

SOUTHWEST FLORIDA REGIONAL PLANNING COUNCIL

COMPREHENSIVE ECONOMIC
DEVELOPMENT STRATEGY
2011 ANNUAL UPDATE REPORT



SOUTHWEST FLORIDA'S ECONOMY



SERVING CHARLOTTE, COLLIER, GLADES, HENDRY, LEE AND SARASOTA COUNTIES SINCE 1973

ECONOMIC DEVELOPMENT DISTRICT

2011 ANNUAL UPDATE REPORT

Planning Grants to Economic Development Districts,
Redevelopment Areas, and Indian Tribes
Section 301(b)
Public Works and Economic Development Act of 1965, as amended

Award Number: #04-83-06492
Grant Period: January 1, 2011 - December 31, 2013

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ADJUST

THE SOUTHWEST FLORIDA REGIONAL PLANNING COUNCIL

The Comprehensive Economic Development Strategy (CEDS) Committee is comprised of members of the Southwest Florida Regional Planning Council (Council), a multi-jurisdictional planning agency, public officials, private individuals, economic development leaders and additional stakeholders from throughout the region. The Council provides planning and technical assistance to six counties in Southwest Florida: Charlotte, Collier, Glades, Hendry, Lee, and Sarasota. The coordination functions of the Council include reviewing and maintaining local comprehensive plans, acting as a clearinghouse for federal and state agencies, review large-scale developments and providing planning and technical assistance. The Council also undertakes economic development, transportation, and emergency management planning activities.

The Council is organized under Section 163.01 and Chapter 186, Florida Statutes. Operating procedures consist of an Interlocal Agreement, executed in 1973 and amended in 1980, Florida Administrative Code 29I, and Chapter 120 Florida Statutes. Council membership consists of 37 people, of which 4 represent state agencies and are non-voting ex-officio members. Two-thirds of the voting members are elected county and city officials, with the remaining voting members appointed by the Governor. All 6 counties are represented on the Council, as

well as 13 of the 16 municipalities in the region.

The Council is assisted by a professional staff of 24 and a number of special purpose committees. These committees make recommendations that are presented to the Council for approval. One such committee is the Economic Development Strategy Committee.

The Council manages and maintains the on-going CEDS document and is responsible for its evaluation, updating and implementation as necessary. The Council employs a full-time staff person, Jennifer Pellechio, that directs the CEDS activities and who focuses on the Economic Development District and various economic development projects. In addition, she is also responsible for the *Economic Views*, published monthly for the Council's and public's information and revising the economic element sections of the on-going update to the Council's Strategic Regional Policy Plan (SRPP).



THE REGION

Southwest Florida is a diverse region located along the Gulf of Mexico. The region links together Florida's central urban corridor, western coastal communities, southern metropolitan areas, and interior agricultural lands in a patchwork of vibrant coastal cities; suburban communities, and rural farm towns.

The region faces significant challenges in developing and executing a cohesive unified identity. Because the region covers such a large geographic area, each county has developed its own unique culture that can be exemplified by the coastal counties having experienced greater economic development due to the coastal location. The inland counties however are being targeted for major long-range economic development plans in the future.

CHANGES IN THE AREA'S POPULATION

According to the 2010 census population estimates, the region's population has grown significantly over the past 10 years and has reached 1,531,724 people. Lee County has the largest population in the region and has experienced the largest percentage of growth over the past 10 years at 40.3%. While the two inland counties, Hendry and Glades, have the lowest population share, with Hendry county experiencing the lowest percent growth of 8.1%.

Table 1: Population Figures

County	2010	2000	% Change
Charlotte	159,978	141,627	13.0%
Collier	321,520	251,377	27.9%
Glades	12,884	10,576	21.8%
Hendry	39,140	36,210	8.1%
Lee	618,754	440,888	40.3%
Sarasota	379,448	325,961	16.4%
Region	1,531,724	1,206,639	26.9%

Source: BEBR - Florida Population: Census Summary 2010

CHANGES IN THE AREA'S ECONOMY

Southwest Florida's regional economy revolves around four (4) major economic activities: tourism, retirement and the personal services related to the retirement community, construction, and agriculture. Because the region is not geographically able to develop a port and the facilities needed for shipping, all goods that are imported into the region must be either brought in by rail, truck or airplane for final distribution to the population. Over the past twenty years the region experienced significant growth which required a dynamic residential and commercial construction industry. Residential property values increased to the point that the market was overpriced and in 2008 with the start of the recent recession, these values dropped and many homeowners (and investors) were caught with properties that were not valued at the level they were purchased. This problem was exacerbated in the platted land areas of region, because of significant property speculation. This placed Southwest Florida as

ground zero for foreclosures and rippled into the development and construction industries. The retiree sector of the economy was also affected in that the flow of retirees moving to the region was reduced significantly which also negatively impacted the regional construction industry.

Fortunately, the tourism and agricultural sectors of the regional economy have remained strong and increased over the past few years. These economic activities have assisted in the region's economic recovery activities, but they do not provide enough employment opportunities for the workers that were laid off from the construction industries, therefore, unemployment in the regional workforce has increased over time.

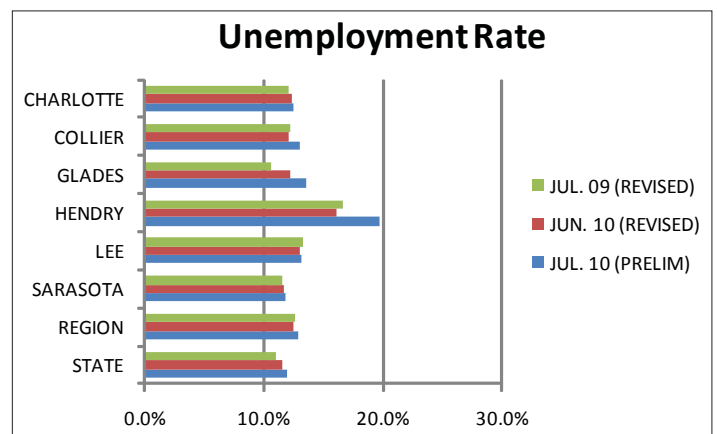
In June 2011, the region's unemployment rate was between 9.4 and 16.2 percent with Lee County at a rate of 11.6 percent, Charlotte County at 11.1, Collier County at 11.3, Glades County at 9.4, Hendry County at 16.2 and Sarasota County at 10.8 percent. From June 2010 to June 2011, Glades County lost a higher percentage of jobs (0.4 percent) than any other county in the region. The Southwest Florida region, at a rate of 11.4 percent overall, was slightly higher than the State of Florida unemployment rate of 11.1 percent. Due to the recent downturn in the economy, Southwest Florida has a high number of unemployed skilled, semi-skilled and unskilled laborers, development and construction industries. The retiree sector of the economy was also affected in that the flow of retirees moving to the region was reduced significantly which also negatively impacted the regional construction industry.

