.
- Assist local governments with activities designed to promote and facilitate economic development.
- Meet statutory requirements regarding membership for a regional planning council.
- Conduct business to run the organization.
- Provide advice to constituent local governments on regional, metropolitan, county, and municipal planning matters
- Cooperate with federal and state agencies in planning for emergency management.
- Coordinate with other regional entities in preparing and assuring regular review of the Strategic Regional Policy Plan.
- Coordinate land development and transportation policies that foster region-wide transportation systems.
- Review plans of independent transportation authorities and metropolitan planning organizations to identify inconsistencies between those agencies' plans and applicable local government plans.
- Provide consulting services to a private developer or landowner under certain circumstances.
- Prepare and adopt by rule a Strategic Regional Policy Plan (SRPP). SRPP shall be prepared at least every 5 years
- Establish by rule a dispute resolution process to reconcile differences on planning and growth management issues between local governments, regional agencies, and private interests.
- Provide annual report of activities.
- Statute provides protection for regional planning councils created pursuant to Chapter I63, F.S. - Must take into account that the accuracy and reliability of maps and data for GIS may be limited to various factors.
- Submit an audit report and an annual financial report for the previous fiscal year.

CHAPTER 258: MYAKKA RIVER MANAGEMENT COORDINATING COUNCIL
Required to serve on Myakka River Management Coordinating Council


- Serve on the Florida Greenways and Trails Council. Membership rotates among the 7 RPCs.

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- An appointed representative by FRCA shall serve on the Rural Economic Development Initiative - Participate in a pre-submission workshop concerning a military base reuse plan.

CHAPTER 339: TRANSPORTATION FINANCE \& PLANNING

- Develop transportation goals and policies as part of the SRPP.

CHAPTER 380: LAND AND WATER MANAGEMENT

- Serve on Resource Planning and Management Committees as designated by the Governor prior to an area being designated as an Area of Critical State Concern.
Provide technical assistance to local governments in the preparation of land development regulations and local comprehensive plans in Areas of Critical State Concern

CHAPTER 403: ENVIRONMENTAL CONTROL

- Serve on Ecosystem Management Advisory Teams
- Perform local hazardous waste management assessments and provide technical expertise.
- Follow the local hazardous waste management assessment guidelines to properly implement the assessments.
- Designate sites for regional hazardous waste storage or treatment facility could be constructed. - Participate in regional permit action teams


## CHAPTER 420: HOUSING

- One representative from RPCs shall serve on the Affordable Housing Study Commission, as appointed by Governor


## CHAPTER 1013 : EDUCATIONAL FACILITIES

REQUIRED BY STATE STATUTE UNFUNDED

01
SRPP:
Strategic Regional Policy Plan

02
Regional
Data
Clearinghouse / IC\&R

03
Annual
Report I
Financial \&
Audit
Reporting

04
Regional
Dispute
Resolution

## ONGOING PROGRAMS FUNDED BY FEDERAL GOVERNMENT

## 01

Local Emergency Planning Committee

- Outreach, Education, \& Comprehensive Emergency Management Plan


## 02

Hazardous Material Emergency Planning

- Training of first responders


## 03

Economic
Development District

- CEDS required for federal funding
- Impact modeling provided


## SWFRPC PROGRAMS



# ECONOMIC DEVELOPMENT PROJECTS 

Comprehensive Economic Development Strategy (CEDS)

Disaster Recovery and
Continuity/Resiliency Guide for SW Florida Businesses \& NEW Disaster Coord.

SW Florida Fresh: Choose Local Choose Fresh Marketing campaign for small to mid-sized growers

Collier County Food Policy Council

A Resiliency Strategy for Local Food
Systems in Southwest Florida


Clewiston Waterfront Master Plan

Grant Research and Writing for Government Projects

## FDEM HAZMAT CONTRACTS

Local Emergency Planning Committee (LEPC): \$70,000 for LEPC management

## Hazardous Material Emergency

 Preparedness (HMEP): \$62,665 for HazMat training courses

Hazardous Analysis (HA): \$9,600 for hazardous facility inspections in Lee and Collier Counties

Total: roughly \$142,265 annually, no match required

## LEPC CONTRACT

## Local Emergency Planning Committee

Conduct Quarterly meetings of the LEPC Attend quarterly State SERC

Update LEPC Emergency Management Plan


Conduct HazMat exercises and trainings
Provide Tier II Reporting and Shelter-in-Place Trainings
Advertise EPCRA requirements
Provide Technical Assistance as requested

## HMEP CONTRACT

Hazardous Material Emergency Preparedness
Provide \$62,000 of trainings for HazMat responders
Full-Scale Exercise every other year (100+ participants)
Send responders to annual FL HazMat Symposium