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Fortunately, the tourism and agricultural sectors of the regional economy have remained strong and increased over the past few years. These economic activities have assisted in the region's economic recovery activities, but they do not provide enough employment opportunities for the workers that were laid off from the construction industries, therefore, unemployment in the regional workforce has increased over time.

The regional unemployment rate for July 2010 was 12.9%, which was higher than the revised rate of 12.5% for June 2010. Hendry County at 19.7%, had the highest unemployment rate in the six county region, with Glades County second at 13.6%. Sarasota County had the lowest unemployment rate at 11.8%. The July 2010 regional unemployment rate of 12.9% was higher than the state at 12.0%. The regional unemployment rate increased by 1.4% from July 2009 to July 2010, while the State rate increased by 8.1% (figure 1), during the same time period.

Figure 1



Southwest Florida has a high number of unemployed skilled, semi-skilled and unskilled laborers that must be retrained. The counties are classified as "Economically Distressed Areas" as defined in Section 301 of the Public Works Act of 1965.

LABOR FORCE, EMPLOYMENT AND UNEMPLOYMENT: In 2009, the entire region experienced high rates of unemployment that exceeded the State level. In 2010, the Southwest Florida labor force decreased by 6,063 persons or 0.9% and unemployment in the region increased to 12.9% as compared to 12.1% in 2009.

AIRPORT PASSENGERS: Overall, the number of regional airline passengers increased this past year. Southwest Florida International Airport experienced a 1.3% increase in the number of airline passengers and the Sarasota/Bradenton Airport reported a decrease of 0.9%. Charlotte County Airport reported an increase of 41.4% due to additional airline services. As in the past years, passenger traffic peaked temporarily in the month of March, with more than 1,186,364 people traveling through Southwest Florida airports.

BUILDING PERMITS: The construction industry, which is a major sector of the Southwest Florida economy, recorded an annual increase in the number of building permits issued last year. The region experienced a 24.8% increase in the number of single-family permits issued and a 155.3% increase in the number of multi-family permits issued and overall, the total number

of regional dwelling unit permits increased by 94.6% in 2010.

The value of all reported residential permits increased 25.1% from \$7.6 million in 2009 to \$9.6 million in 2010 and the total value of all reported permit activity increased 18.8% from \$2.0 billion in 2009 to \$2.4 billion in 2010.

SALES ACTIVITY: Regional gross and taxable sales increased from 2009 to 2010. Gross sales increased 1.6%, from \$40.3 million in 2009 to \$41.0 million in 2010. The taxable sales in the Region increased 2.0% during the 2009 - 2010 period, from \$21.7 billion in 2009 to \$22.1 billion in 2010. Typically, the winter and spring months of December through May register the highest gross/taxable sales. April and January were the peak months for gross (\$2.4 billion) and taxable (\$4.2 billion) sales.

CONSUMER PRICE INDEX The Consumer Price Index measures the cost of items in several specific categories and is used as an indicator of the general rate of inflation through time. Between 2009 and 2010, the Consumer Price Index for all Urban Consumers, of the CPI-U, rose 1.7% from 214.5 to 218.1.

STRATEGY COMMITTEE

THE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY COMMITTEE

The Economic Development Strategy Committee (EDSC) played an important role in the economic planning in the region and was instrumental in preparing the new Comprehensive Economic Development Strategy (CEDS) that was approved by the Regional Planning Council in September 2007. In their review role, the EDSC also addressed other economic issues of regional significance and identified potential joint projects that could be used to improve the regional economy.

Between formal EDSC meetings, the Executive Directors of the local economic development organizations met as needed to address issues of immediate concern to the region. Through the EDSC, the Regional Planning Council assisted in clarifying projects and supporting grant opportunities throughout the year.

The EDSC also plays a crucial role in maximizing partnership opportunities between the public and private sector participants. One of the committee's **VITAL** projects was funded by a cash-match from several of the key players in the committee. EDSC participation was essential because they utilized diverse representation to complete difficult projects.

On the following page is a list of the current Economic Development Strategy Committee members.

Timeline	
Quarterly 2011	CEDS Committee comments 30-Day Public Comment Period
September 8, 2011	Changes due for Council submittal
September 15, 2011	Council approval with additional comments/changes
September 30, 2011	Capture remaining changes and submit to EDA



REPORT

STATUS REPORT (Technical Components)

There have been changes to the technical components of the EDA-approved CEDS for this annual report update. Therefore, this report has been made available for public review for 30 days prior to the submission to EDA. See the SWFRPC's Project Portal website www.swflregionalvision.com/CEDS.html or the SWFRPC's Latest News section on our homepage www.swfrpc.org, for further details.

PERFORMANCE OF THE CEDS

To date, the CEDS has been instrumental in achieving the overall goals of the Council.

The Project Section of this document include descriptions of **VITAL** projects identified in the 2007 CEDS document. The Southwest Florida Regional Planning Council (SWFRPC) and its Economic Development Strategy Committee currently participates and plans to initiate the approved projects within the next year. The following Section, which is entitled Strategic Project Update, includes a brief description of each project's current status.

ACTIVITIES FOR THE UPCOMING YEAR

The Economic Development Program will continue and expand the number of projects and programs that are currently underway. Using the same development strategy, the Council will focus on four areas: 1) Staffing the Comprehensive Economic Development Strategy Committee and its Executive Committee; 2) assisting with project development; 3) identifying projects for financial assis-

tance; and 4) providing technical assistance.

The Committee will remain an important forum for discussing and addressing issues of regional significance in a coordinated and timely manner. Membership on the Committee, as well as its subcommittees, will be open to any interested organization. Council staff will coordinate quarterly meetings of the Committee during 2011-2012. The Executive Subcommittee will also meet on an as-needed basis.

In addition, the Council will expand the SWFRPC website to include more information based on the needs of the Committee. The Council has already taken great strides in making historical information on the local economy more readily available to the public, through its office and through its website www.swfrpc.org.

The Council will continue to identify projects for funding by EDA and other agencies and organizations.

The Council will continue to work with communities in the region to assist them with their economic development projects. Council staff will participate on task forces to address specific issues by gathering information for grant applications and by helping build support for projects as needed. The committee continues to share information and to collaborate on new opportunities as they arise.