## HA CONTRACT

## Hazard Analysis

Conduct roughly 80 site visits on facilities with hazardous chemicals in Lee and Collier Counties

Results are used to determine a plume radius, affected population, and critical facilities for a chemical leak

Data is given to FDEM and first responders


## OTHER PROGRAMS

## VISTA Volunteer Grant

- Funds 9 VISTA Volunteers in SWFL Region and a VISTA Program Supervisor
- Program has a budget of $\$ 257,938$
- Sites include:

ACT- Abuse Counseling and Treatment Kimmie's Recovery Zone Immokalee Foundation Impact Partners
The Collaboratory
SWFRPC grant writers Black History Museum

Panira Health Clinic
Dress for Success
Harry Chapin Food Bank
STOP Task Force
FGCU
HIVE Community Development Corp- Lehigh Acres
Collier Food Policy Council

Glades County Small Quantity Hazardous Waste Generators (SQG) Contract

- 5-Year, $\$ 22,500$ contract to inspects Glades County businesses for SQG compliance and enters data into State database


## GRANT WRITING \& DATA SERVICES

## The RPC provides grant writing \& data services to each of its partner organizations

COLLIER COUNTY
SPECIALIZATION BY TRADED CLUSTER, 1998-2013


INDUSTRY LOCATION QUOTIENTS (2010-2014)


REAL PERSONAL INCOME PER CAPITA


SOUTHWEST FLORIDA REGIONAL PLANNING COUNCIL

## 

 (FY17-23)| Project Name | Funding Agency | Project Total | Grant Funding | Time Frame | Project Name | Funding Agency | Project <br> Total | Grant Funding | Time <br> Frame |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Brownfield Grant \#2 | EPA | \$500,000 | \$500,000 | In Progress | FHERO RDG 2022 | DEO | \$147,350 | \$147,350 | In Progress |
| Brownfield Coalition Assessment | EPA | \$600,000 | \$600,000 | Completed | FHERO RDG 2021 | DEO | \$126,160 | \$126,160 | Completed |
| Disaster Recovery Coordinator | EDA | \$250,000 | \$250,000 | Completed | FHERO RDG 2020 | DEO | \$97,500 | \$97,500 | Completed |
| CEDS Planning Grant 2020-2022 | EDA | \$300,000 | \$210,000 | Completed | FHERO RDG 2019 | DEO | \$97,500 | \$97,500 | Completed |
| CEDS Planning Grant 2017-2019 | EDA | \$300,000 | \$210,000 | Completed | FHERO RDG 2018 | DEO | \$82,300 | \$82,300 | Completed |
| Agricultural Sustainability Implementation Study | EDA | \$258,182 | \$206,545 | Completed | FHERO RDG 2017 | DEO | \$79,744 | \$79,744 | Completed |
| Hurricane lan Recovery Grant | EDA | \$321,826 | \$257,469 | In Progress | Bonita Springs Affordable Housing Study | Bonita Springs | \$30,000 | \$30,000 | Completed |
| Food Insecurity Grant | DEO | \$350,000 | \$350,000 | In Progress | LaBelle Tourism Marketing | DEO | \$20,000 | \$20,000 | Completed |
| Agricultural Sustainability Study | DEO | \$30,000 | \$30,000 | Completed | Clewiston Waterfront Master Plan <br> Total | FWC | \$175,000 | \$175,000 | In Progress |
| Food Safety Plan for Regional Growers | DEO | \$30,000 | \$30,000 | Completed |  | \$3,895,562 |  | \$3,599,568 |  |
| Collier Co. Food Policy Council | NACO | \$100,000 | \$100,000 | Completed | Total |  |  |  |  |

## ECONOMIC DEVELOPMENT GRANTS (FY17-23)

## Grants Submitted but Not Awarded

| Project Name | $\begin{array}{c}\text { Funding } \\ \text { Agency }\end{array}$ | $\begin{array}{c}\text { Project } \\ \text { Total }\end{array}$ | Time Frame |
| :--- | :---: | ---: | :---: |
| Clewiston WWTP | DEO | $\$ 14,380,190$ | Not Awarded |
| Clewiston Transmission Lines | DEO | $\$ 2,067,935$ | Not Awarded |
| Fort Myers Enterprise Center | DEO | $\$ 69,400$ | Not Awarded |
| Marco Island Vulnerability Assessment | FDEP | $\$ 78,000$ | Pending |
|  | Total |  | $\$ 16,595,525$ |$]$