STRATEGIC PROJECT UPDATE

PROJECT 1 - FHREDI/SOUTH CENTRAL RACEC RURAL CATALYST PROJECT

Regional partners identified a site at the Sebring Regional Airport in Highlands County as the location that would spur economic growth in the region. The development of the Rural Area of Critical Economic Concern (RACEC) Catalyst Site will stimulate resources both at the site and in the surrounding communities to create industry clusters. The region selected target industries that would leverage assets within the region. Those targeted industries include logistics and distribution, building component design and manufacturing, niche manufacturing, bio-fuels and renewable energy and healthcare and sciences. Design and construction plans for the RACEC Catalyst Site infrastructure has been completed and permitting on the project has begun.

PROJECT 2 - REGIONAL INCUBATOR NETWORK

The regional incubator network project reached a major milestone with the completion of the Southwest Florida Regional Business Incubator Planning Study, in August 2009. The 220-page document is a comprehensive regional study and available is on the SWFRPC's website (www.swfrpc.org).

The study is a key foundation for additional project steps that include regional coordination of entrepreneurial assistance efforts. These efforts include work for the improvement of educational efforts, development of a regional consulting and mentoring network, and the provision of a regional business incubator network. The Regional Business Incubator Network Study will also benefit

from a related CEDS project that is intended to expand broadband capacity to the region.

There are numerous new incubator and entrepreneurial initiatives active in the Southwest Florida Region. The Immokalee CRA has worked with Collier County to obtain \$300,000 in funding to begin the process of developing an incubator. The City of North Port in Sarasota County is working with the State College of Florida to complete an assessment work plan feasibility for the development of an incubator.

The City of North Port offers an annual Entrepreneurial Academy that lasts eight weeks and helps potential new entrepreneurs learn best business practices and how to develop a business plan.

The Florida Gulf Coast University Innovation-Hub Research Park, located in Lee County near the University, is currently under development and has begun planning for an incubator to be located in its research park.

The Economic Development Corporation of Sarasota County and the Economic Development Council of the Manatee Chamber of Commerce has issued a request for proposals for consulting services to establish a South Tampa Bay Innovation Center (business incubator) for Sarasota and Manatee Counties.

The Economic Development Office in Charlotte County is planning a Business Technology Park in the Murdock Village CRA. Developing the plan

for the Murdock Village Business and Technology Park, Charlotte County EDO will incorporate the needs of “smart” technology companies in the future designs of the park and will market the site as a sustainable technology investment area.

The Glades County Economic Development Council, and Main Street Moore Haven, in partnership with the Community Redevelopment Agency (CRA) of Moore Haven is working to develop a 38,000 square foot, mixed use development, consisting of approximately 6-7 build to suit commercial spaces on the ground and up to 25 residential units above (pending final architectural design and financing) on city owned property on Avenue J in Moore Haven. The residential units, designed to house workforce (teachers, LEOS, nurses, etc.) singles and couples, will be offered at market rate on a renewable nine month lease with a portion of the rent escrowed toward down payment assistance for site built homes. The commercial space, depending upon the space needs of the tenants, will be offered at below market rate, to new businesses and professional offices looking to expand to Moore Haven.

It should be noted that in 2007, surveys of existing workforce personnel at the Corrections Corporation of America operated Moore Haven Correctional Facility, the Glades County Detention Center and employees of Glades County, the Glades County School Board and the City of Moore Haven, of 38 respondents, 24 indicated that they would move to Moore haven to live if affordable workforce housing existed. As a result of this

analysis, conducted by the City County School Board Housing Committee and EDC, two new housing developments were designed and developed in Moore Haven. So far eight of the proposed 51 homes in Branch Countryside Estates are now occupied. The site built home construction, however, did not meet the needs of those teachers, law enforcement officers and others who come into the community and must complete a year's probation before they become “tenured,” and are therefore, not in the homebuying market. By providing below market rental housing opportunities for that market, coupled with down payment assistance when they are ready to move to a site built home, the community hopes to capture the potential economic impact of job creation projects like the Detention Center and those planned in the future.

Similarly, an economic analysis prepared by a consultant funded by Florida Main Street determined that there is a market for 50,000-plus square feet of commercial space in Moore Haven, to house a diverse array of businesses ranging from restaurants to furniture stores to professional offices. Currently, small business development in Moore Haven is hampered by lack of available space and lease rates based on more upscale accommodations in Clewiston. By offering below market space to new businesses looking to test the Moore Haven market, in a de facto “commercial incubator,” Main Street hopes to foster the kind of amenities employees look for in moving to a new area and thus make the city and Glades County more attractive to large scale economic develop-

ment projects.

This is a proposed third phase of a major redevelopment effort targeting the city's historic Marina District. So far, the City has secured a \$397,000 FBIP grant to dredge and rebuild the docks in the city-owned marina. Plans call for installing a clean vessel pump out, constructing a dockmaster's office/shipstore. The second phase, as yet unfunded, involves refurbishing three water taxis procured from Broward County and installing an ADA compliant dock and ramp to provide public access to them. The water taxis, to be operated by a concessionaire, are intended to be linked with a tour bus company, with the goal of bringing 80-120 tourists a day to the city to enjoy wildlife viewing and other activities on the Caloosahatchee River and Lake Okeechobee. The expectation is that by leveraging the existing market with increased tourism activity that a waterfront restaurant and hotel will be constructed on vacant land in the waterfront, to serve as an anchor for redevelopment.

The Glades County Economic Development Council, in partnership with Glades County, is working to develop a timeline to bring the first tenant into the Glades County Business and Commerce Park, which is proposed to serve also as an incubator for the South Florida International Logistics Center which will ultimately surround it. Preliminary engineering, including a conceptual site plan is complete. Infrastructure costs are projected at \$850,000 to bring water, sewer, road and electric into the park. The City/County Sewer Authority has allocated \$250,000 toward provid-

ing wastewater to the park. The next step will be to work with the county to determine the status of permitting and cost for permitting to devise a timeline for how long it will be before the site is shovel ready. The council is also working with the county to devise a job creation agreement, which will outline incentives available to the first tenant to enter the park and development costs. At the same time, the EDC will launch a new EDC website aimed at site selectors and CEOs geared toward recruiting the first commercial tenant to the park.

A subcommittee comprised of Glades County officials, representatives of the EDC, and regional education professionals and the Material Handlers of America are working on an effort to bring a Material Handlers Institute of America (MHIA) Training Center to the park to provide training for students in logistics, IT related to logistics and material handling, truck driver's training and related coursework. The training center would serve high school students, via interlocal agreements among students in the Heartland Education Consortium, adult students from TANF and related programs via an interlocal agreement with the Education Center of SWFL or other entity and degree seeking students through a 2 plus 2 program via interlocal agreements between the MHIA Training Center, Edison and FGCU.

The South Florida International Logistics Center (SFILC), an integrated intermodal logistics center for manufacturing and distribution, is being proposed for development by Lykes and Duda on approximately 4000 acres immediately west of the

Glades County Business and Commerce Park. The SFILC will occur over approximately 30 years as an integrated intermodal logistics campus, with green built advanced manufacturing, warehousing and distribution space, offering onsite rail, capable of providing service by either truck or rail to four southern Florida sea ports and three international airports.

The economic development committee meets quarterly to discuss regional efforts to integrate and enhance entrepreneurship and incubator development.

PROJECT 3 - AIRPORT ECONOMIC PROJECTS

Charlotte County:

- Extension Utilities & Road: Ongoing - Council staff continues to assist Charlotte County Airport Authority in the development of this project. A new road with utilities to serve proposed distribution facility is completed. Piper Road South Phase I is completed. Piper Road North is designed and funding options are being researched, including federal stimulus funding. Completion of the aviation tower and plans for a new terminal building will bring additional economic development opportunity for the airport.
- Master Plan: The County has established the Enterprise Charlotte Airport Park (ECAP) as an economic center in the Charlotte County Comprehensive Plan. This 4,500-acre industrial park designation includes both airport authority land, Charlotte County land and private sector land centrally located with access to I-75

and SR17. Since its creation in 2004, additional incentives, specific to the ECAP have been developed to encourage economic development in this targeted center. With the change in economic conditions, a review and update of the area master plan has been identified.

Collier County:

- Immokalee Master Plan
- Air Traffic Control Tower
- Apron/Ramp Extension
- Rehabilitation of Runway
- Rehabilitate Runway Lights
- Construct Runway Extension

Ongoing - Council staff continues to assist the Collier County Airport Authority in the development of these projects.

Hendry County:

- Access Road Improvement (Airglades)
- Status for Airglades: The access road improvement has not been completed. Hendry County just recently completed runway drainage improvements and is in the process of constructing the storm water management system for the airport and the industrial park, which will be located at Airglades. Hendry County has divided the industrial park into phases and individual components in order to move the project forward due to the lack of available funds. Any planned road improvements or new access roads to the airport are part of the industrial park improvements.
- Construct Terminal Building (Labelle Airport)
- Status for Labelle: Currently receiving bids "which came back below what was expected" for the west side development at the airport. Ground breaking should occur around the first

of the year, if not sooner. The project consists of a taxi way addition, improved lighting and some stormwater management facilities modifications.

Ongoing - Council staff continues to assist Hendry County in the development of these projects.

Sarasota County:

- Airport Master Plan Update
- Airport Land Use Consensus Plan
- Airport Master Drainage Plan
- Design and Construct Road and Utilities
- Demolish Circus Arena Building

Ongoing - Staff continues to assist the Venice Municipal Airport Authority in the development of these projects.

PROJECT 4 - PRINCIPLES OF SUSTAINABILITY

A review of actual accomplishments of the CEDS Action Plan during the period is on-going. The SWFRPC has been and will continue to actively establish cooperative relationships with: Local governments; non-governmental organizations (NGOs); academia; Chambers of Commerce; workforce development offices and private businesses.

The Council has joined the U.S. Environmental Protection Agency's "Energy Star Partner" program and was recently recognized with an award from the National Association of Development Organizations (NADO) for being the first governmental agency in Southwest Florida to have a LEED-accredited planner on staff.

Regional, sustainable and relevant are the energy goals that identify the Council's commitment to the people of Southwest Florida. Many peo-

ple across the region desire to be involved in a program that will allow the integration of energy ideas and ultimately lead to an implementation of a Regional Sustainable Plan.

The SWFRPC proposes leading an effort to study planning issues of regional importance, seek public input, and provide recommendations to enable sustainable growth in the region.

The SWFRPC's Regional Sustainable Planning Program consists of a consortium of units of government, non-profit organizations, and allied public and private sector partners that seek to develop a regional plan.

The Council intends to continue to introduce people, both in the public and private sectors, to a visioning process that will allow citizens in all the region's communities the opportunity to visualize and formalize their concept of a well-planned, viable lifelong community where they can live, work and play.

In order to develop a comprehensive sustainability plan that can be used to guide a region's energy, health, food, transportation, housing, development and other investment decisions over a period of decades, it is necessary to not only bring all of the key governmental entities to the table, but also educational institutions and non-profit organizations, which can provide a non-governmental perspective on regional needs. An important role for the consortium will be to ensure that all key factors in a region are engaged in the process of developing the plan and to provide assurance

that the plans will be implemented.

Through this process, the consortium will craft a set of standards to guide future policy and develop a set of metrics to monitor land use, community design and health issues, including climate change, energy use and regional food planning.

Developing the plan for the Murdock Village Business and Technology Park, Charlotte County EDO will incorporate the needs of “smart” technology companies in the future designs of the park and will market the site as a sustainable technology investment area.

The proposed Lee County Ben Hill-Alico Road Wastewater Force Main project will provide service to the Florida Gulf University (FGCU), the FGCU Innovation Hub (IHub), Alico West Development, Premier Airport Park, Airport Technology Center, Airport Crossings, Airport Interstate Commerce Park and the Southwest Florida International Airport. The Renewable Energy and Research Diamond is a cooperative initiative led by Lee County. Administered by Lee County's Economic Development Office, the County has committed \$25,000,000 to provide incentives to private businesses and encourage development within Lee County and the Diamond Cluster. The proposed project is to provide necessary public infrastructure to accommodate the Greenfield development of the area within the geographical limits of the Diamond Cluster.

PROJECT 5 - REGIONAL INNOVATION NETWORK (BROADBAND)

The Southwest Florida Regional Planning Council (SWFRPC) has entered into a collaborative effort with Tampa Bay Regional Planning Council (TBRPC), and the Central Florida Regional Planning Council (CFRPC). The Florida Broadband Planning Project is a two-year project that will develop a structured, comprehensive process for a regional broadband plan, particularly for areas that have been traditionally underserved. The plan will develop and implement regional planning process, toolkits and training that can be integrated into the current work of the RPCs to assist regions to develop broadband plans. The project will inventory and document local broadband assets and broadband demand through an inclusive process that draws residents and institutional actors to develop a comprehensive regional plan.

TBRPC will administer the project through an agreement with the State of Florida Department of Management Services (DMS). Total funding for the two-year Florida Broadband Planning Project is \$990,000 with additional matching funds of \$247,500. The project began on July 1, 2011 and ends on June 30, 2013.

Florida DMS administers the State's broadband development programs, with funding provided by the National Telecommunications and Information Administration's Broadband Technology Opportunities Program. The project is ongoing and continues to provide essential research and baseline information to citizens, anchor institutions, business and universities.