## REGIONAL COLLABORATION

The RPC planned and hosted 4 EDA Hurricane Irma economic disaster recovery meetings;

Assisted the FL Chamber Foundation in holding a Florida 2030 workshop;

Assists FDEP with annual Brownfield Conferences;
Assisted EDA with Hurricane Ian Listening Sessions

## COLLIER COUNTY

## Marco Island:

- Vulnerability Assessment grant submitted
- Seeking funding to address flooding issues


## Collier County:

- Awarded a grant to establish a Food Policy Council;
- Awarded a grant to address food insecurity in the region;
- Awarded a grant to help small to mid-sized growers through branding SWFL Fresh Choose Local Choose Fresh;
- Created a Disaster Recovery \& Continuity/Resiliency Guide for SW Florida Business.
- The Immokalee foundation has been assigned VISTA Volunteers for 6 consecutive years.
- Conduct Hazard Analysis for industry sites that contain Extremely Hazardous Substances (EHS).
- Local Emergency Planning Committee (LEPC): Coordinates the activities of the SWF LEPC. The LEPC is responsible for preparing a regional hazardous materials emergency response plan
- Hazardous Materials Emergency Preparedness (HMEP) Grant: Coordinates the grant, which provides funding for hazardous materials trainings for first responders within the region
- Hired a new Disaster Coordinator to assist with Hurricane Ian Recovery


## LEE COUNTY

## Ft. Myers:

- Enterprise Center: seeking funding for Incubator Program and providing VISTA Volunteers to assist with program; wrote DEO grant for incubator program
- Impact Partners: providing VISTA Volunteer to assist with Outreach to Minority businesses; funded outreach to minority businesses with CARES ACT grant.
- Black History Museum was assigned a VISTA Volunteer to help with capacity building and grant writing.
- Collaboratory was assigned a VISTA Volunteer to help with programming
- ACT was assigned VISTA Volunteer to assist with Human Trafficking for 6 consecutive years


## Lee County:

- Awarded a grant to address food insecurity in the region; Awarded a grant to help small to mid-sized growers through branding SWFL Fresh Choose Local Choose Fresh.
- SRES - Statewide Regional Evacuation Study (Sarasota, Charlotte, Lee)
- Created a Disaster Recovery \& Continuity/Resiliency Guide for SW Florida Business
- Conduct Hazard Analysis for industry sites that contain Extremely Hazardous Substances (EHS). Local Emergency Planning Committee (LEPC): Coordinates the activities of the SWF LEPC. The LEPC is responsible for preparing a regional hazardous materials emergency response plan, Hazardous Materials Emergency Preparedness (HMEP) Grant: Coordinates the grant, which provides funding for hazardous materials trainings for first responders within the region
- Hired a Disaster Coordinator to assist with Hurricane lan Recovery
- FGCU was awarded a grant through the CARES Act to purchase IMPLAN software to study the impact of COVID -19 on the region's businesses. FGCU was also assigned a VISTA Volunteer to help develop a Dashboard for economic development activities in the region


## HENDRY COUNTY

## Clewiston:

- Wrote 3 grants to address the problems at the Wastewater Treatment Plant; wrote one grant to address the transmission lines.
- Awarded a grant to prepare the Clewiston Lakefront Master Plan


## Hendry County:

- Awarded a grant to address food insecurity in the region; Awarded a grant to help small to mid-sized growers through branding SWFL Fresh Choose Local Choose Fresh. Created a Disaster Recovery \& Continuity/Resiliency Guide for SW Florida Business
- Local Emergency Planning Committee (LEPC): Coordinates the activities of the SWF LEPC. The LEPC is responsible for preparing a regional hazardous materials emergency response plan
- Hazardous Materials Emergency Preparedness (HMEP) Grant: Coordinates the grant, which provides funding for hazardous materials trainings for first responders within the region
- Awarded a Brownfield Assessment grant
- Hired a new Disaster Coordinator to assist with Hurricane Ian Recovery


## GLADES COUNTY

## Glades County:

- Wrote 2 grants for the Ortono Indian Mound Park for a Strategic Plan
- The RPC completes the inspections for the Small Quantity Generators (SQG) Hazardous Materials Program
- Awarded a grant to address food insecurity in the region; Awarded a grant to help small to mid-sized growers through branding SWFL Fresh Choose Local Choose Fresh.
- Awarded 2 Brownfield Assessment Grants
- Created a Disaster Recovery \& Continuity/Resiliency Guide for SW Florida Business
- Local Emergency Planning Committee (LEPC): Coordinates the activities of the SWF LEPC. The LEPC is responsible for preparing a regional hazardous materials emergency response plan
- Hazardous Materials Emergency Preparedness (HMEP) Grant: Coordinates the grant, which provides funding for hazardous materials trainings for first responders within the region
- Hired a New Disaster Coordinator to assist with Hurricane Ian Recovery