The DMS has established a Broadband Programs

Office (BPO) to manage projects funded through the supplemental award. The BPO through the funded projects would manage the implementation of the following broadband projects:

- Library Technology Assessments
- Local/Regional Broadband Planning
- Broadband Grant Team Support
- Broadband Data and Mapping
- Broadband E-Rate Team Support

The outcomes of these projects will inform and enable Florida’s leaders and institutions responsible to address broadband challenges and future opportunities. DMS will collaborate with the Department of State, Division of Libraries and Florida’s Regional Planning Councils to implement these projects.

Broadband Florida’s goal, as led by the BPO’s strategies, is to provide Florida with a unified vision and planning framework to stimulate sustainable investment in broadband infrastructure,

adoption, literacy, computer ownership, access and participation in the digital economy.

REGIONAL GRANT EFFORTS:

During 2010-2011, the SWFRPC grant team worked diligently to submit grant applications to EDA for the region. The grant team continues to work together in order to find potential funding sources for similar projects. Below is a description of EDA and EDA related projects submitted.

SWFRPC GRANTS SUBMITTED (EDA & EDA Related)								
Name of Project	Funded	CEDS Vital Project	Funding Source	Total Request	Inkind or Match	Total value of project	Submitted/ Awarded	Jobs Created/Retained
Southwest Florida: Sustainable Practices for the 21st Century	No	Project 4	Community Foundation Grant	\$19,000	\$6,550	\$25,550	05/06/2011	N/A
SWF Brownfields Program	No	Project 4	EPA	\$200,000	\$200,000	\$200,000	10/15/2010	N/A
University of South Florida - Mote Aquaculture Park Facility.	Yes	Project 2 & 4	EDA	\$1,000,000	\$1,000,000	\$1,000,000	09/2010	7 spinoff - 50 annually
LeeSar Regional Service Center	No	Project 2 & 4	EDA	\$995,900	\$24,912,100	\$25,908,000	05/2010	317.8
Renewable Energy & Research Diamond - Alico Road Sewer Line Project	Submitted	Project 2 & 4	EDA	\$549,250	\$549,250	\$1,098,500	09/2011	TBD
Local/Regional Broadband Planning Project (Partnership with TBRPC & CFRPC)	Yes	Project 5	DMS	\$308,800 SWFRPC	\$79,200 SWFRPC	\$990,000	07/01/2011	3

VITAL PROJECTS

PROJECT 1 - FHREDI/SOUTH CENTRAL RACEC RURAL CATALYST PROJECT

Program/Project*	Location	Cost	Anticipated Start Date
Sebring Regional Airport	Highlands County	TBD	TBD
Hendry Airglades Industrial Park**	Hendry County	TBD	TBD
Wal-Mart Distribution Area	DeSoto County	TBD	TBD
Palmdale**	Glades County	TBD	TBD
Florida Tradeport / Immokalee Regional Airport**	Collier County	TBD	TBD

* These are the top 5 sites. An additional 8 sites are still eligible.

** These sites are located within Southwest Florida

Strategic Findings Addressed

- Population Growth
- Roads/Bridges
- Job Training/Labor Market
- Industrial Parks

(The above strategic findings definitions can be referenced in the full version of the CEDS document 2007-2012 edition.)

Outcome

- Estimated number of jobs created or retained.
- Estimated amount of private sector investment generated.
- Estimated amount of public sector investment generated.
- Identify funding sources such as state, local, EDA.

Goals and Objectives

Over the next five years, the main goals are to enhance regional catalyst sites for marketability and working together with the Central Florida Regional Planning Council as a partnership.

- Work with economic development staff and site managers to plan additional site improvements.
- Sharing of all target industry assessments rolled out in August and September RACEC Sessions.
- Go to market in November and December.
- Narrowing and clarifying a list of site "filters."
- Identifying the best date and time for future REDI Sessions.

ACTION PLAN

PROJECT 1 - FHREDI/Catalyst

This section illustrates the implementation steps to be taken, the lead parties involved in the grant, and the timeline that will help develop the Vital Projects identified previously in the Strategic Projects section of the CEDS.

Project	Tasks	Lead Organization	Project Cost	Projected Date
<i>FHREDI/Catalyst</i>	Catalyst Site Short List	Karl Blisce <i>Office of Tourism, Trade, and Economic Development</i>	N/A	April - May 2007
<i>FHREDI/Catalyst</i>	RACEC Session IV Site SWOT Analysis	Phone: (850) 922-8743 Karl.blisce@myflorida.com	N/A	May - June 2007
<i>FHREDI/Catalyst</i>	Site Institutes - Gap Response	Bridget Merrill <i>Enterprise Florida, Inc.</i>	N/A	April - July 2007
<i>FHREDI/Catalyst</i>	Memorandum of Agreement	Phone: (850) 922-8655 bmerrill@myflorida.com	TBD	September - October 2007
<i>FHREDI/Catalyst</i>	Go-to-market	Gina Reynolds <i>Executive Director - FHREDI</i>	TBD	November - December 2007
		Phone: (863) 385-4900 greynolds_fhredi@heartland-workforce.org		

- Enhance the regional website to include the inventory of buildings and properties available, workforce updates, and education availability along with providing partner links.
- Continue to work with Enterprise Florida and OTTED to promote catalyst project marketing.

VITAL PROJECTS

PROJECT 2 - REGIONAL ENTREPRENEURSHIP AND INCUBATOR NETWORK

Program/Project	Location	Project Cost	Anticipated Start Date
Regional Business Incubator Planning Study	Southwest Florida Region	\$60,000	Completed August 2009
Develop or Enhance College and University Entrepreneurial Centers	Regional Colleges and Universities, EDOs	TBD	Ongoing
Coordinate and Enhance Regional Entrepreneurial Educational programs	Southwest Florida Region	TBD	TBD
Assist Communities with Incubator Development Plans and Regional Coordination	Southwest Florida Region	TBD	TBD
Develop a Regional Entrepreneurial Assistance and Coordination Program Targeted at High-Wage and Technology-based Companies	Southwest Florida Region	TBD	TBD

Strategic Findings Addressed

- Labor Market
- Education
- Workforce Participation Rate
- Clusters

(The above strategic findings definitions can be referenced in the full version of the CEDS document 2007-2012 edition.)

Outcome

- Estimated number of jobs created or retained.
- Estimated amount of private sector investment generated.
- Estimated amount of public sector investment generated.
- Identify funding sources such as state, local, EDA.
- Development of Entrepreneurship Programs at secondary and higher education levels in the region.
- Coordination of educational and support activities for entrepreneurship and incubator activities.

Goals and Objectives

The Center for Leadership and Innovation (CLI) in the Lutgert College of Business at Florida Gulf Coast University, will be a key resource for education, training, communication and research to support the network. The CLI will also develop relationships with regional businesses, current incubator projects and venture capitalists. The first project will be a feasibility study for incubators in the region. The study will update the current status of incubator projects in the region, assess the need for additional incubator development and make recommendations to the Council.

- Networking and recruiting partners and sponsors for the center. These stakeholders, both public and private, are key to the future success.
- Land use zoning and developing a shared vision are equally important as developing policies and procedures to operate under a sound business model.
- Securing financial support. Approximately ½ of funding must come from matching dollars. Partnership agreements and community support from public and private organizations and businesses is critical.
- Develop a strategic vision and focus that is shared by all stakeholders.

ACTION PLAN

PROJECT 2 - Regional Incubator Network

This section illustrates the implementation steps to be taken, the lead parties and the timeline that will help develop the Vital Projects identified previously in the Strategic Projects section of the CEDS.

Project	Project Tasks	Lead Organization	Project Cost	Projected Date
<i>Regional Incubator Network</i>	Project Pre-Planning, Identifying Partners	Dr. David Kakkuri <i>Florida Gulf Coast University</i> Phone: (239) 590-7303 dkakkuri@fgcu.edu	TBD	2007-2008
<i>Regional Incubator Network</i>	Coordinate Meeting Times and Schedules with all Partners		TBD	2007-2008
<i>Regional Incubator Network</i>	Establish Plan for Feasibility Study	Rod Casto, Ph.D. <i>University of South Florida</i> Phone: (813) 974-1082 rcasto@research.usf.edu	TBD	2008-2009
<i>Regional Incubator Network</i>	Conduct & Develop Feasibility Study		TBD	2009-2010
<i>Regional Entrepreneurship and Incubator Network</i>	Form a Regional Education Entrepreneurship Council that is a public-private partnership.	Dan Regelski <i>Small Business Development Center</i> Phone: 239-225-4216 dregelsk@fgcu.edu	TBD	2011-2012
<i>Regional Entrepreneurship and Incubator Network</i>	Develop a targeted entrepreneurial economic development assistance program		TBD	Ongoing
<i>Incubator Sites</i>	EDOs		TBD	2011-2012

- The estimated cost for capital development of a 50,000 square foot facility is \$4.5 million. Funding for the capital development of the project would include an EDA grant and matching funds.
- If counties decide to do a virtual incubator the cost may be substantially less.
- By implementing several incubators in the region, the cost may be substantially lower by developing a master plan.

VITAL PROJECTS

PROJECT 3 - AIRPORT ECONOMIC PROJECTS

Program/Project	Location	Project Cost	Anticipated Start Date
Immokalee Master Plan Immokalee Regional Airport/Tradeport Corporate Hangars, T-Hangers Air Traffic Control Tower Apron/Ramp Extension Rehabilitation of Runway Rehabilitate Runway Lights Runway Extension	Collier County	\$150,000 \$3 million \$1 million \$3 million \$2 million \$9 million	5 year Master Plan Update
Airport Master Plan Update Airport Land Use Consensus Plan Airport Master Drainage Plan Design and Construct Road and Utilities Demolish Circus Arena Building	Sarasota County (Venice)	\$351,000 \$250,000 \$180,000 \$3.2 million \$1.2 million	TBD
New Road Extension Utilities and Road Piper Road North	Charlotte County	\$1.1 million TBD	Completed TBD
Access Road Improvements T-Hangars Rehab Runway 13/31 Rehab Runway Lighting (Labelle Airport) Acquire Land for North RPZ Apron/Ramp Expansion Airport Layout Plan Update Construct Terminal Building	Hendry County (Airglades)	\$1.3 million \$750,000 \$2 million \$500,000 \$2.2 million \$900,000 \$120,000 \$2.3 million	5 Year Master Plan Work Program

Strategic Findings Addressed

- Ports
- Labor Market

(The above strategic findings definitions can be referenced in the full version of the CEDS document 2007-2012 edition.)

Outcome

- Estimated number of jobs created or retained.
- Estimated amount of private sector investment generated.
- Estimated amount of public sector investment generated.
- Identify funding sources such as state, local, EDA.

Goals and Objectives

1. Find the funding. Position the Projects, i.e. Complete Master Plans, design infrastructure, obtain permitting, secure local matching funds, so that when funding becomes available, the projects are ready to go.
2. Create the Infrastructure. Create the necessary infrastructure for roads, highways, airports, and railroads in order to accommodate future growth and attract quality and diverse industry.
3. Train the People. Provide the facilities, transportation and training to the local labor force to create a viable, productive, skilled labor force.
4. Market the area.

ACTION PLAN

PROJECT 3 - Airport Economic Projects (CHARLOTTE COUNTY)

This section illustrates the implementation steps to be taken, the lead parties and the timeline that will help develop the Vital Projects identified previously in the Strategic Projects section of the CEDS.

Project	Lead Organization	Project Cost	Projected Date
Extension Utilities & Road	Gary Quill <i>Charlotte County Airport Authority</i> Phone: 941-639-1101 gary@flypgd.com	TBD	2011-2012
Master Plan	Tom Patton <i>Charlotte County EDO</i> Phone: 941-627-3023 Tom.patton@charlottefl.com	TBD	2011-2012

Airport Economic Projects (COLLIER COUNTY)

Project	Lead Organization/ Justification	Project Cost	Projected Date
Immokalee Master Plan	Chris Curry <i>Executive Director, Collier County Florida Tradeport/Airport Authority</i> Phone: 239-642-7878 Ext.35 ChrisCurry@colliergov.net	\$150,000 FAA: 142,500 FDOT: 3750.00 LOCAL: 3750.00 EDA: N/A	2007-2008
Air Traffic Control Tower	An ATC tower is needed to provide safe operations and attract corporate users required to operate only at airports with towers. Towers also attract student pilots and other training levels.	\$3 Million FAA: 2,850,000 FDOT: 75,000 LOCAL: 75,000 EDA: 2,850,000	2008
Apron/Ramp Extension	The airport is already beyond its aircraft parking capacity, the development of Ave Maria has attracted larger corporate jets on a continuous basis and forced relocation of smaller aircraft to park on the grass.	\$1 Million FAA: 950,000 FDOT: 25,000 Local: 25,000 EDA: TBD	2008-2009
Rehabilitation of Runway	The runway is over 50 years old, the more use it receives, the more wear and tear, the pavement is in poor condition and can become a safety and capacity issue.	\$3 Million FAA: 2,850,000 FDOT: 75,000 LOCAL: 75,000 EDA: TBD	2009-2010
Rehabilitate Runway Lights	Lighting is very important for complete use during the night. The lighting is very old and has intermittent failure which causes scheduled aircraft arrivals to be diverted and is a safety concern.	\$2 Million FAA: 1,900,000 FDOT: 50,000 LOCAL: 50,000 EDA: TBD	2008
Construct Runway Extension	A runway extension allows for up to 98% of the corporate and general aviation fleet to land and takeoff at Immokalee. This is a necessity for attracting certain new industry and other users.	\$9 Million EDA: 9,000,000	2011-2012