## CHARLOTTE COUNTY

## Punta Gorda:

- Wrote and submitted \$4,000,000 grant for stormwater management system for the new City Market Place


## Charlotte County:

- Awarded a grant to address food insecurity in the region; Awarded a grant to help small to mid-sized growers through branding SWFL Fresh Choose Local Choose Fresh. Created a Disaster Recovery \& Continuity/Resiliency Guide for SW Florida Business
- Local Emergency Planning Committee (LEPC): Coordinates the activities of the SWF LEPC. The LEPC is responsible for preparing a regional hazardous materials emergency response plan,
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- SRES - Statewide Regional Evacuation Study (Sarasota, Charlotte, Lee)
- Hired a Disaster Coordinator to assist with Hurricane Ian Recovery


## SARASOTA COUNTY

## Sarasota Co:

- Awarded a grant to address food insecurity in the region; Awarded a grant to help small to mid-sized growers through branding SWFL Fresh Choose Local Choose Fresh. Created a Disaster Recovery \& Continuity/Resiliency Guide for SW Florida Business
- Local Emergency Planning Committee (LEPC): Coordinates the activities of the SWF LEPC. The LEPC is responsible for preparing a regional hazardous materials emergency response plan,
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- SRES - Statewide Regional Evacuation Study (Sarasota, Charlotte, Lee)
- Hired a Disaster Coordinator to assist with Hurricane Ian Recovery
- Writing grants for Bay Park Improvements



## RELEVANCY:

# This Is What We Heard from <br> County Managers... 

## Affordable

Housing

## Water Quality

regional mitigation,
resolutions, and eco-systems calculations of negative impacts of red tide and algae blooms.
coordination state coordination of planning for communities, policies, and programs.

## Regional

 Transportation
## Storm

Resiliency \& Climate
proactively planning for alternative and multi-modal transportation.

## Change

capacity-building for economic, social, community health,
infrastructure and environmental issues.

## Inter-

 governmental
## Quality of Life

regional opioid prevention, public safety, mental health, and healthy futures.

Coordination \& Communication
region-wide facilitation, research, and developing partnerships in many areas that make a difference locally and statewide

## RELEVANCY ISSUES FROM THE RPC BOARD..... May 16,2019



## THIS IS WHAT WE HEARD - MEETING CHANGES



Quarterly Meetings


Half Day Event Meeting
(Mini
Conference)


Short Business
Meeting Followed by a meaningful Presentation
on an Important Issue

## REQUIRED BY STATE STATUTES - UNFUNDED



Update \& Maintain The Strategic Regional Policy Plan


Be The Regional Data Clearinghouse / IC\&R (Intergovernmental Coordination And Review)


Provide Annual Report/ Financial Audit \& Reporting


Regional Dispute Resolution if Requested

## ONGOING PROGRAMS FUNDED

## BY THE FEDERAL GOVERNMENT $(\$ 172,164)$



Local Emergency
Planning Committee


Hazardous Material Emergency Planning


Economic Development District

## PROVIDE INFORMATION ON COMMON ISSUES IMPACTING THE REGION

## Impact Of Development

 On Adjacent CountiesCoordinate \& Share Information With County Staff

Home Rule

Quality of Life Issues


Water Quality


Impact of Development

Affordable
Housing

Coordinate and Share Information


Beach
Renourishment



Resiliency

Collective Force

## INTER-GOVERNMENTAL COORDINATION \& COMMUNICATION



Moving
Forward


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Required to serve on Myakka River Management Coordinating Council


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- An appointed representative by FRCA shall serve on the Rural Economic Development Initiative - Participate in a pre-submission workshop concerning a military base reuse plan.

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- Develop transportation goals and policies as part of the SRPP.

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- Designate sites for regional hazardous waste storage or treatment facility could be constructed. - Participate in regional permit action teams


## CHAPTER 420: HOUSING

- One representative from RPCs shall serve on the Affordable Housing Study Commission, as appointed by Governor