ACTION PLAN

Airport Economic Projects (HENDRY COUNTY)

Project	Lead Organization	Project Cost	Projected Date
(Airglades) Access Road Improvements	Thomas Vaughan <i>LaBelle/Airglades Airports</i> Phone: 863-675-1568 tvaughan@hendryfla.net	\$1.3 Million FAA: 300,000 FDOT: 311,530 LOCAL: 688,470 EDA: TBD	2007-2008
(Airglades) T Hangars		\$750,000 FAA: FDOT: 600,000 LOCAL: 150,000 EDA: TBD	2009
(Airglades) Rehab Runway 13/31		\$2 Million FAA: 1,859,550 FDOT: 70,225 LOCAL: 70,225 EDA: TBD	2010-2011
(Airglades) Rehab Runway Lighting		\$500,000 FAA: 484,400 FDOT: 7,800 LOCAL: 7,800 EDA: TBD	2012
(LaBelle Airport) Acquire Land for North RPZ		\$2.2 Million FAA: DOT: 1,800,000 LOCAL: 400,000 EDA: TBD	2009-2010
(LaBelle Airport) Apron/Ramp Expansion		\$900,000 FAA: 500,000 FDOT: 388,000 LOCAL: 12,000 EDA: TBD	2012
(LaBelle Airport) Airport Layout Plan Update		\$120,000 FAA: FDOT: 96,000 LOCAL: 24,000 EDA: TBD	2011
(LaBelle Airport) Construct Ter- minal Building		\$2.3 Million FAA: FDOT: 1,800,000 LOCAL: 500,000 EDA: TBD	2008-2012

ACTION PLAN

Airport Economic Projects (SARASOTA COUNTY)

Venice Municipal Airport Economic Development Projects	Lead Organization	Project Cost	Projected Date
Airport Master Plan Update	Christopher Rozansky, CM <i>Airport Administrator,</i> <i>Venice Municipal Airport</i> Phone: 941-486-2711 crozansky@ci.venice.fl.us	\$351,000	2007-2008
Airport Land Use Consensus Plan		\$250,000	TBD
Airport Master Drainage Plan		\$180,000	TBD
Design and Construct Road and Utilities		\$3.2 million	TBD
Demolish Circus Arena Building		\$1.2 million	TBD

VITAL PROJECTS

PROJECT 4 - PRINCIPALS OF SUSTAINABILITY (Formally Climate Prosperity Strategy)

Principals of Sustainability have become more important as we become more aware of the economic and environmental benefits of business and development initiatives. The current economic crisis presents an opportunity to integrate Principals of Sustainability with various economic development proposals.

Program/Project	Location	Project Cost	Anticipated Start Date
Investments in infrastructure	Southwest Florida Region	TBD	TBD
Workforce Training Programs		TBD	TBD
Environmentally sustainable industrial center		TBD	TBD
Sustainable food system planning		TBD	TBD
Sustainable redevelopment/development practices/lifelong communities		TBD	TBD
Energy & Transportation		TBD	TBD
Brownfields		TBD	TBD

Strategic Findings Addressed

- Unemployment
- Electricity
- Roads & Bridges
- Water
- Wastewater
- Ports
- Industrial parks

(The above strategic findings definitions can be referenced in the full version of the CEDS document 2007-2012 edition.)

Outcome

- Sustainable jobs and profits.
- Environmentally skilled workforce.
- Improved energy efficiency; therefore, savings and reduced greenhouse gas emissions.
- Sustainable businesses and household practices.
- Environmentally conscious businesses and households.
- Improved quality of life.

Goals and Objectives

It is critical, particularly during this economic downturn, to envision an environmentally and economically sustainable region. The following are the goals and objectives of this project:

- Educate Southwest Floridians on the economic and environmental benefits of investments in green technologies and infrastructure.
- Attract and retain a cluster of environmentally sustainable and economically efficient businesses.
- Garner the long term economic and environmental benefits of climate prosperity.
- Increase the earning potential.
- Develop energy efficient regional transportation systems for the movement of goods and people.

ACTION PLAN

PROJECT 4 - PRINCIPALS OF SUSTAINABILITY

This section illustrates the implementation steps to be taken, the lead parties and the timeline that will help develop the Vital Projects identified previously in the Strategic Projects section of the CEDS.

Project	Project Tasks	Lead Organization	Project Cost	Projected Date
Investments in infrastructure	Research Identify sustainable technology investment areas	Charlotte County EDO Phone: (941) 627-3023 Jennifer Pellechio <i>Southwest Florida Regional Planning Council</i> Phone: (239) 338-2550 jpellechio@swfrpc.org John Gibbons <i>Southwest Florida Regional Planning Council</i> Phone: (239) 338-2550 jgibbons@swfrpc.org	TBD	2010-2012
Workforce Training Programs	Workshops to introduce/educate on Principals of Sustainability		TBD	
Environmentally sustainable industrial center	Research/Planning		TBD	
Sustainable food system planning	Research/Planning		TBD	
Energy & Transportation	Analysis of a regional intermodal system		TBD	
Brownfields	Establish a stakeholders committee for grant coordination. For coordination and program information: http://www.dep.state.fl.us/waste/categories/brownfields/default.htm		TBD	

VITAL PROJECTS

PROJECT 5 - REGIONAL INNOVATION NETWORK (BROADBAND)

Today, the U.S. ranks 15th behind Japan, Korea, Denmark, Czech Republic and other countries that have a higher percentage of fiber optic connections. Countries like India and China have leveraged their high speed broadband to advance to first world status. Further, high tech jobs pay almost 70% more than the average pay according to the American Electronics Association. In today's innovation economy, a highly educated, highly connected workforce is more important than ever.

Program/Project	Location	Project Cost	Anticipated Start Date
Needs Assessment	Southwest Florida Region	TBD	TBD
Connectivity/Recovery		TBD	TBD
Asset Inventory		TBD	TBD
Broadband Adoption Plan		TBD	TBD
Education		TBD	TBD

Strategic Findings Addressed

- Broadband Telecommunication
- Unemployment
- Education

(The above strategic findings definitions can be referenced in the full version of the CEDS document 2007-2012 edition.)

Outcome

- Small business development - For competitive advantage and sustainability.
- Medical – Electronic Medical Records, Promote Records Sharing, Healthcare Delivery (such as MRI's transmitted in real time to physicians).
- Business: High speed infrastructure that will support business development and sustainability in the global marketplace.
- Research – Support Emerging Biotech Sector, Join National Research Initiatives.
- Education – Distance Learning K-12, College, University.
- Digital Divide – Provide Work at Home Job Opportunities, Access to Education.

Goals and Objectives

- To establish networking with partners and sponsors to develop the strategies necessary to create the project plans, costs and action items to reach the desired outcomes.
- To assess network connectivity needs from all areas listed above.
- To identify business opportunities if higher network speeds are provided.
- To identify current assets, e.g. existing network connectivity capacity, existing locations, existing hardware and software used, for all areas listed above.
- To create a repository with all collected information.
- To create a broadband adoption plan, specifying areas for adoption and benefits to be achieved, based on existing models throughout the country.
- To create an educational process directed to inform general population, as well as companies and government entities about the broadband effort and the benefits of adopting a higher network connectivity to internet.

ACTION PLAN

PROJECT 5 - REGIONAL INNOVATION NETWORK (BROADBAND)

This section illustrates the implementation steps to be taken, the lead parties, and the timeline that will help develop the Vital Projects identified previously in the Strategic Projects section of the CEDS.

Project	Project Tasks	Lead Organization	Project Cost	Projected Date
Needs Assessment	TBD	<p>Christine A. Ross, IOM, MBA <i>President & CEO</i> Bonita Springs Chamber of Commerce 25071 Chamber of Commerce Dr. Bonita Springs, Florida 34135 www.BonitaSpringsChamber.com</p> <p>Jennifer Pellechio <i>Southwest Florida</i> Regional Planning Council Phone: (239) 338-2550 jpellechio@swfrpc.org</p>	TBD	TBD
Connectivity/Recovery	TBD		TBD	TBD
Asset Inventory	TBD		TBD	TBD
Broadband Adoption Plan	TBD		TBD	TBD
Education	TBD		TBD	TBD

VITAL PROJECTS

PROJECT 6 - CLUSTER DEVELOPMENT

Clusters offer a new way to think about economies and economic development; new roles for business, government and institutions; and new ways to structure the business-government or business-institution relationship. The Health and Life Sciences Regional Cluster (RIC) in Southwest Florida includes patient services, manufacturing and research. Life sciences are a key cluster in the region with an average employment of more than 26,462. The 2006 average annual wage for life sciences is \$53,455 and there were 2,179 establishments identified in this region's cluster. In Collier County, for example, the life science service cluster includes 10,097 employees, 729 establishments, and an average annual wage of \$55,936. There are 22 establishments and 276 employees identified working in the medical equipment and supplies manufacturing industry.

Program/Project	Location	Project Cost	Anticipated Start Date
Health & Life Sciences Clusters	Southwest Florida Region	TBD	TBD
Green Technologies/Alternative Energy		TBD	TBD
Marine Sciences		TBD	TBD
High Technology		TBD	TBD

Strategic Findings Addressed

- Unemployment
- Clusters
- Workforce Participation Rate
- Job Training/Labor Market
- Education

(The above strategic findings definitions can be referenced in the full version of the CEDS document 2007-2012 edition.)

Outcome

- Supply-chain development, market intelligence, incubator services, attraction of foreign direct investment, management training, joint R&D projects, marketing of the region and setting technical standards.
- Provide high wage jobs.
- Increase research and development.

Goals and Objectives

- Create a strategy to identify target companies for expansion and/or relocation to the region.
- Create a strong workforce through training programs/degrees with partnering with colleges and universities.

ACTION PLAN

PROJECT 6 - CLUSTER DEVELOPMENT

Project	Project Tasks	Lead Organization	Project Cost	Projected Date
Health & Life Science Cluster Development	Identify Recruitment Strategy	<p>Debrah Forester <i>Charlotte County EDC</i> Phone: (941) 627-3023 Debrah. Forester@charlottefl.com</p>	TBD	TBD
Health & Life Science Cluster Development	Workforce training and partnering with Colleges and Universities		TBD	TBD
Health & Life Science Cluster Development	Leadership Council		TBD	TBD
Green Technology/Alternative Energy	Annual Energy Conference		TBD	Annually
Marine Sciences	TBD		TBD	TBD
High Technology	TBD		TBD	TBD

PERFORMANCE MEASURES

- PROJECT 1 – FHREDI/SOUTH CENTRAL RACEC RURAL CATALYST PROJECT
- PROJECT 2 - REGIONAL INCUBATOR NETWORK
- PROJECT 3 – AIRPORT ECONOMIC PROJECTS
- PROJECT 4 - PRINCIPALS OF SUSTAINABILITY
- PROJECT 5 - REGIONAL INNOVATION NETWORK (BROADBAND)
- PROJECT 6 - CLUSTER DEVELOPMENT

Financial Support						
Project #	Private sector investment	Public sector investment	EDA funding	State funding	Local funding	Per Capita income
1 - Regional	N/A	N/A	N/A	N/A	N/A	N/A
2 - Regional	\$1,000,000	TBD	\$1,000,000	TBD	TBD	TBD
3 - Collier	N/A	N/A	N/A	N/A	N/A	N/A
3 - Sarasota	N/A	N/A	N/A	N/A	N/A	N/A
3 - Charlotte	N/A	N/A	N/A	N/A	N/A	N/A
3 - Hendry	N/A	N/A	N/A	N/A	N/A	N/A
4 - Regional	N/A	N/A	N/A	N/A	N/A	N/A
5 - Regional	TBD	\$79,200	TBD	\$308,800	TBD	TBD
6 - Regional						

Development						
Project #	Business innovation	# of businesses assisted with incubator	Venture Capital	Infrastructure research & development	Educating public and private communities	Job creation
1 - Regional	N/A	N/A	N/A	N/A	N/A	TBD
2 - Regional	Yes	N/A	N/A	N/A	Yes	7 spinoff - 50 annually
3 - Collier	N/A	N/A	N/A	N/A	N/A	TBD
3 - Sarasota	N/A	N/A	N/A	N/A	N/A	TBD
3 - Charlotte	N/A	N/A	N/A	N/A	N/A	TBD
3 - Hendry	N/A	N/A	N/A	N/A	N/A	TBD
4 - Regional	N/A	N/A	N/A	N/A	N/A	TBD
5 - Regional	Yes	N/A	N/A	Yes	Yes	3
6 - Regional	N/A	N/A	N/A	N/A	N/A	N/A

Infrastructure			
Project #	Transportation infrastructure	Research & development	Establish Industrial Parks
1 - Regional	N/A	N/A	N/A
2 - Regional	N/A	N/A	N/A
3 - Collier	N/A	N/A	N/A
3 - Sarasota	N/A	N/A	N/A
3 - Charlotte	N/A	N/A	N/A
3 - Hendry	N/A	N/A	N/A
4 - Regional	N/A	N/A	N/A
5 - Regional	N/A	N/A	N/A
6 - Regional	N/A	N/A	N/A