## CHAPTER 1013 : EDUCATIONAL FACILITIES



## ASSESSMENT FEES

| RPC | PER CAPITA RATE | TOTAL LOCAL DUES |
| :--- | :--- | :---: |
| Apalachee | $\$ 0.07 /$ capita $-\$ 4,000$ base <br> $\$ 5,000$ min (counties only) No ILA | $\$ 69,613$ |
| Central Florida | $\$ 0.30 /$ capita (counties only) ILA | $\$ 266,902$ |
| East Central Florida | $\$ 0.2089 /$ capita (counties only) | $\$ 901,111$ |
| Emerald Coast | $\$ 0.05 /$ capita - Plus Varying Fee Base <br> per County/City | $\$ 92,290$ |
| North Central Florida | $\$ 0.30 /$ capita | $\$ 166,074$ |
| Northeast Florida | $\$ 0.41 /$ capita (counties only) No ILA | $\$ 694,757$ |
| South Florida | $\$ 0.175 /$ capita (counties only) | $\$ 876,644$ |
| Southwest Florida | $\$ 0.30 /$ capita ILA | $\$ 50,523$ |
| Tampa Bay | $\$ 0.32 /$ capita per County - Plus <br> $\$ 2,000$ base fee for Cities <br> $\$ 0.43 /$ capita (counties only) | $\$ 1,229,537$ |
| Treasure Coast | $\$ 906,824$ |  |

## DIRECTION TO A THRIVING RPC?

## - 1. Start Immediately

- At this workshop identify the focus for the remainder of the year
- Participate or send a representative
- Build on the positives
- Identify issues that will be our Common Voice $>$ Impact Of Development On Adjacent Counties $>$ Coordinate \& Share Information With County Staff > Provide Information On Common IssuesHome Rule

Quality of Life Issues


Impact of Development


Beach
Renourishment

Information on Common
Issues



Coordinate and Share Information

Collective Force

## 2. REBRAND THE COUNCIL

- Change the Name to be consistent with the new direction and Common Voice
- Develop Outreach Strategy to promote Common Voice
- Regional Collaboration Council
- Regional Planning Collaboration Council
- Regional Council
- Southwest Florida Collaboration Council
- ???????????


## 3. REDUCE ASSESSMENTS TO \$. 10 PER CAPITA

* Must pay to be a voting Member

|  | \$0.10 |  |  |
| :---: | :---: | :---: | :---: |
| MEMBER | ASSESSMENT |  | erly Assessment |
| Charlotte County | 19,057 | \$ | 4,764.25 |
| Collier County | 38,268 | \$ | 9,567.00 |
| Glades County | 1,213 | \$ | 303.25 |
| Hendry County | 4,054 | \$ | 1,013.50 |
| Lee County (Unincorporated, CC, Estero, Bonita) | 68,546 | \$ | 17,136.50 |
| City of Fort Myers | 9,154 | \$ | 2,288.60 |
| Town of Fort Myers Beach | 558 | \$ | 139.60 |
| Sarasota County | 44,151 | \$ | 11,037.70 |
| Total Assessments | \$185,001 |  | 46,250.18 |

## 4. GO BACK TO QUARTERLY SWFRPC BOARD MEEIING

- Take the SWFRPC meetings to the Counties during the "off" months
- Have a prominent speaker at the quarterly meeting
- Move the meeting to different county each quarter
" Have TAC meeting on "off" months


## 5. CREATE A TECHNICAL ADVISORY COMMITTEE

- Open the TAC committee to interested STAKEHOLDERS:
- businesses
- agencies
- non-profits
- Universities
- Schools
- Faith Community
- Law Enforcement


## 6. COORDINATE AND HOST ONE MAJOR EVENT/CONFERENCE

- As the Regional Coordinating Agency Host a major event to provide updates and obtain input
- Provide a prominent speaker at this event on an issue of importance to the Southwest Florida Region


## ADDITIONAL STEPS

7. Hold 2 meetings per year with all county/city planning staff
8. Continue CEDS meeting with Economic Development Stakeholders
9. Provide the services mandated by State Statute and funded through contracts
10. Continue assistance to our governments and agencies through grant writing and providing data

## 10 STEP PROPOSAL

1. Start Immediately - identify the Common Voice Issue TODAY
2. Rebrand - Change the Name of the RPC
3. Reduce Assessments to $\$ .10$ per Capita/ Only paying members can vote
4. Go back to quarterly SWFRPC Board meeting/take SWFRPC to counties/cities on "off" months
5. Create a Technical Advisory Committee (TAC)
6. Coordinate and host one major event/conference with a prominent speaker on an issue of importance to the Southwest Florida Region
7. Hold 2 meetings per year with all county/city planning staff
8. Continue CEDS meeting with Economic Development Stakeholders
9. Provide the services mandated by State Statute and funded by contracts
10. Continue assistance to our governments and agencies through grant writing and providing data

## SUMMARY

- It's not audacious or overconfident
- It doesn'† claim to solve all the problems of the region overnight
- Follow the proposal for 1 year on a trial basis
- Members MUST participate!

